

**PUBLIC DOCUMENT -  
NOT PUBLIC DATA HAS BEEN EXCISED**

Attach. A, Updated Base Case and  
Reinvestment Case Overview (June 17, 2020)



# **Disclosure Statement Supplemental Materials:**

## **Updated Base Case and Reinvestment Case Overview**

June 17<sup>th</sup>, 2020



# Safe Harbor Statement

## *Forward-looking Language*



This presentation contains "forward-looking statements," related to future events. Forward-looking statements address Frontier's expected future business, financial performance, and financial condition, and contain words such as "expect," "anticipate," "intend," "plan," "believe," "seek," "see," "may," "will," "would," or "target." Forward-looking statements by their nature address matters that are, to different degrees, uncertain. For Frontier, particular uncertainties that could cause actual results to be materially different than those expressed in such forward-looking statements include: our ability to continue as a going concern; our ability to successfully consummate a financial restructuring of our existing debt, existing equity interests, and certain other obligations (the Restructuring), and emerge from cases commenced under chapter 11 (the Chapter 11 Cases) of the United States Bankruptcy Code, including by satisfying the conditions and milestones in the restructuring support agreement; our ability to improve our liquidity and long-term capital structure and to address our debt service obligations through the Restructuring and the potential adverse effects of the Chapter 11 Cases on our liquidity and results of operations; our ability to maintain relationships with suppliers, customers, employees and other third parties as a result of the Restructuring and the Chapter 11 Cases; the effects of the Restructuring and the Chapter 11 Cases on the Company and the interests of various constituents; risks and uncertainties associated with the Restructuring, including our ability to receive approvals for debtor-in-possession financing, obtain confirmation of the Plan under the Chapter 11 Cases and successfully consummate the Restructuring; our ability to comply with the restrictions expected to be imposed by covenants in debtor-in-possession and exit financing; the length of time that the Company will operate under Chapter 11 protection and the continued availability of operating capital during the pendency of the Chapter 11 Cases; risks associated with third party motions in the Chapter 11 Cases, which may interfere with the Company's ability to consummate the Restructuring; increased administrative and legal costs related to the Chapter 11 process; declines in revenue from our voice services, switched and nonswitched access and video and data services that we cannot stabilize or offset with increases in revenue from other products and services; our ability to successfully implement strategic initiatives, including opportunities to enhance revenue and realize productivity improvements; our ability to effectively manage our operations, operating expenses, capital expenditures, debt service requirement and cash paid for income taxes and liquidity; competition from cable, wireless and wireline carriers, satellite, and OTT companies, and the risk that we will not respond on a timely or profitable basis; our ability to successfully adjust to changes in the communications industry, including the effects of technological changes and competition on our capital expenditures, products and service offerings; risks related to disruption in our networks, infrastructure and information technology that result in customer loss and/or incurrence of additional expenses; the impact of potential information technology or data security breaches or other cyber-attacks or other disruptions; our ability to retain or attract new customers and to maintain relationships with customers, employees or suppliers; our ability to secure, continue to use or renew intellectual property and other licenses used in our business; our ability to hire or retain key personnel; our ability to dispose of certain assets or asset groups on terms that are attractive to us, or at all; the effects of changes in the availability of federal and state universal service funding or other subsidies to us and our competitors and our ability to obtain future subsidies, including participation in the proposed RDOF program; our ability to meet our CAF II obligations and the risk of penalties or obligations to return certain CAF II funds; our ability to defend against litigation and potentially unfavorable results from current pending and future litigation; our ability to comply with applicable federal and state consumer protection requirements; the effects of state regulatory requirements that could limit our ability to transfer cash among our subsidiaries or dividend funds up to the parent company; the effects of governmental legislation and regulation on our business, including costs, disruptions, possible limitations on operating flexibility and changes to the competitive landscape resulting from such legislation or regulation; the impact of regulatory, investigative and legal proceedings and legal compliance risks; government infrastructure projects (such as highway construction) that impact our capital expenditures; continued reductions in switched access revenues as a result of regulation, competition or technology substitutions; our ability to effectively manage service quality in the states in which we operate and meet mandated service quality metrics; the effects of changes in income tax rates, tax laws, regulations or rulings, or federal or state tax assessments, including the risk that such changes may benefit our competitors more than us, as well as potential future decreases in the value of our deferred tax assets; the effects of changes in accounting policies or practices, including potential future impairment charges with respect to our intangible assets or additional losses on assets held for sale; the effects of increased medical expenses and pension and postemployment expenses; our ability to successfully renegotiate union contracts; changes in pension plan assumptions, interest rates, discount rates, regulatory rules and/or the value of our pension plan assets, which could require us to make increased contributions to the pension plan in 2020 and beyond; the effects of weak economic conditions and market disruptions, including the impact of the ongoing COVID-19 pandemic; risks arising from the delisting of our common stock from the Nasdaq Global Select Market; and the risks and other factors contained in Frontier's filings with the U.S. Securities and Exchange Commission, including our most recent report on Form 10-K and our Form 10-Q for the quarter ended March 31, 2020. These risks and uncertainties may cause actual future results to be materially different than those expressed in such forward-looking statements. Frontier has no obligation to update or revise these forward-looking statements and does not undertake to do so.

# Non-GAAP Financial Measures



Frontier uses certain non-GAAP financial measures in evaluating its performance, including EBITDA, Adjusted EBITDA, Adjusted EBITDA margin, Adjusted Operating Expenses, unlevered free cash flow and operating cash flow, each of which is described below. Management uses these non-GAAP financial measures internally to (i) assist in analyzing Frontier's underlying financial performance from period to period, (ii) analyze and evaluate strategic and operational decisions, (iii) establish criteria for compensation decisions, and (iv) assist in the understanding of Frontier's ability to generate cash flow and, as a result, to plan for future capital and operational decisions. Management believes that the presentation of these non-GAAP financial measures provides useful information to investors regarding Frontier's financial condition and results of operations because these measures, when used in conjunction with related GAAP financial measures (i) provide a more comprehensive view of Frontier's core operations and ability to generate cash flow, (ii) provide investors with the financial analytical framework upon which management bases financial, operational, compensation, and planning decisions and (iii) present measurements that investors and rating agencies have indicated to management are useful to them in assessing Frontier and its results of operations.

Reconciliations of historical non-GAAP

measures to the most comparable financial measures calculated and presented in accordance with GAAP are included in the tables in the Appendix. These non-GAAP financial measures are not measures of financial performance or liquidity under GAAP, nor are they alternatives to GAAP measures and they may not be comparable to similarly titled measures of other companies.

EBITDA is defined as net income (loss) less income tax expense (benefit), interest expense, investment and other income (loss), pension settlement costs, gains/losses on extinguishment of debt, and depreciation and amortization.

Adjusted EBITDA is defined as EBITDA, as described above, adjusted to exclude, certain pension/OPEB expenses, restructuring costs and other charges, stock-based compensation expense, goodwill impairment charges, and certain other non-recurring items. Adjusted EBITDA margin is calculated by dividing Adjusted EBITDA by total revenue.

Management uses EBITDA, Adjusted EBITDA and Adjusted EBITDA margin to assist it in comparing performance from period to period and as measures of operational performance. Management believes that these non-GAAP measures provide useful information for investors in evaluating Frontier's operational

performance from period to period because they exclude depreciation and amortization expenses related to investments made in prior periods and are determined without regard to capital structure or investment activities. By excluding capital expenditures, debt repayments and dividends, among other factors, these non-GAAP financial measures have certain shortcomings. Management compensates for these shortcomings by utilizing these non-GAAP financial measures in conjunction with the comparable GAAP financial measures.

Adjusted Operating Expenses is defined as operating expenses adjusted to exclude depreciation and amortization, restructuring and other charges, goodwill impairment charges, certain pension/OPEB expenses, stock-based compensation expense, and certain other non-recurring items. Investors have indicated that this non-GAAP measure is useful in evaluating Frontier's performance.

Management defines operating cash flow, a non-GAAP measure, as Adjusted EBITDA, described above, adjusted to exclude capital expenditures.

Unlevered free cash flow is defined as operating cash flow, described above, adjusted to exclude cash taxes paid, pension/OPEB contribution to net capital, changes in working capital, restructuring and other costs and capital costs and to include

investment income, net sale proceeds, transformation costs and other adjustments. Management uses operating cash flow and unlevered free cash flow to assist it in comparing liquidity from period to period and to obtain a more comprehensive view of Frontier's core operations and ability to generate cash flow. Management believes that this non-GAAP measure is useful to investors in evaluating cash available to service debt.

Certain financial measures have been presented on a pro forma basis for the sale of Frontier's Northwest Operations.

Certain projected GAAP financial measures are not provided herein because such figures are not available on a forward-looking basis and reconciliations of projected non-GAAP financial measures are not provided because they could not be derived without unreasonable effort.

The information in this presentation should be read in conjunction with the financial statements and footnotes contained in Frontier's documents filed with the U.S. Securities and Exchange Commission.



# Updated (6/1) Base Case

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**Management has been actively monitoring and responding to COVID-19. Additionally, it has been closely focused on investing in its wholesale segment for modernization**

## COVID-19

### Circumstances/Facts

- Exposure and Impact Varies by State/Region: CT state operations in NYC metro area appear to be most exposed to COVID Impact. Some states require greater leniency than required under FCC Keep Americans Connected Pledge
- SMB: Gross adds have decreased and churn has increased over the course of COVID-19
- Consumer: Consumer has seen a shift in dynamics as gross adds have decreased, but churn has also decreased significantly, causing a relatively neutral effect on net adds

### Management Actions

- Following all governmental directives including FCC Keep Americans Connected Pledge
- Implement Safe Workplace Practices: Most non-field service employees, have worked at home; field service was prohibited from entering customers' homes, providing a reduced product offering as a result
- Processing Bill Suspension Requests: Ensuring customer requests for continued service without payment are handled in timely manner

## Wholesale

### Circumstances/Facts

- Current revenue base largely indexed towards legacy products
- Pricing Levels are a concern for certain customers
- Establishing positive relationships with major customers going forward is critical to transitioning towards a modernized product mix

### Management Actions

- Reset customer relationships and chart a path forward to benefit customers
- Invest capital for fiber to the tower, small cells, and in creating modern ethernet solutions for customers
- Become reliable partners for modern ethernet services
- Improve processes for sales and execution for all accounts, large and small

# Revisions to the Base Case



The Base Case has been revised to reflect two major developments: 1) Anticipated impact of COVID-19 on the Business Plan and 2) New information obtained through on-going negotiations with wholesale customers

## 1) COVID-19 Driven Updates to the Base Case

- Commercial
  - The most significant impact that COVID-19 is expected to have (validated by trends seen thus far) is in **2020** and within the Commercial segment, and specifically SMBs
  - In 2020, the company expects to see reductions in SMB gross adds and elevations in SMB churn due to closing of businesses
  - In 2021 and 2022, slight rebounds in gross adds (higher than the original base case) and return to normal churn levels are expected, partially making up for losses incurred to the subscriber base in 2020
- Consumer
  - In 2020, no significant changes are expected to the customer base as reductions in gross adds have been largely offset by reductions in churn levels
  - In 2020, Bad Debt Reserves are increased as a result of the FCC keep America Connected Pledge
  - The company is working on a limited trial deployment of new FTTH homes passed in 2020. The expected impact of this trial has been incorporated into the base case

## 2) Wholesale Driven Updates to the Base Case

- The company continues to work with major wholesale customers on existing commercial arrangements, including expanding ethernet services, modernizing the fiber to the tower deployments, and participating in small cell
- While the company is working to improve long term stability of wholesale revenue and the overall quality of the revenue mix, there will be near term price concessions
- The Base Case has been updated to reflect the current status of relationships with major wholesale customers



## 6/1 Base Case: Summary Financials



- As a result of on-going headwinds, COVID-driven adjustments, wholesale updates, and the loss of CAF revenue, EBITDA is expected to materially decline through 2022 before stabilizing as on-going company initiatives begin to take hold and show benefits

<u>PF RemainCo (\$M)</u>	2019	2020	2021	2022	2023	2024
<b>6/1 Base Case</b>						
Consumer	\$3,831	\$3,443	\$3,130	\$2,925	\$2,794	\$2,684
Commercial	\$1,638	\$1,481	\$1,379	\$1,372	\$1,384	\$1,408
Wholesale	\$1,689	\$1,611	\$1,486	\$1,431	\$1,418	\$1,422
Regulatory + TSA	\$344	\$384	\$379	\$50	\$23	\$20
<b>Total Revenue</b>	<b>\$7,502</b>	<b>\$6,919</b>	<b>\$6,374</b>	<b>\$5,778</b>	<b>\$5,618</b>	<b>\$5,535</b>
Adj. Operating Expenses	\$4,575	\$4,284	\$3,937	\$3,723	\$3,571	\$3,495
WholeCo 2019 Net Income (Loss)	(\$5,911)*					
Adj. EBITDA	\$2,927	\$2,635	\$2,437	\$2,055	\$2,048	\$2,040
Margin	39.0%	38.1%	38.2%	35.6%	36.4%	36.9%
Capex	\$1,141	\$1,287	\$987	\$983	\$983	\$995
OCF		\$1,348	\$1,451	\$1,072	\$1,064	\$1,045

\*Net Income (Loss) figure is WholeCo. It is not available in PF RemainCo nor on a forward-looking basis and reconciliations of projected Adjusted EBITDA are not provided because they could not be derived without unreasonable effort.

Note: Pro forma for sale of WDC states for all historical and forecast periods.

Note: Pro Forma Adjusted EBITDA, Pro Forma Adjusted EBITDA Margin, Pro Forma Adjusted Operating Expenses and Pro Forma Adjusted Operating Cash Flow are non-GAAP measures. See page 35 for a reconciliation of Net Income (Loss) to Pro Forma Adjusted EBITDA for 2019. See page 34 for a reconciliation of Total Operating Expenses to Pro Forma Adjusted Operating Expenses for 2019. See page 3 for the definitions of Adjusted EBITDA Margin and Operating Cash Flow. Certain projected GAAP financial measures are not provided herein because such figures are not available on a forward-looking basis and reconciliations of projected non-GAAP financial measures are not provided because they could not be derived without unreasonable effort.

# Comparison with Prior Base Case



PF RemainCo (\$M)	2019	2020	2021	2022	2023	2024
<b>Original Base Case</b>						
Consumer	\$3,831	\$3,488	\$3,128	\$2,947	\$2,804	\$2,687
Commercial	\$1,638	\$1,546	\$1,456	\$1,431	\$1,430	\$1,449
Wholesale	\$1,689	\$1,607	\$1,635	\$1,542	\$1,487	\$1,430
Regulatory + TSA	\$344	\$354	\$379	\$50	\$23	\$20
Total Revenue	\$7,502	\$6,994	\$6,598	\$5,969	\$5,744	\$5,587
Adj. Operating Expenses	\$4,575	\$4,355	\$4,016	\$3,790	\$3,622	\$3,510
WholeCo 2019 Net Income (Loss)	(\$5,911)*					
Adj. EBITDA	\$2,927	\$2,639	\$2,581	\$2,180	\$2,122	\$2,076
Margin	39.1%	37.7%	39.1%	36.5%	36.9%	37.2%
Capex	\$1,141	\$1,332	\$1,038	\$974	\$977	\$986
OCF		\$1,307	\$1,543	\$1,205	\$1,145	\$1,090

Delta (%)						
Consumer	0%	-1%	0%	-1%	0%	0%
Commercial	0%	-4%	-5%	-4%	-3%	-3%
Wholesale	0%	0%	-9%	-7%	-5%	-1%
Regulatory + TSA	0%	8%	0%	0%	0%	0%
Total Revenue	0%	-1%	-3%	-3%	-2%	-1%
Operating Expenses	0%	-2%	-2%	-2%	-1%	0%
Adj. EBITDA	0%	0%	-6%	-6%	-4%	-2%
Capex	0%	-3%	-5%	1%	1%	1%
OCF		3%	-6%	-11%	-7%	-4%

	2019	2020	2021	2022	2023	2024
<b>6/1 Base Case</b>						
Consumer	\$3,831	\$3,443	\$3,130	\$2,925	\$2,794	\$2,684
Commercial	\$1,638	\$1,481	\$1,379	\$1,372	\$1,384	\$1,408
Wholesale	\$1,689	\$1,611	\$1,486	\$1,431	\$1,418	\$1,422
Regulatory + TSA	\$344	\$384	\$379	\$50	\$23	\$20
Total Revenue	\$7,502	\$6,919	\$6,374	\$5,778	\$5,618	\$5,535
Adj. Operating Expenses	\$4,575	\$4,284	\$3,937	\$3,723	\$3,571	\$3,495
WholeCo 2019 Net Income (Loss)	(\$5,911)*					
Adj. EBITDA	\$2,927	\$2,635	\$2,437	\$2,055	\$2,048	\$2,040
Margin	39.0%	38.1%	38.2%	35.6%	36.4%	36.9%
Capex	\$1,141	\$1,287	\$987	\$983	\$983	\$995
OCF		\$1,348	\$1,451	\$1,072	\$1,084	\$1,045

Delta (\$mm)						
Consumer	\$0	(\$45)	\$2	(\$22)	(\$11)	(\$3)
Commercial	\$0	(\$65)	(\$77)	(\$58)	(\$46)	(\$41)
Wholesale	\$0	\$5	(\$148)	(\$111)	(\$69)	(\$8)
Regulatory + TSA	\$0	\$30	\$0	\$0	\$0	\$0
Total Revenue	\$0	(\$75)	(\$224)	(\$191)	(\$126)	(\$52)
Operating Expenses	\$0	(\$71)	(\$80)	(\$67)	(\$51)	(\$16)
Adj. EBITDA	\$0	(\$4)	(\$144)	(\$125)	(\$75)	(\$36)
Capex	\$0	(\$45)	(\$52)	\$9	\$6	\$9
OCF		\$42	(\$92)	(\$133)	(\$81)	(\$45)

\*Net Income (Loss) figure is WholeCo. It is not available in PF RemainCo nor on a forward-looking basis and reconciliations of projected Adjusted EBITDA are not provided because they could not be derived without unreasonable effort.

Note: Pro forma for sale of WDC states for all historical and forecast periods.

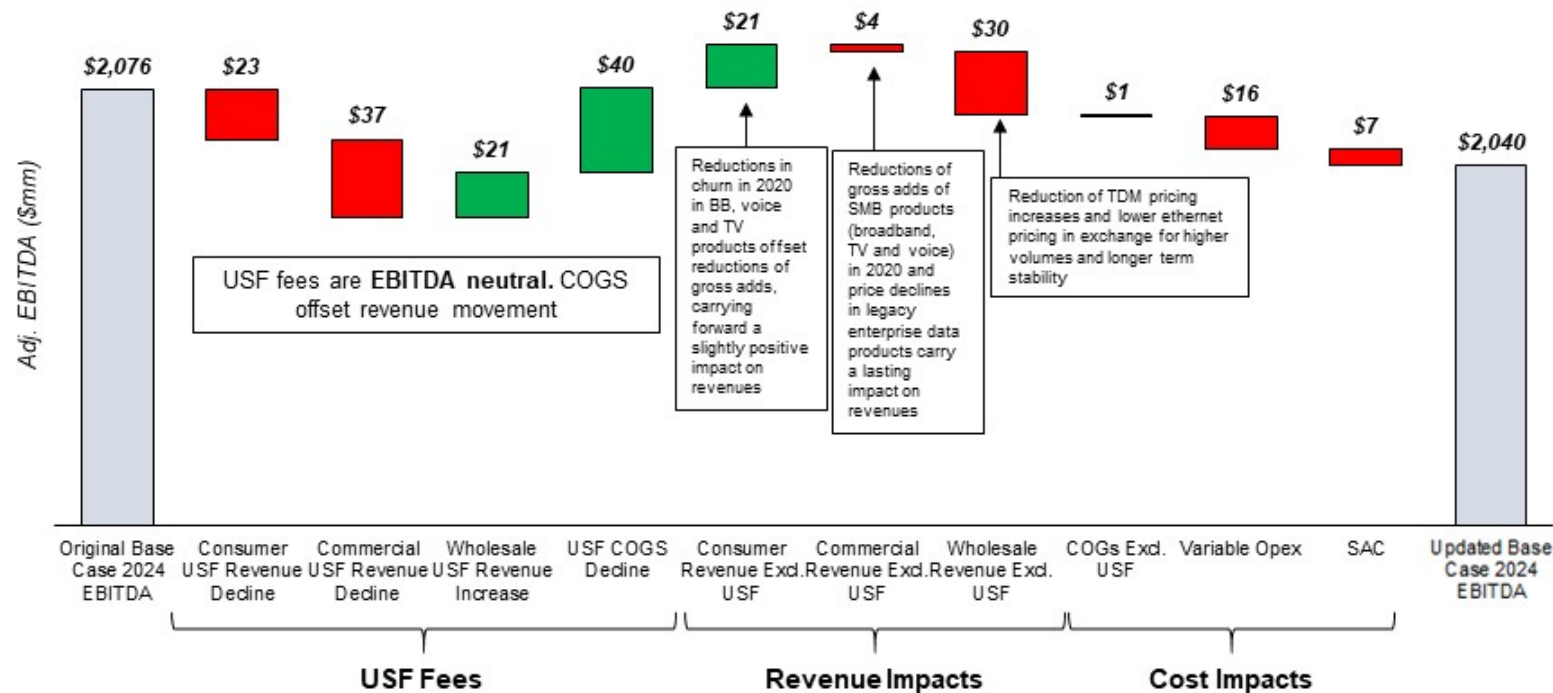
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# 2024 Adj. EBITDA Bridge: Original to Updated Base Case



- The Updated (6/1) Base Case 2024 EBITDA is ~\$36mm lower than the Original Base Case. USF fees carry EBITDA-neutral impacts, while declines in wholesale revenues due to wireline product ARPU declines drive most of the delta
- As part of the ongoing wholesale customer negotiations, the company is looking for overall revenue stability with high share of ethernet products in exchange for certain legacy pricing concessions

## 2024 EBITDA Bridge: Original Base Case to Updated Base Case



Projected Net Income (Loss) is not provided herein because it is not available on a forward-looking basis and reconciliations of projected Adjusted EBITDA are not provided because they could not be derived without unreasonable effort.

# Financial Projections (Non-Pro Forma Base Case<sup>1</sup>)



(\$ in Millions)	FY 2020E	FY 2021E	FY 2022E	FY 2023E	FY 2024E
<b>Revenue</b>	<b>\$7,110</b>	<b>\$6,374</b>	<b>\$5,778</b>	<b>\$5,618</b>	<b>\$5,535</b>
Growth (%)	(12.3%)	(10.3%)	(9.4%)	(2.8%)	(1.5%)
<b>Adjusted EBITDA Before CAF II</b>	<b>2,410</b>	<b>2,124</b>	<b>2,055</b>	<b>2,048</b>	<b>2,040</b>
(+) CAF II Funding	320	313	0	0	0
<b>Adjusted EBITDA</b>	<b>2,729</b>	<b>2,437</b>	<b>2,055</b>	<b>2,048</b>	<b>2,040</b>
% Margin	38.4%	38.2%	35.6%	36.4%	36.9%
(-) Capex	(1,323)	(987)	(983)	(983)	(995)
<b>Operating Cash Flow</b>	<b>\$1,406</b>	<b>\$1,451</b>	<b>\$1,072</b>	<b>\$1,064</b>	<b>\$1,045</b>
(+) Investment Income	0	0	0	0	0
(-) Cash Taxes (Paid) / Refunded <sup>2</sup>	(4)	(4)	(3)	(3)	(3)
(-) Pension/OPEB Contribution Net of Capital <sup>3,4</sup>	(54)	(402)	(254)	(250)	(267)
(-) Changes in Working Capital	(127)	(80)	(48)	(17)	(9)
(-) Restructuring & Other Costs <sup>5</sup>	(333)	(25)	(25)	(25)	(25)
(-) Capital Leases	(38)	(38)	(38)	(38)	(39)
(+) Net Sale Proceeds	1,187	0	0	0	0
(+) Transformation Costs & Other Adjustments	(56)	0	0	0	0
<b>Unlevered Free Cash Flow</b>	<b>\$1,982</b>	<b>\$903</b>	<b>\$704</b>	<b>\$731</b>	<b>\$702</b>

Certain projected GAAP financial measures are not provided herein because such figures are not available on a forward-looking basis and reconciliations of projected non-GAAP financial measures are not provided because they could not be derived without unreasonable effort.

1. Pro forma for sale of WDC states as of May 1, 2020
2. Preliminary and subject to change based on transaction and other assumptions
3. Pension Contributions are based on Willis Towers Watson's February 2020 actuarial projections and management's accounting estimates
4. Pension Contributions in 2020 reflect deferrals permitted by the CARES Act that are paid in 2021
5. Restructuring & Other Costs in 2020 includes estimated bankruptcy-related professional fees, severance and exit costs



# Estimated Cash Distribution Bridge



(\$ in Millions)	As of 12/31/20	
Prior Estimate of Surplus Cash	\$1,111	<i>Per slide 33 of cleansing materials filed in an 8-K dated 3/27/2020</i>
Additional Cash Collateral	(55)	<i>Cash collateral for insurance renewals and other deposits that would typically be satisfied with a letter of credit</i>
Estimate for Other Bankruptcy Costs	(50)	<i>Estimate for bankruptcy emergence costs (e.g. exit revolver), contract cure payments and other exit costs</i>
WDC Proceeds - Change in Pension/OPEB Liability	(49)	<i>Increase in the estimated Pension/OPEB liability due to a decrease in discount rates</i>
Unsecured Notes Interest (February Payments)	(43)	<i>Cash interest paid to unsecured noteholders in February 2020</i>
Adequate Protection Monthly Interest Payments	(31)	<i>Timing of interest paid to secured lenders and noteholders pursuant to the Adequate Protection order</i>
WDC Proceeds - Capital Leases and Working Capital	(29)	<i>Capital leases that were transferred as part of the sale and ~\$2.6M of working capital adjustment</i>
Revolver / Term Loan Interest Assumptions	(9)	<i>Updated interest estimates based on Base Rate interest calculations, partially offset by lower interest rates</i>
Other Adjustments / Change in Working Capital	28	<i>Other working capital and timing adjustments</i>
Decrease in Capex Spend in 2020	31	<i>Based on latest capex spend projections in 2020 compared to prior projections</i>
Decrease in Minimum Cash Threshold	50	<i>Decrease in minimum cash threshold from \$200M to \$150M</i>
<b>Subtotal</b>	<b>\$(157)</b>	
<b>Projected Surplus Cash</b>	<b>\$954</b>	
<i>Variance to Prior Estimate</i>	<i>(157)</i>	
<b><u>Surplus Cash Calculation</u></b>		
Estimated Cash Balance Pre-Distribution	\$1,319	
Pension Contribution Deferrals	(156)	
Minimum Cash Balance	(150)	
Accrued Employer Payroll Taxes (CARES Act)	(59)	
Regulatory Settlements / Other	TBD	
<b>Projected Surplus Cash</b>	<b>\$954</b>	

## Other Key Assumptions:

- Projections are based on the latest Base Case projections.
- Sale proceeds assume the WDC escrow amounts of \$56.5M are released to the Company at the end of all applicable closing and review periods.
- Revolver is assumed to be paid down upon emergence and replaced with an exit Revolver.
- Exit Revolver amount assumed to be \$850 million.
- Projections do not include additional letters of credit that may be required for RDOF funding.
- Does not include additional fees to advisors or lenders for potential exit financing.





# Updated Reinvestment Case



# Reinvestment Initiatives



With a deleveraged capital structure, the Company has the option to tactically deploy capital on high IRR investment opportunities within its portfolio of assets to stabilize and eventually grow revenue

	Brownfield	Tower / Small Cell	RDOF <sup>2</sup>	Densification/Edge Out
Description	<ul style="list-style-type: none"> <li>Selectively deploy new FTTH to fill surrounding network gaps or modernize legacy copper in areas with highly attractive IRR profiles</li> <li>Support increased fiber availability and improved quality of service for consumer, commercial and wholesale customers</li> </ul>	<ul style="list-style-type: none"> <li>Capture tower site and small cell growth based on increased coverage and capacity demand from wireless carriers</li> <li>Proactively invest in new builds to facilitate deals with key wholesale customers. Invest to retain key on-net sites and customers</li> </ul>	<ul style="list-style-type: none"> <li>Participation in next generation of government subsidies for rural broadband (\$16B subsidy budget for phase 1)</li> <li>Aggressive bidding in competitive reverse auction (FTR favorable position to win across most of the footprint given existing facilities and using multiple network options)</li> </ul>	<ul style="list-style-type: none"> <li>Further densifying brownfield builds</li> <li>Expand FTTH network to select adjacent areas to address new customers</li> <li>Identify attractive areas based on proximity, density and other factors</li> <li>Identify high IRR commercial and wholesale programs</li> </ul>
Market Oppt. <sup>1</sup>	<p><b>1.8-5.6mm Attractive Incremental Households (of 13mm Copper Homes Passed)</b></p> <ul style="list-style-type: none"> <li>Upgrading to fiber will help retain current customer base and increase share</li> <li>All over 15% IRR. Nominal amount depends on IRR threshold</li> </ul>	<p><b>18.7k Additional Wireless Towers Near-net (within 5 miles of FTR Fiber):</b></p> <ul style="list-style-type: none"> <li>Revenue potential from long-term contracts with mobile network operators</li> <li>Small Cell and 5G growth potential</li> </ul>	<p><b>Up to ~1.6mm Eligible Locations in FTR Footprint</b></p> <ul style="list-style-type: none"> <li>Subsidy to expand FTR network using FTTH, FTTC, and fixed wireless</li> <li>Defend and improve competitive positioning</li> </ul>	<p><b>5.9-9.8mm homes in or near existing FTR footprint<sup>2</sup></b></p> <ul style="list-style-type: none"> <li>Densify base of FTTH subscribers in brownfield and near net areas</li> <li>Includes Brownfield homes w/ 15% IRR not pursued initially</li> </ul>

1. Market opportunity shown represents RemainCo (excluding WDC states)

2. Includes 5.9mm potential edge out homes (>20% IRR) as well as 3.9mm brownfield potential homes included in the Brownfield opportunity discussion. These 3.9mm potential homes have 15-20% IRR

Note: Reinvestment initiatives are illustrative opportunities that evaluates the Company's investment opportunities. The opportunities are subject to material change due to continued diligence / evaluation of available investment opportunities, available capital (based on pro forma capital structure) and Letter of Credit requirements, amongst other items. These opportunities are not included in the Base Business Plan and are considered optional/incremental to the Plan.

# Potential Reinvestment Scenarios



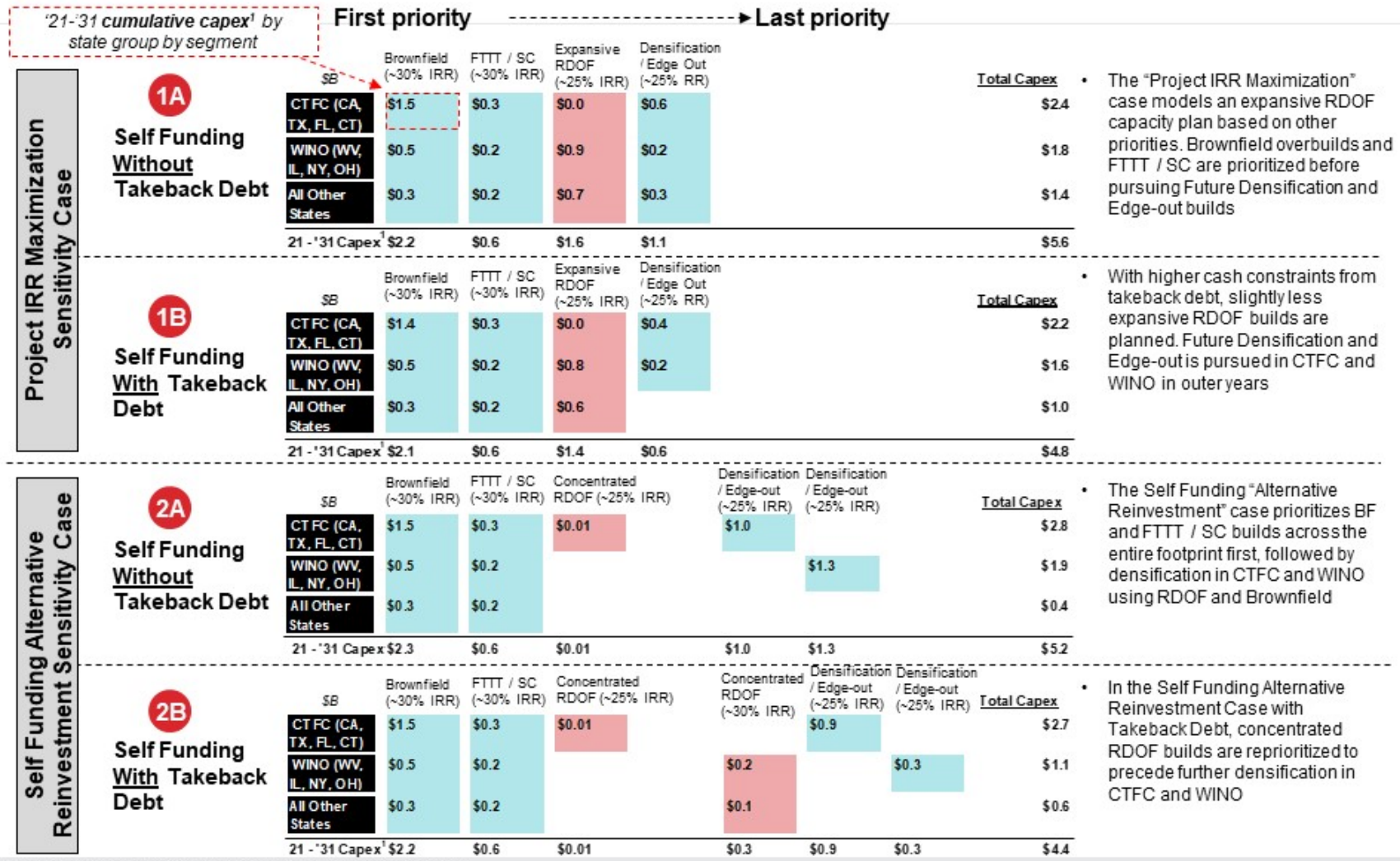
		1 Project IRR Maximization – Self Funding	2 Alternative Reinvestment – Self Funding	3 Alternative Reinvestment – Not Self Funding
<b>Scenario Description</b>		<ul style="list-style-type: none"> <li>Prioritize the highest IRR programs and opportunities across all states</li> <li>Staged investments based on priority, IRR, and cash availability</li> <li>Scenario is self-funding given constraints of ongoing cash requirements of the business</li> </ul>	<ul style="list-style-type: none"> <li>Invest in select high-IRR investments in all states</li> <li>Concentrate incremental investments in FTTH across select groupings of states (driving maximum availability where possible)</li> <li>Scenario is self-funding given constraints of ongoing cash requirements of the business</li> </ul>	<ul style="list-style-type: none"> <li>Prioritize the highest IRR programs and opportunities across all states</li> <li>Increase FTTH deployment with incremental capital and stage investments earlier to accelerate business performance and EBITDA lift</li> <li>Not self-funding, requires incremental capital</li> </ul>
<b>Cumulative Capex<sup>1</sup> Potential (2021-31)</b>	<b>FTTH<sup>2</sup></b>	\$2.7 – 3.3B	\$3.4 – 4.6B	~\$3.4 – 3.6B
	<b>FTTT / SC</b>	~\$0.6B	~\$0.6B	~\$0.6B
	<b>RDOF</b>	\$1.4 – 1.6B+	\$0.0 - 0.3B+	~\$2.7B
	<b>TOTAL</b>	\$4.8 - 5.6B	\$4.4 – 5.2B	\$6.7 – 6.9B
<b>2031 Potential EBITDA Uplift</b>		<b>\$1.0 – 1.2B</b>	<b>\$1.0 – 1.2B</b>	<b>\$1.3 – 1.4B</b>

Note: Reinvestment initiatives are illustrative opportunities that evaluates the Company's investment opportunities. The opportunities are subject to material change due to continued diligence / evaluation of available investment opportunities, available capital (based on pro forma capital structure) and Letter of Credit requirements, amongst other items. These opportunities are not included in the Base Business Plan and are considered optional/incremental to the Plan.

- 1) The approximate range between reinvestment sensitivity options with or without takeback debt
- 2) Includes Brownfield and Densification / Edge-Out



# Self Funding Reinvestment Cases: Prioritization & Capex



The "Project IRR Maximization" case models an expansive RDOF capacity plan based on other priorities. Brownfield overbuilds and FTTT / SC are prioritized before pursuing Future Densification and Edge-out builds

With higher cash constraints from takeback debt, slightly less expansive RDOF builds are planned. Future Densification and Edge-out is pursued in CTFC and WINO in outer years

The Self Funding "Alternative Reinvestment" case prioritizes BF and FTTT / SC builds across the entire footprint first, followed by densification in CTFC and WINO using RDOF and Brownfield

In the Self Funding Alternative Reinvestment Case with Takeback Debt, concentrated RDOF builds are reprioritized to precede further densification in CTFC and WINO

<sup>1</sup>Capex includes initial build capex and customer acquisition capex  
 Note: RDOF capacity plan and bids are modeled based on other priorities and cash constraints – RDOF bids must be planned before any other reinvestment

# Not Self Funding Alternative Reinvestment Case: Prioritization & Capex



Note: The Not Self Funding Alternative Reinvestment scenario has been produced at the request of Noteholder Advisors. Neither Frontier nor the company's advisors have endorsed the underlying assumptions in this case

Not Self Funding Alternative Reinvestment Sensitivity Case

### 3A

Alternative Reinvestment Sensitivity – Not Self Funding Without Takeback Debt

\$500mm OCF Constraint through 2024

First priority -----> Last priority

	Brownfield (~30% IRR)	FTTT / SC (~30% IRR)	Expansive RDOF (~25% IRR)	Densification / Edge Out (~25% IRR)	Total Capex
CTFC (CA, TX, FL, CT)	\$1.5	\$0.3	\$0.1	\$0.7	\$2.6
WNO (WV, IL, NY, OH)	\$0.5	\$0.2	\$1.3	\$0.3	\$2.3
All Other States	\$0.3	\$0.2	\$1.3	\$0.3	\$2.0
21 - '31 Capex <sup>1</sup>	\$2.3	\$0.6	\$2.7	\$1.3	\$6.9

- The Not Self Funding Alternative Reinvestment case follows the same prioritization as Scenario 1A on an accelerated timeline
- FTTH builds are completed by 2026

### 3B

Alternative Reinvestment Sensitivity – Not Self Funding With Takeback Debt

\$500mm OCF Constraint through 2024

*'21-'31 cumulative capex<sup>1</sup> by state group by segment*

	Brownfield (~30% IRR)	FTTT / SC (~30% IRR)	Expansive RDOF (~25% IRR)	Densification / Edge Out (~25% IRR)	Total Capex
CTFC (CA, TX, FL, CT)	\$1.5	\$0.3	\$0.1	\$0.7	\$2.6
WNO (WV, IL, NY, OH)	\$0.5	\$0.2	\$1.3	\$0.3	\$2.3
All Other States	\$0.3	\$0.2	\$1.3	\$0.1	\$1.8
21 - '31 Capex <sup>1</sup>	\$2.3	\$0.6	\$2.7	\$1.1	\$6.7

- The same prioritization is pursued with slightly less cash available for reinvestment due to takeback debt
- Future Densification and Edge-out builds are reduced

<sup>1</sup>Capex includes initial build capex and customer acquisition capex

Note: RDOF capacity plan and bids are modeled based on other priorities and cash constraints – RDOF bids must be planned before any other reinvestment



# Cash Needs Prior to Reinvestment\*



There are other cash flow needs of the business prior to cash being reinvested. While there may be opportunities to secure additional capital to accelerate deployment, the company carefully considered the other cash needs of the business, with and without unsecured takeback debt, in constructing the different reinvestment case sensitivities

Cash Needs Prior to Reinvestment											
RemainCo (\$mm)	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Taxes / Interest / Term Loan	\$352	\$436	\$437	\$450	\$439	\$446	\$454	\$454	\$491	\$587	\$640
Pension / OPEB / Changes in Working Capital	\$311	\$259	\$262	\$278	\$283	\$285	\$291	\$292	\$293	\$294	\$293
Restructuring / Capital Leases / Other	\$63	\$63	\$63	\$64	\$63	\$62	\$61	\$59	\$58	\$57	\$57
<b>Total Without Takeback Debt</b>	<b>\$726</b>	<b>\$759</b>	<b>\$763</b>	<b>\$792</b>	<b>\$785</b>	<b>\$793</b>	<b>\$805</b>	<b>\$805</b>	<b>\$842</b>	<b>\$938</b>	<b>\$989</b>
Additional Interest Expense (\$750mm Takeback)	\$75	\$75	\$75	\$75	\$75	\$75	\$75	\$75	\$75	\$75	\$75
<b>Total With Takeback Debt</b>	<b>\$801</b>	<b>\$834</b>	<b>\$838</b>	<b>\$867</b>	<b>\$860</b>	<b>\$868</b>	<b>\$880</b>	<b>\$880</b>	<b>\$917</b>	<b>\$1,013</b>	<b>\$1,064</b>

For illustrative purposes, we assume a 10% interest rate on the potential \$750mm of takeback debt which adds Interest Expense of \$75mm per year over the forecast period. Actual Interest rate TBD

## As a result of varying potential cash needs, 6 Reinvestment cases are run:

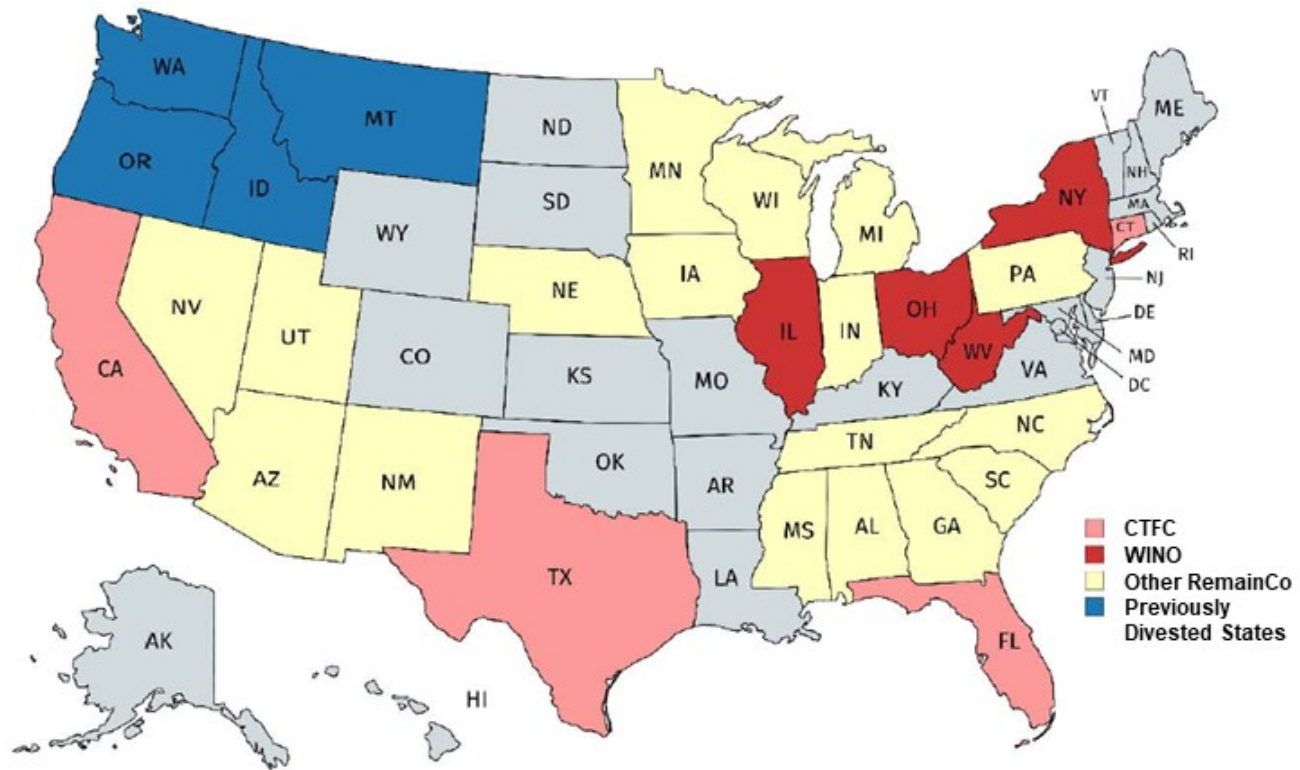
<b>1A</b>	<b>Project IRR Maximization</b> <i>Self Funding</i>	<b>2A</b>	<b>Alternative Reinvestment</b> <i>Self Funding</i>	<b>3A*</b>	<b>Alternative Reinvestment</b> <i>Not Self Funding</i>	Subject to Cash Needs <b>without</b> Takeback Debt:
<b>1B</b>	<b>Project IRR Maximization</b> <i>Self Funding</i>	<b>2B</b>	<b>Alternative Reinvestment</b> <i>Self Funding</i>	<b>3B*</b>	<b>Alternative Reinvestment</b> <i>Not Self Funding</i>	

\*Scenario 3 is Not Self-Funding – Adjusted to have \$500m OCF constraint through 2024, then returns to constraint listed

Source: Evercore Analysis, Company Analysis

\*Cash needs may not tie directly to disclosure statement as one standard set of estimated cash needs assumed for all illustrative scenarios

# Potential State Groupings



# Reinvestment Opportunity by State Grouping



- The total reinvestment opportunity can provide an uplift to 70% fiber availability across the entire FTR service area, including 60% FTTH availability in the company's core ILEC area

## **Fiber Broadband Homes Passed (HP) by Opportunity and State Group**

*(RemainCo Only - Assuming total attractive opportunity is built)*

	<u>CTFC</u>	<u>WINO</u>	<u>Other</u>	<u>Total</u>
<b>Current Network Footprint</b>				
Voice Only Homes	1.0	0.6	0.6	2.2
Fiber Broadband Homes Passed	2.8	0.0	0.1	3.0
Copper Broadband Homes Passed	5.1	3.0	2.9	11.0
<b>Total Homes Passed</b>	<b>9.0</b>	<b>3.6</b>	<b>3.7</b>	<b>16.3</b>
<b>% Fiber Availability</b>	<b>32%</b>	<b>1%</b>	<b>4%</b>	<b>18%</b>
<b>Incremental In-Footprint Passing Opportunity</b>				
Incremental Brownfield FTTH Homes w/ >20% IRR	1.1	0.4	0.2	1.8
<b>Total % Fiber Availability w/ Brownfield Build</b>	<b>44%</b>	<b>12%</b>	<b>9%</b>	<b>29%</b>
Incremental Brownfield FTTH Homes w/ 15-20% IRR	1.8	1.2	0.9	3.9
<b>Total % Fiber Availability w/ Brownfield Build</b>	<b>64%</b>	<b>45%</b>	<b>34%</b>	<b>53%</b>
Incremental RDOF FTTH Homes	0.2	0.4	0.5	1.0
<b>Total % Fiber Availability w/ BF + RDOF Build</b>	<b>66%</b>	<b>55%</b>	<b>48%</b>	<b>60%</b>
<b>Total In-Footprint Summary</b>				
Current Fiber Broadband Homes Passed	2.8	0.0	0.1	3.0
Incremental Brownfield + RDOF	3.1	2.0	1.6	6.7
<b>Total Fiber Broadband Homes Passed</b>	<b>5.9</b>	<b>2.0</b>	<b>1.8</b>	<b>9.7</b>
<b>Total Homes Passed</b>	<b>9.0</b>	<b>3.6</b>	<b>3.7</b>	<b>16.3</b>
<b>Total % Fiber Availability w/ All Builds</b>	<b>66%</b>	<b>55%</b>	<b>48%</b>	<b>60%</b>
<b>Incremental Out-of-Footprint Passing Opportunity</b>				
Incremental EdgeOut FTTH Homes w/ >20% IRR	3.4	0.9	1.5	5.9
<b>Total % Fiber Availability w/ All Builds</b>	<b>75%</b>	<b>64%</b>	<b>63%</b>	<b>70%</b>
<b>Potential Network After Full Investment</b>				
Fiber Broadband Homes Passed	9.3	2.9	3.3	15.6
<b>Total Homes Passed</b>	<b>12.4</b>	<b>4.6</b>	<b>5.2</b>	<b>22.1</b>
<b>% Fiber Availability</b>	<b>75%</b>	<b>64%</b>	<b>63%</b>	<b>70%</b>

Source: CMA Strategy Consulting, Company Analysis

## Rural Digital Opportunity Fund (RDOF) Opportunity

### RDOF Overview

- The Rural Digital Opportunity Fund is a \$20.4B fund set up by the FCC to aid in delivering broadband service to over 5mm rural homes and businesses currently unserved with 25/3 Mbps broadband and voice
- Phase 1 of the RDOF auction, which will be conducted in October 2020, will deliver up to \$16B out of the fund
- Competitive reverse auction process, different from CAF II Phase 1, where incumbents had the right of first refusal in their footprint.
- FTR is in a favorable position to win across most of the footprint given existing facilities and using multiple network options

### FTR Preparation

- Frontier has been actively preparing to participate in the auction since publication of the FCC's first notice of proposed rulemaking
- Extensive network engineering and costing efforts for fiber, fixed wireless and VDSL technologies, and various combinations
- Detailed customer economics and returns modeling, by geography

### RDOF: Key Stats

- **\$20.4B** Fund (up to \$16B for phase 1)
- **~5.2mm<sup>1</sup>** est. locations eligible for phase 1 funding (up to 1.2mm<sup>2</sup> in FTR's target bidding CBGs)
- **Guaranteed Govt Subsidy Paid Over 10 Years (2022-2031)**

### RDOF Value to FTR

- **Strong current positioning with proximity to existing fiber assets allows FTR to be a very strong participant with significant cost of build advantages**
- **Opportunity to create a strong business with advantaged competitive positioning using next-gen services**
- **Defend current rural DSL locations from future competition and upgrade service for existing subscribers**
- **FTR will be prepared to be a strong participant across most areas given the program's high value to FTR**

1) CMA Estimates ~5.2mm residential + business locations (FCC reports ~6mm, likely due to double-counting home-based businesses)

2) Likely to be lowered through the FCC challenge process

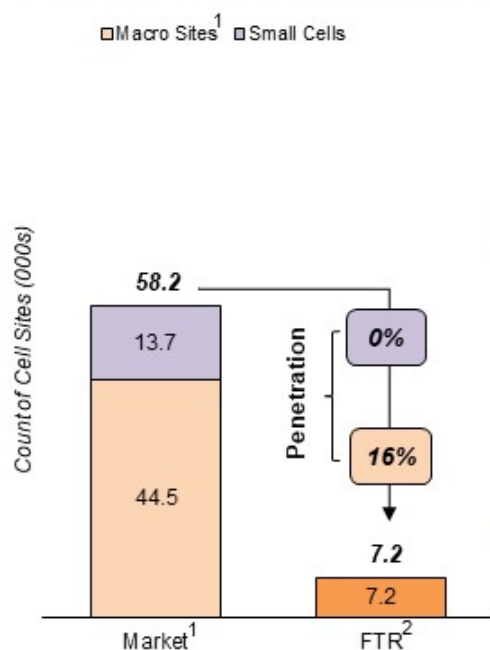


# FTR Current Penetration of Mobile Backhaul + Future Market Potential

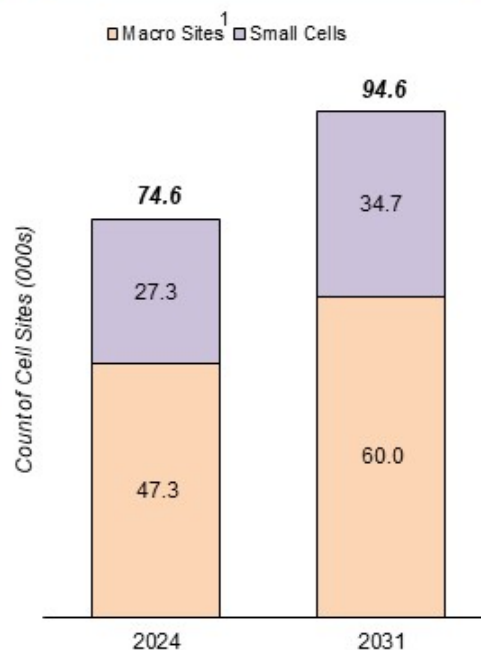


- FTR currently serves ~16% of all macro cell sites and 0% of small cells in its ILEC territory.
- An additional 3k and 15k cell sites will become addressable by 2024 and 2031 respectively, as well as an additional 14k and 21k small cells by 2024 and 2031 respectively

## FTR Current Penetration of Cell Sites



## Future Market Site Count



## Future Revenue Potential



1) Count of carrier macro cell sites in FTR's footprint  
 2) Approx. count of FTR revenue generating cell sites served as of YE2019

FTT site growth net of Sprint & T-Mobile consolidation

Source: CMA Strategy Consulting



# Reinvestment Case Summary: Without Takeback Debt



**Reinvestment Case Financials  
Incremental to Base Case**

	<b>1A</b> Project IRR Maximization <i>Self Funding</i>	<b>2A</b> Alternative Reinvestment <i>Self Funding</i>	<b>3A</b> Alternative Reinvestment <i>Not Self Funding</i>	
<i>\$B, Units (mm)</i>				
	<b>New FTTH HHs Passed<sup>1</sup></b>	3.20	3.70	3.41
<b>% Fiber</b>	2031 CTFC (35% Today)	55%	60%	55%
	2031 WINO (1% Today)	27%	53%	29%
	2031 Other (4% Today)	23%	11%	27%
	<b>Total (21% Today)</b>	42%	48%	44%
<b>Revenue</b>	2031 Total Brownfield + Densification / Edge-out	\$1.19	\$1.52	\$1.34
	2031 Total SC/Tower	\$0.11	\$0.11	\$0.11
	2031 Total RDOF	\$0.26	\$0.00	\$0.41
	<b>2031 Total Revenue</b>	\$1.56	\$1.63	\$1.87
<b>EBITDA</b>	2031 Total Brownfield + Densification / Edge-out	\$0.82	\$1.05	\$0.95
	2031 Total SC/Tower	\$0.10	\$0.10	\$0.10
	2031 Total RDOF	\$0.22	\$0.00	\$0.35
	<b>2031 Total EBITDA</b>	\$1.15	\$1.15	\$1.41
<b>Capex</b>	'21-'31 Total Brownfield + Densification / Edge-out	\$3.34	\$4.55	\$3.56
	'21-'31 Total SC/Tower	\$0.65	\$0.65	\$0.65
	'21-'31 Total RDOF	\$1.64	\$0.01	\$2.71
	<b>Total Cumulative Capex ('21-'31<sup>2</sup>)</b>	\$5.63	\$5.21	\$6.92
	<b>2031 Total OCF</b>	\$0.87	\$0.83	\$1.12

<sup>1</sup>Scenarios model RDOF as FTTH-only

<sup>2</sup>Cumulative capex includes initial build capex and customer acquisition capex

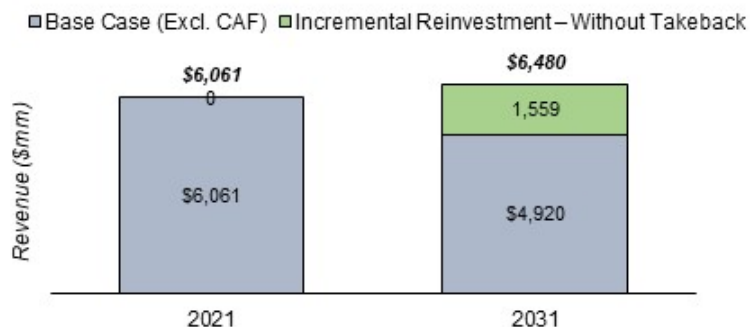
# Project IRR Maximization – Self Funding Without Takeback Debt

1A

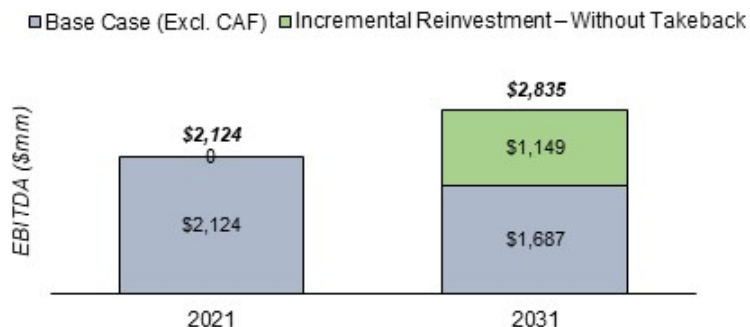


- With reinvestment, the company significantly changes the trajectory of Revenue and EBITDA growth as well as drastically improves the overall revenue quality

## Revenue

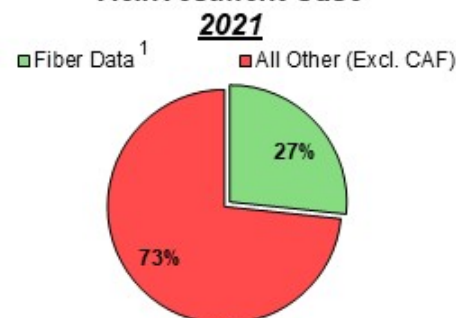


## Adj. EBITDA

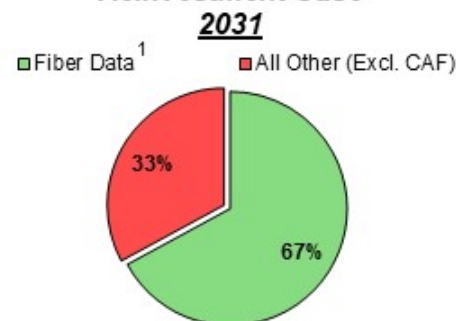


## Fiber Data vs Other Revenue Mix

### Base Case + Incremental Reinvestment Case



### Base Case + Incremental Reinvestment Case



1) Fiber Data bucket is comprised of fiber broadband, ethernet, and managed solutions revenues

Certain projected GAAP financial measures are not provided herein because such figures are not available on a forward-looking basis and reconciliations of projected non-GAAP financial measures are not provided because they could not be derived without unreasonable effort.

# Reinvestment Case Summary: With Takeback Debt



**Reinvestment Case Financials  
Incremental to Base Case**

	<b>1B</b> Project IRR Maximization <i>Self Funding</i>	<b>2B</b> Alternative Reinvestment <i>Self Funding</i>	<b>3B</b> Alternative Reinvestment <i>Not Self Funding</i>	
<i>\$B, Units (mm)</i>				
	<b>New FTTH HHs Passed<sup>1</sup></b>	2.68	2.85	3.22
<b>% Fiber</b>	2031 CTFC (35% Today)	54%	60%	55%
	2031 WINO (1% Today)	24%	24%	29%
	2031 Other (4% Today)	15%	12%	22%
	<b>Total (21% Today)</b>	39%	42%	43%
<b>Revenue</b>	2031 Total Brownfield + Densification / Edge-out	\$0.98	\$1.18	\$1.27
	2031 Total SC/Tower	\$0.11	\$0.11	\$0.11
	2031 Total RDOF	\$0.22	\$0.06	\$0.41
	<b>2031 Total Revenue</b>	\$1.31	\$1.36	\$1.80
<b>EBITDA</b>	2031 Total Brownfield + Densification / Edge-out	\$0.68	\$0.82	\$0.90
	2031 Total SC/Tower	\$0.10	\$0.10	\$0.10
	2031 Total RDOF	\$0.19	\$0.05	\$0.35
	<b>2031 Total EBITDA</b>	\$0.97	\$0.97	\$1.36
<b>Capex</b>	'21-'31 Total Brownfield + Densification / Edge-out	\$2.75	\$3.42	\$3.36
	'21-'31 Total SC/Tower	\$0.65	\$0.65	\$0.65
	'21-'31 Total RDOF	\$1.35	\$0.32	\$2.71
	<b>Total Cumulative Capex ('21-'31<sup>2</sup>)</b>	\$4.75	\$4.39	\$6.71
	<b>2031 Total OCF</b>	\$0.71	\$0.70	\$1.08

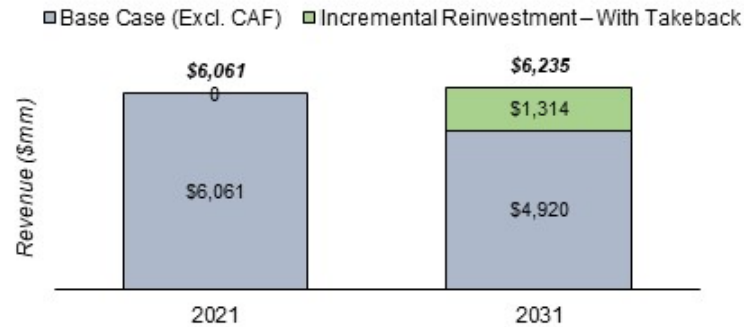
<sup>1</sup>Scenarios model RDOF as FTTH-only

<sup>2</sup>Cumulative capex includes initial build capex and customer acquisition capex

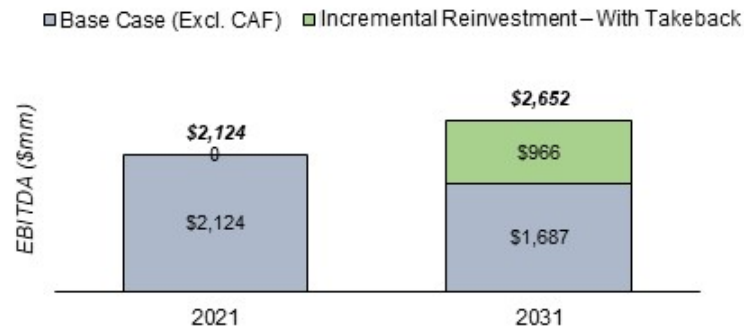
# Project IRR Maximization – Self Funding With Takeback Debt



## Revenue



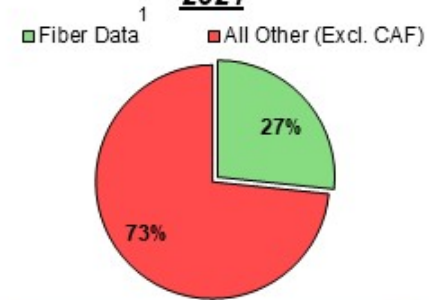
## Adj. EBITDA



## Fiber Data vs Other Revenue Mix

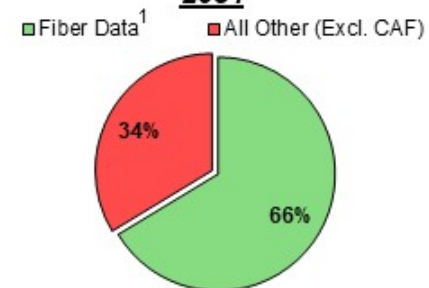
### Base Case + Incremental Reinvestment Case

2021



### Base Case + Incremental Reinvestment Case

2031



1) Fiber Data bucket is comprised of fiber broadband, ethernet, and managed solutions revenues

Certain projected GAAP financial measures are not provided herein because such figures are not available on a forward-looking basis and reconciliations of projected non-GAAP financial measures are not provided because they could not be derived without unreasonable effort.



# Project IRR Maximization – Self Funding Without Takeback Debt

1A



- The Project IRR Maximization scenario is able to pass ~3.2mm HHs by 2031, reaching an overall penetration of ~37%
- The scenario is expected to spend ~\$5.6B in cumulative total Capex and achieve ~\$1.1B in Adj. EBITDA by 2031

Incremental Financials of Reinvestment Case – Project IRR Maximization – Self Funding Without Takeback Debt											
\$mm HHs/Subs (000s)	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
<b>Homes Passed and Subs</b>											
HHS Passed	272	1,205	1,485	1,721	1,968	2,299	2,629	3,196	3,198	3,199	3,199
Resi Fiber Subscribers	-	21	122	286	451	600	731	851	977	1,098	1,189
Fiber Penetration	0%	2%	8%	17%	23%	26%	28%	27%	31%	34%	37%
<b>Summary Financials</b>											
<u>Revenue</u>											
CTFC	\$1	\$19	\$82	\$170	\$267	\$361	\$450	\$536	\$630	\$721	\$800
WINO	\$0	\$79	\$106	\$143	\$185	\$227	\$268	\$310	\$354	\$396	\$432
Other	\$0	\$57	\$75	\$99	\$127	\$155	\$185	\$218	\$257	\$295	\$327
<b>Total Revenue</b>	<b>\$1</b>	<b>\$155</b>	<b>\$263</b>	<b>\$413</b>	<b>\$579</b>	<b>\$743</b>	<b>\$904</b>	<b>\$1,064</b>	<b>\$1,241</b>	<b>\$1,412</b>	<b>\$1,559</b>
<b>Adj. EBITDA</b>	<b>\$1</b>	<b>\$133</b>	<b>\$172</b>	<b>\$273</b>	<b>\$394</b>	<b>\$520</b>	<b>\$639</b>	<b>\$760</b>	<b>\$882</b>	<b>\$1,024</b>	<b>\$1,149</b>
<b>Capex</b>	<b>\$207</b>	<b>\$875</b>	<b>\$516</b>	<b>\$533</b>	<b>\$584</b>	<b>\$688</b>	<b>\$729</b>	<b>\$667</b>	<b>\$271</b>	<b>\$278</b>	<b>\$282</b>
<b>OCF</b>	<b>-\$206</b>	<b>-\$742</b>	<b>-\$344</b>	<b>-\$260</b>	<b>-\$190</b>	<b>-\$168</b>	<b>-\$90</b>	<b>\$93</b>	<b>\$611</b>	<b>\$745</b>	<b>\$866</b>
<b>EBITDA / Cumulative Capex (Yield)</b>	<b>1%</b>	<b>12%</b>	<b>11%</b>	<b>13%</b>	<b>15%</b>	<b>15%</b>	<b>15%</b>	<b>16%</b>	<b>17%</b>	<b>19%</b>	<b>20%</b>
<b>EBITDA (Base Case + Reinvestment Case)</b>	<b>\$2,439</b>	<b>\$2,188</b>	<b>\$2,219</b>	<b>\$2,313</b>	<b>\$2,342</b>	<b>\$2,391</b>	<b>\$2,460</b>	<b>\$2,540</b>	<b>\$2,624</b>	<b>\$2,735</b>	<b>\$2,835</b>

**Reinvestment Case Financials  
Incremental to Base Case**

Certain projected GAAP financial measures are not provided herein because such figures are not available on a forward-looking basis and reconciliations of projected non-GAAP financial measures are not provided because they could not be derived without unreasonable effort.

# Alternative Reinvestment – Self Funding Without Takeback Debt

2A



- By placing a heavy focus on Brownfield densification across the entire footprint and further densification in CTFC and WINO, the Alternative Reinvestment scenario can reach ~3.7mm HHs by 2031
- FTR is expected spend ~\$5.2B in cumulative Capex while remaining self funding and completing reinvestment builds by 2028 in this scenario

Incremental Financials of Reinvestment Case – Alternative Reinvestment Sensitivity – Self Funding Without Takeback Debt											
\$mm, HHs/Subs (000s)	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
<b>Homes Passed and Subs</b>											
HHs Passed	265	1,148	1,644	1,938	2,216	2,595	3,092	3,696	3,698	3,700	3,700
Resi Fiber Subscribers	-	17	107	273	457	628	783	943	1,127	1,300	1,424
Fiber Penetration	0%	2%	7%	14%	21%	24%	25%	26%	30%	35%	38%
<b>Summary Financials</b>											
<u>Revenue</u>											
CTFC	\$1	\$17	\$79	\$179	\$301	\$431	\$568	\$693	\$797	\$881	\$952
WINO	\$0	\$6	\$29	\$63	\$101	\$134	\$164	\$222	\$326	\$438	\$538
Other	\$0	\$4	\$18	\$38	\$61	\$81	\$97	\$111	\$122	\$133	\$143
<b>Total Revenue</b>	<b>\$1</b>	<b>\$27</b>	<b>\$126</b>	<b>\$281</b>	<b>\$462</b>	<b>\$646</b>	<b>\$830</b>	<b>\$1,026</b>	<b>\$1,245</b>	<b>\$1,452</b>	<b>\$1,632</b>
<b>Adj. EBITDA</b>	<b>\$1</b>	<b>\$9</b>	<b>\$43</b>	<b>\$138</b>	<b>\$267</b>	<b>\$406</b>	<b>\$539</b>	<b>\$675</b>	<b>\$826</b>	<b>\$997</b>	<b>\$1,151</b>
<b>Capex</b>	<b>\$202</b>	<b>\$671</b>	<b>\$462</b>	<b>\$409</b>	<b>\$476</b>	<b>\$571</b>	<b>\$672</b>	<b>\$801</b>	<b>\$308</b>	<b>\$317</b>	<b>\$323</b>
<b>OCF</b>	<b>-\$201</b>	<b>-\$662</b>	<b>-\$420</b>	<b>-\$271</b>	<b>-\$209</b>	<b>-\$166</b>	<b>-\$133</b>	<b>-\$125</b>	<b>\$518</b>	<b>\$680</b>	<b>\$828</b>
<b>EBITDA / Cumulative Capex (Yield)</b>	<b>1%</b>	<b>1%</b>	<b>3%</b>	<b>8%</b>	<b>12%</b>	<b>15%</b>	<b>16%</b>	<b>16%</b>	<b>18%</b>	<b>20%</b>	<b>22%</b>
<b>EBITDA (Base Case + Reinvestment Case)</b>	<b>2,439</b>	<b>2,064</b>	<b>2,090</b>	<b>2,178</b>	<b>2,215</b>	<b>2,277</b>	<b>2,360</b>	<b>2,455</b>	<b>2,568</b>	<b>2,708</b>	<b>2,838</b>

**Reinvestment Case Financials  
Incremental to Base Case**

Certain projected GAAP financial measures are not provided herein because such figures are not available on a forward-looking basis and reconciliations of projected non-GAAP financial measures are not provided because they could not be derived without unreasonable effort.

# Alternative Reinvestment – Not Self Funding Without Takeback Debt

3A



- When removing the self funding constraint and focusing in the same areas as the Project IRR Maximization scenario, **FTR can pass ~3.4mm HHs with fiber**
- Under these circumstances, a large portion of RDOF and Future Densification and Edge-out can be completed

<b>Incremental Financials of Reinvestment Case – Alternative Reinvestment Sensitivity – Not Self Funding Without Takeback Debt</b>											
\$mm, HHs/Subs (000s)	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>2031</u>
<b>Homes Passed and Subs</b>											
HHs Passed	272	1,237	1,931	2,554	2,988	3,318	3,402	3,403	3,405	3,406	3,406
Resi Fiber Subscribers	-	24	131	329	566	794	991	1,143	1,252	1,330	1,387
Fiber Penetration	0%	2%	7%	13%	19%	24%	29%	34%	37%	39%	41%
<b>Summary Financials</b>											
Revenue											
CTFC	\$1	\$21	\$84	\$192	\$321	\$453	\$573	\$674	\$757	\$827	\$890
WINO	\$0	\$112	\$141	\$188	\$246	\$308	\$368	\$421	\$465	\$501	\$532
Other	\$0	\$93	\$114	\$146	\$190	\$242	\$295	\$343	\$382	\$416	\$444
<b>Total Revenue</b>	<b>\$1</b>	<b>\$226</b>	<b>\$339</b>	<b>\$525</b>	<b>\$757</b>	<b>\$1,003</b>	<b>\$1,236</b>	<b>\$1,437</b>	<b>\$1,603</b>	<b>\$1,744</b>	<b>\$1,867</b>
<b>Adj. EBITDA</b>	<b>\$1</b>	<b>\$201</b>	<b>\$243</b>	<b>\$352</b>	<b>\$510</b>	<b>\$694</b>	<b>\$876</b>	<b>\$1,044</b>	<b>\$1,184</b>	<b>\$1,304</b>	<b>\$1,409</b>
Capex	\$207	\$1,009	\$926	\$1,008	\$936	\$911	\$775	\$279	\$285	\$289	\$293
OCF	-\$206	-\$808	-\$683	-\$655	-\$426	-\$217	\$101	\$765	\$900	\$1,015	\$1,115
EBITDA / Cumulative Capex (Yield)	1%	17%	11%	11%	12%	14%	15%	17%	19%	20%	20%
EBITDA (Base Case + Reinvestment Case)	2,439	2,256	2,290	2,392	2,458	2,566	2,697	2,824	2,926	3,015	3,095

**Reinvestment Case Financials  
Incremental to Base Case**

Certain projected GAAP financial measures are not provided herein because such figures are not available on a forward-looking basis and reconciliations of projected non-GAAP financial measures are not provided because they could not be derived without unreasonable effort.

# Project IRR Maximization – Self Funding With Takeback Debt

1B



- With a higher OCF constraint, the Project IRR Maximization scenario can only pass ~2.7mm HHs by 2031, but still reach an overall penetration of ~37%
- The scenario is expected to spend ~\$4.8B in cumulative total Capex and generate ~\$0.7B in OCF by 2031

Incremental Financials of Reinvestment Case – Project IRR Maximization – Self Funding With Takeback Debt											
\$mm HHs/Subs (000s)	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
<b>Homes Passed and Subs</b>											
HHS Passed	272	1,037	1,196	1,361	1,544	1,728	2,036	2,673	2,674	2,675	2,675
Resi Fiber Subscribers	-	21	109	244	372	484	581	676	792	912	1,002
Fiber Penetration	0%	2%	9%	18%	24%	28%	29%	25%	30%	34%	37%
<b>Summary Financials</b>											
<u>Revenue</u>											
CTFC	\$1	\$18	\$73	\$147	\$223	\$296	\$364	\$436	\$529	\$626	\$711
WINO	\$0	\$70	\$94	\$125	\$158	\$192	\$225	\$259	\$301	\$343	\$380
Other	\$0	\$48	\$63	\$83	\$105	\$128	\$150	\$171	\$191	\$208	\$224
<b>Total Revenue</b>	<b>\$1</b>	<b>\$136</b>	<b>\$231</b>	<b>\$354</b>	<b>\$487</b>	<b>\$615</b>	<b>\$739</b>	<b>\$865</b>	<b>\$1,021</b>	<b>\$1,178</b>	<b>\$1,314</b>
Adj. EBITDA	\$1	\$115	\$151	\$238	\$337	\$437	\$530	\$622	\$721	\$850	\$966
Capex	\$207	\$731	\$389	\$429	\$478	\$493	\$621	\$670	\$237	\$247	\$251
OCF	-\$206	-\$617	-\$238	-\$190	-\$141	-\$55	-\$90	-\$48	\$484	\$604	\$714
EBITDA / Cumulative Capex (Yield)	1%	12%	11%	14%	15%	16%	16%	15%	17%	19%	20%
EBITDA (Base Case + Reinvestment Case)	\$2,439	\$2,169	\$2,199	\$2,278	\$2,285	\$2,309	\$2,351	\$2,402	\$2,463	\$2,561	\$2,652

**Reinvestment Case Financials  
Incremental to Base Case**

Certain projected GAAP financial measures are not provided herein because such figures are not available on a forward-looking basis and reconciliations of projected non-GAAP financial measures are not provided because they could not be derived without unreasonable effort.



# Alternative Reinvestment – Self Funding With Takeback Debt

2B



- With Takeback Debt, the self funding, Alternative Reinvestment sensitivity can build to ~2.9mm HHs by focusing on brownfield development within FTR’s current footprint
- This is expected to require ~\$4.4B in cumulative Capex and generate ~\$1.0B in Adj. EBITDA by 2031

Incremental Financials of Reinvestment Case – Alternative Reinvestment Sensitivity – Self Funding With Takeback Debt											
\$mm, HHs/Subs (000s)	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
<b>Homes Passed and Subs</b>											
HHs Passed	265	1,070	1,310	1,560	1,810	2,070	2,385	2,850	2,852	2,854	2,854
Resi Fiber Subscribers	-	18	104	245	389	523	646	766	901	1,029	1,123
Fiber Penetration	0%	2%	8%	16%	21%	25%	27%	27%	32%	36%	39%
<b>Summary Financials</b>											
<b>Revenue</b>											
CTFC	\$1	\$17	\$75	\$157	\$250	\$344	\$443	\$554	\$673	\$783	\$877
WNO	\$0	\$24	\$46	\$75	\$109	\$144	\$175	\$201	\$239	\$278	\$316
Other	\$0	\$17	\$31	\$49	\$70	\$92	\$111	\$127	\$142	\$154	\$165
<b>Total Revenue</b>	<b>\$1</b>	<b>\$58</b>	<b>\$152</b>	<b>\$282</b>	<b>\$430</b>	<b>\$580</b>	<b>\$730</b>	<b>\$882</b>	<b>\$1,053</b>	<b>\$1,215</b>	<b>\$1,357</b>
<b>Adj. EBITDA</b>	<b>\$1</b>	<b>\$39</b>	<b>\$73</b>	<b>\$161</b>	<b>\$267</b>	<b>\$381</b>	<b>\$490</b>	<b>\$600</b>	<b>\$716</b>	<b>\$850</b>	<b>\$971</b>
<b>Capex</b>	<b>\$202</b>	<b>\$650</b>	<b>\$322</b>	<b>\$352</b>	<b>\$396</b>	<b>\$479</b>	<b>\$549</b>	<b>\$650</b>	<b>\$255</b>	<b>\$265</b>	<b>\$271</b>
<b>OCF</b>	<b>-\$201</b>	<b>-\$610</b>	<b>-\$249</b>	<b>-\$191</b>	<b>-\$129</b>	<b>-\$98</b>	<b>-\$59</b>	<b>-\$50</b>	<b>\$461</b>	<b>\$585</b>	<b>\$699</b>
<b>EBITDA / Cumulative Capex (Yield)</b>	<b>1%</b>	<b>5%</b>	<b>6%</b>	<b>11%</b>	<b>14%</b>	<b>16%</b>	<b>17%</b>	<b>17%</b>	<b>19%</b>	<b>21%</b>	<b>22%</b>
<b>EBITDA (Base Case + Reinvestment Case)</b>	<b>2,439</b>	<b>2,094</b>	<b>2,121</b>	<b>2,201</b>	<b>2,215</b>	<b>2,252</b>	<b>2,311</b>	<b>2,380</b>	<b>2,458</b>	<b>2,561</b>	<b>2,657</b>

**Reinvestment Case Financials  
Incremental to Base Case**

Certain projected GAAP financial measures are not provided herein because such figures are not available on a forward-looking basis and reconciliations of projected non-GAAP financial measures are not provided because they could not be derived without unreasonable effort.

# Alternative Reinvestment – Not Self Funding With Takeback Debt

3B



- When completing Brownfield and Future Densification and Edge-out builds by 2026, the not self funding, alternative reinvestment case can pass ~3.22mm HHs by 2031
- The scenario is expected to generate ~\$1.4B in Adj. EBITDA and ~\$1.1B in OCF by 2031

## Incremental Financials of Reinvestment Case – Alternative Reinvestment Sensitivity – Not Self Funding With Takeback Debt

\$mm HHs/Subs (000s)	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
<b>Homes Passed and Subs</b>											
HHs Passed	272	1,237	1,931	2,500	2,862	3,132	3,216	3,217	3,219	3,220	3,220
Resi Fiber Subscribers	-	24	131	329	564	785	969	1,108	1,206	1,276	1,329
Fiber Penetration	0%	2%	7%	13%	20%	25%	30%	34%	37%	40%	41%
<b>Summary Financials</b>											
Revenue											
CTFC	\$1	\$21	\$84	\$192	\$323	\$456	\$576	\$677	\$759	\$830	\$894
WINO	\$0	\$112	\$141	\$188	\$246	\$308	\$368	\$419	\$462	\$498	\$528
Other	\$0	\$93	\$114	\$146	\$185	\$227	\$267	\$302	\$331	\$356	\$376
<b>Total Revenue</b>	<b>\$1</b>	<b>\$226</b>	<b>\$339</b>	<b>\$525</b>	<b>\$754</b>	<b>\$991</b>	<b>\$1,211</b>	<b>\$1,398</b>	<b>\$1,553</b>	<b>\$1,684</b>	<b>\$1,798</b>
<b>Adj. EBITDA</b>	<b>\$1</b>	<b>\$201</b>	<b>\$243</b>	<b>\$352</b>	<b>\$509</b>	<b>\$690</b>	<b>\$863</b>	<b>\$1,021</b>	<b>\$1,151</b>	<b>\$1,262</b>	<b>\$1,360</b>
<b>Capex</b>	<b>\$207</b>	<b>\$1,009</b>	<b>\$926</b>	<b>\$973</b>	<b>\$876</b>	<b>\$855</b>	<b>\$765</b>	<b>\$269</b>	<b>\$274</b>	<b>\$279</b>	<b>\$283</b>
<b>OCF</b>	<b>-\$206</b>	<b>-\$808</b>	<b>-\$683</b>	<b>-\$620</b>	<b>-\$367</b>	<b>-\$165</b>	<b>\$98</b>	<b>\$752</b>	<b>\$877</b>	<b>\$984</b>	<b>\$1,077</b>
<b>EBITDA / Cumulative Capex (Yield)</b>	<b>1%</b>	<b>17%</b>	<b>11%</b>	<b>11%</b>	<b>13%</b>	<b>14%</b>	<b>15%</b>	<b>17%</b>	<b>19%</b>	<b>20%</b>	<b>20%</b>
<b>EBITDA (Base Case + Reinvestment Case)</b>	<b>2,439</b>	<b>2,256</b>	<b>2,290</b>	<b>2,392</b>	<b>2,458</b>	<b>2,562</b>	<b>2,684</b>	<b>2,801</b>	<b>2,893</b>	<b>2,973</b>	<b>3,047</b>

### Reinvestment Case Financials Incremental to Base Case

Certain projected GAAP financial measures are not provided herein because such figures are not available on a forward-looking basis and reconciliations of projected non-GAAP financial measures are not provided because they could not be derived without unreasonable effort.



# Appendix: Non-GAAP Financial Measures

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# Non-GAAP Financial Measures



<u>RemainCo to WholeCo</u> <u>Reconciliation (\$M)</u>	2019		
	25 States ("PF RemainCo")	NW States	29 States ("WholeCo")
<b>6/1 Base Case</b>			
Consumer	\$3,831	\$322	\$4,153
Commercial	\$1,638	\$125	\$1,762
Wholesale	\$1,689	\$134	\$1,823
Regulatory + TSA	\$344	\$25	\$369
<b>Total Revenue</b>	<b>\$7,502</b>	<b>\$605</b>	<b>\$8,107</b>
Adj. Operating Expenses	\$4,575	\$198*	\$4,774
Total Capex	\$1,141	\$85	\$1,226

\*\$198mm represents only direct expenses for NW States (excl. indirect allocated expenses)



# Non-GAAP Financial Measures



<i>(\$ in Millions)</i>	<b>FY 2019</b>
<b>Total Operating Expenses</b>	<b>\$12,980</b>
Subtract:	
<i>Depreciation and Amortization</i>	1,780
<i>Goodwill Impairment</i>	5,725
<i>Loss on disposal of Northwest Operations</i>	446
<i>Pension/OPEB Expense</i>	78
<i>Restructuring Costs and Other Charges</i>	168
<i>Stock-based Compensation Expense</i>	15
<i>Storm Related Insurance Proceeds</i>	(6)
<b>Adjusted Operating Expenses</b>	<b>\$4,774</b>
<i>Subtract: NW States Direct Expenses</i>	198
<b>PF RemainCo Adj. Operating Expenses</b>	<b>\$4,575</b>

# Non-GAAP Financial Measures



(\$ in Millions)	FY 2019
Net Loss	(5,911)
Add back (Subtract):	
Income Tax Benefit	(611)
Interest Expense	1,535
Investment and Other Loss, Net	37
Pension Settlement Costs	57
Loss on Extinguishment of Debt	20
<b>Operating Loss</b>	<b>(\$4,873)</b>
Add back:	
Depreciation and Amortization	1,780
<b>EBITDA</b>	<b>(\$3,093)</b>
Add back (Subtract):	
Pension/OPEB Expense	78
Restructuring Costs and Other Charges	168
Stock-based Compensation Expense	15
Storm Related Insurance Proceeds	(6)
Loss on disposal of Northwest Operations	446
Goodwill Impairment	5,725
<b>Adjusted EBITDA</b>	<b>\$3,333</b>
Add back (Subtract):	
Adj. EBITDA Attributable to NW States	(279)
Indirect Expenses Allocated to NW States	(127)
<b>Pro-Forma Adjusted EBITDA (Excluding NW States)</b>	<b>\$2,927</b>

- Pro-forma Adjusted EBITDA (Excluding NW States) adjusts consolidated Adjusted EBITDA by excluding the Adjusted EBITDA attributable to the NW States
- In 2019, The NW States had \$605 million of revenue and \$326 million of adjusted expenses, resulting in Adjusted EBITDA of \$279 million
- Pro-forma Adjusted EBITDA (Excluding NW States) is further reduced by indirect expenses for the NW States, comprising allocated corporate costs that were not directly reduced as a result of the divestiture



# **Appendix:** **Additional COVID-19** **Outlook Detail**

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## Past Recession Benchmarks

- During the Financial Crisis of 2008, the overall telecom industry performed better than the overall economy
- Trends in residential voice lines, broadband lines, and ARPUs were relatively resilient compared to prior periods
- Telcos' commercial businesses were negatively impacted in the economic downturn. Wholesale businesses were also impacted, but to a lesser extent
- Commercial wireline declines varied by provider with some declining at 2-3% and overall industry commercial revenue declining at 7-8% (roughly 3-4x the rate of GDP decline). Commercial revenue declines were prolonged and lagged GDP declines by roughly two quarters
- The 2008/2009 economic downturn lasted approximately one year, and the recovery took several years to reach pre-recession levels

## Industry Response to COVID-19

- The telecom industry has been deemed critical to continue operations during the COVID-19 pandemic
- Over 700 US telcos, including Frontier, have signed the FCC's Keep Americans Connected pledge. Companies pledge that they will not terminate service due to non-payment for 60 days (beginning end of March)
- Some major telcos have begun offering hazard pay to frontline field employees

## Longer Term Opportunity

- Rural broadband availability likely to get increased focus and potential increased subsidies
- Customers becoming more comfortable with self installs can improve long term efficiency
- Increased video cord cutting emphasizes need for faster broadband and potential for higher ARPU

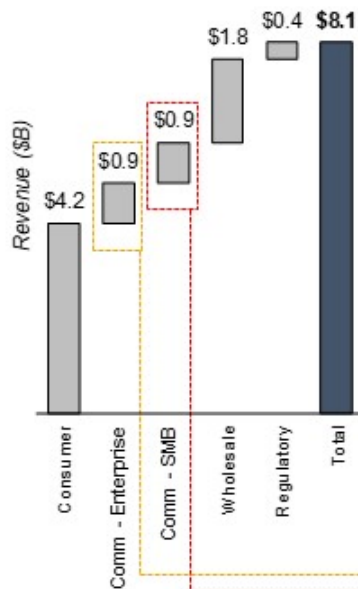


# FTR Revenue Exposure to COVID-affected Industries

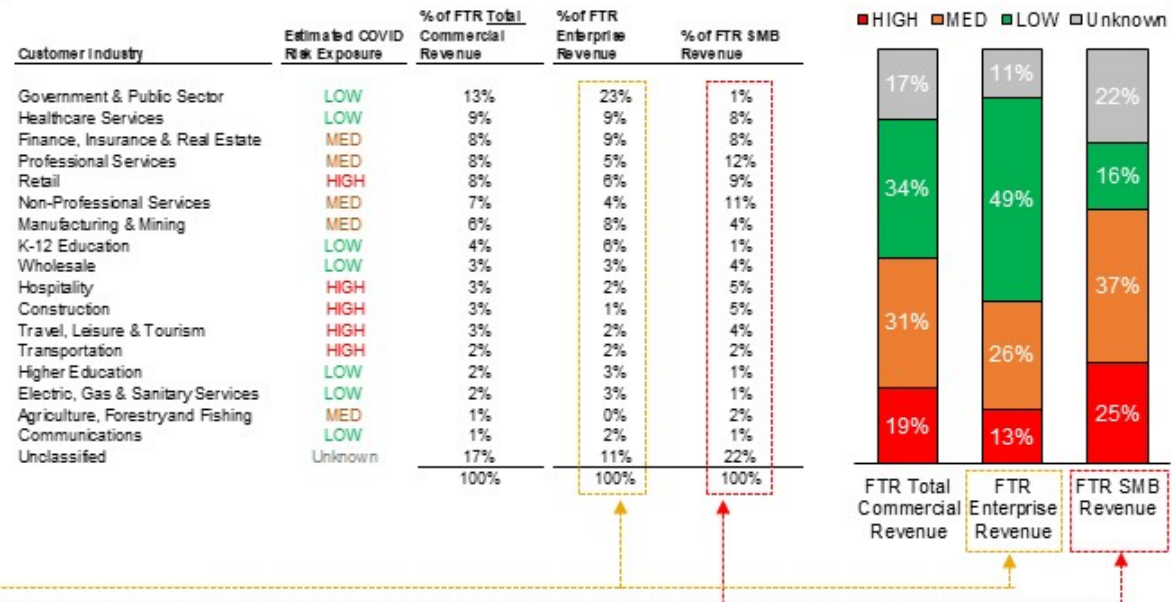


- The most negative impacts of COVID are likely to be felt in FTR's commercial segment (~22% of overall revenues)
- Within commercial, SMB (~11% of revenues) is likely to see more negative impact than enterprise, given the Company's enterprise customer composition
- ~19% of the Company's total commercial revenue is estimated to come from "high-risk" industries (retail, hospitality, travel, etc.)
- The Company's enterprise segment is under-indexed to high risk industries (only 13% of enterprise revenue), while the SMB segment has more exposure (~25% of SMB revenue)
- 49% of enterprise revenue and 34% of total commercial revenue is derived from low-risk verticals (government, healthcare, education, etc.)
- "High" risk includes industries with significant ARPU and churn risk, "MED" risk includes industries with a slight risk of business failure and some small ARPU risk depending on unemployment. "Low" risk includes relatively insulated industries

FTR 2019 Revenue by Segment



FTR Commercial (Enterprise vs. SMB) Revenue by Customer Industry & COVID Risk Exposure



Note: Figures are as reported

Department Information  
Request Responses



Minnesota Department of Commerce
85 7th Place East | Suite 280 | St. Paul, MN 55101
Information Request

Docket Number: P-405,407,5316/CI-21-150
Requested From: Scott Bohler, Frontier Communications
Type of Inquiry: Financial

Nonpublic Public
Date of Request: 10/12/2021
Response Due: 10/22/2021

SEND RESPONSE VIA EMAIL TO: Utility.Discovery@state.mn.us as well as the assigned analyst(s).

Assigned Analyst(s): Lisa Gonzalez; Greg Doyle
Email Address(es): lisa.gonzalez@state.mn.us; greg.doyle@state.mn.us
Phone Number(s): 651-539-1880; 651-539-1875

Assigned Attorney: Richard Dornfeld
Email Address: richard.dornfeld@ag.state.mn.us
Phone Number: 651-728-7261

ADDITIONAL INSTRUCTIONS:

Each response must be submitted as a text searchable PDF, unless otherwise directed. Please include the docket number, request number, and respondent name and title on the answers. If your response contains Trade Secret data, please include a public copy.

Request Number: 1
Topic: Virtual Separation
Reference(s): n/a

DEFINITIONS

The following terms shall be defined as follows:

"Describe" means to depict and provide a detailed explanation that includes the identification of all relevant persons, documents, and communications.

"Document" or "documents" means any documents or electronically stored information as defined under Minn. R. Civ. P. 34.01.

"Frontier" means Frontier Communications Corporation; Frontier Subsidiary Telco, LLC; Citizens Newtel, LLC; Frontier Communications of Minnesota, Inc.; Citizens Telecommunications Company of Minnesota, LLC; Frontier Communications of America, Inc.; and any successor entities.

"Identify" or "identity" means the following:

(continued on next page)

To be completed by responder

Response Date: October 28, 2021
Response by: Scott Bohler
Email Address: scott.bohler@ftr.com
Phone Number: (952) 491-5534



Minnesota Department of Commerce  
85 7th Place East | Suite 280 | St. Paul, MN 55101  
Information Request

Docket Number: P-405,407,5316/CI-21-150

Requested From: Scott Bohler, Frontier Communications

Type of Inquiry: Financial

Nonpublic  Public

Date of Request: 10/12/2021

Response Due: 10/22/2021

**SEND RESPONSE VIA EMAIL TO:** Utility.Discovery@state.mn.us as well as the assigned analyst(s).

**Assigned Analyst(s):** Lisa Gonzalez; Greg Doyle

**Email Address(es):** lisa.gonzalez@state.mn.us; greg.doyle@state.mn.us

**Phone Number(s):** 651-539-1880; 651-539-1875

**Assigned Attorney:** Richard Dornfeld

**Email Address:** richard.dornfeld@ag.state.mn.us

**Phone Number:** 651-728-7261

**ADDITIONAL INSTRUCTIONS:**

Each response must be submitted as a text searchable PDF, unless otherwise directed. Please include the docket number, request number, and respondent name and title on the answers. If your response contains Trade Secret data, please include a public copy.

- 
- (a) when used in reference to a natural person, state: (i) the person's full name; (ii) the person's present or last known address; (iii) the person's present or last known telephone number; and (iv) the persons present or last know email address.
  - (b) when used in reference to an entity other than a natural person, state: (i) the organization's full name and trade name, if any; (ii) the address and telephone number of its principal place of business; and (iii) the names and titles of those officers, directors, managing agents or employees who have knowledge of, and under Minn. R. Civ. P. 30.02(f) would be designated to testify with respect to, the matters involved in the interrogatory;
  - (c) when used in reference to a document or other tangible item, state: (i) the type of document (e.g., letter, memorandum, print-out, report, newspaper, etc.); (ii) the title and date, if any, of the document; (iii) the author's name and address; (iv) the addressee's name and address; (v) a description of its contents; (vi) the present location of the document; and (vii) the name and address of the person(s) having custody or control over the document. If any such document was, but is no longer in your possession, custody or control, state what disposition was made of it. In all cases where the Department has requested Respondent to identify particular documents, in lieu of such identification Respondent may supply a fully legible copy of the document in question; and

*(continued on next page)*

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To be completed by responder

Response Date: October 28, 2021

Response by: Scott Bohler

Email Address: scott.bohler@ftr.com

Phone Number: (952) 491-5534





Minnesota Department of Commerce  
85 7th Place East | Suite 280 | St. Paul, MN 55101  
Information Request

**Docket Number:** P-405,407,5316/CI-21-150

**Requested From:** Scott Bohler, Frontier Communications

**Type of Inquiry:** Financial

Nonpublic  Public

**Date of Request:** 10/12/2021

**Response Due:** 10/22/2021

**SEND RESPONSE VIA EMAIL TO:** Utility.Discovery@state.mn.us as well as the assigned analyst(s).

**Assigned Analyst(s):** Lisa Gonzalez; Greg Doyle

**Email Address(es):** lisa.gonzalez@state.mn.us; greg.doyle@state.mn.us

**Phone Number(s):** 651-539-1880; 651-539-1875

**Assigned Attorney:** Richard Dornfeld

**Email Address:** richard.dornfeld@ag.state.mn.us

**Phone Number:** 651-728-7261

**ADDITIONAL INSTRUCTIONS:**

Each response must be submitted as a text searchable PDF, unless otherwise directed. Please include the docket number, request number, and respondent name and title on the answers. If your response contains Trade Secret data, please include a public copy.

- 
- (d) when used in reference to a factual situation or allegation, state with particularity and specificity all facts known to you which bear upon or are related to the matter which is the subject of the inquiry.

“Relating to,” “relate” and “regarding” mean constituting, defining, containing, embodying, referring to, dealing with, or in any way pertaining to.

**Request:**

Please provide copies of all documents that relate to the meaning, design, planning, implementation, and/or operation of the Virtual Separation concept.

**Response:**

Frontier Communications of Minnesota, Inc. (“Frontier-MN”), Citizens Telecommunications Company of Minnesota, LLC (“CTC-MN”), and Frontier Communications of America, Inc. (collectively referred to as “Frontier Minnesota Companies”) object to Department of Commerce Information Request No. 1. on the grounds that it is: (1) unreasonably burdensome; (2) irrelevant (to the extent it requests documents that precede the adoption and implementation of the finalized Virtual Separation processes; and (3) is not authorized by Minnesota law (to the extent it requests documents containing information pertaining to the operations of entities that do not provide regulated services in Minnesota).

Virtual Separation was a process intended to enable Frontier to better identify, assign and track its indirect costs and financial expense data across its 25-state operations, including Minnesota which represented less than two percent (2%) by revenue of Frontier’s 25-state operations. Over the course of approximately one year, Frontier

---

To be completed by responder

**Response Date:** October 28, 2021

**Response by:** Scott Bohler

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**Phone Number:** (952) 491-5534



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Date of Request: 10/12/2021

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reviewed hundreds of general ledger accounts and more than [NON-PUBLIC DATA BEGINS ██████████ NON-PUBLIC DATA ENDS] in indirect costs incurred across its 25-state footprint and made changes to its chart of accounts, accounting practice(s), and expense allocation methodologies across its 25 states to simplify and enhance accuracy of its financial tracking and reporting. The Minnesota share of these indirect costs is approximately [NON-PUBLIC DATA BEGINS ██████████ NON-PUBLIC DATA ENDS] The documents involved in this process which “relate to the meaning, design, planning, implementation, and/or operation of the Virtual Separation concept” involves thousands of records and complex interconnected financial systems used across 25 states that Frontier cannot reasonably identify and produce. The culmination of the review was the Virtual Separation report Frontier prepared and delivered to Frontier’s bondholders in preparation for its emergence from Chapter 11 on April 30, 2021.

Subject to and without waiving the foregoing objections, Frontier is producing a NON-PUBLIC DOCUMENT copy of the Virtual Separation report provided to its bondholders on April 30, 2021 in conjunction with Frontier’s emergence from Chapter 11 (the “Virtual Separation Report”) as “IR1.pdf”.

---

To be completed by responder

Response Date: October 28, 2021

Response by: Scott Bohler

Email Address: scott.bohler@ftr.com

Phone Number: (952) 491-5534



Minnesota Department of Commerce
85 7th Place East | Suite 280 | St. Paul, MN 55101
Information Request

Docket Number: P-405,407,5316/CI-21-150
Requested From: Scott Bohler, Frontier Communications
Type of Inquiry: Financial

Nonpublic Public
Date of Request: 10/12/2021
Response Due: 10/22/2021

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Request Number: 5
Topic: Virtual Separation
Reference(s): n/a

This information request incorporates by reference the definitions provided in information request no. 001.

Request:

- (a) Does Frontier intend to use Virtual Separation data to guide capital deployment decisions which are different than those previously implemented?
(b) If the answer to subpart (a) is yes, please explain and provide examples of capital deployment decisions which could be or are used to implement new plans and allocations under Virtual Separation.

Response:

- (a) Virtual separation is not directly relevant to capital deployment decisions as it is, as explained above, the Virtual Separation process was a financial tracking exercise. Specifically, it was the process through which Frontier undertook to create more precise state-level financial revenue and expense data and set up reporting mechanisms to better track information related to its operations across Frontier's 25-state footprint. In terms of specific capital deployment decisions, Frontier weighs a host of criteria when making capital investment decisions, including but not limited to its financial/funding capabilities, legal and regulatory obligations, expectations of population/customer growth, ability to capture market share, and its ability to expand/upgrade facilities in light of other customary considerations like

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Response Date: October 28, 2021
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Information Request

**Docket Number:** P-405,407,5316/CI-21-150

**Requested From:** Scott Bohler, Frontier Communications

**Type of Inquiry:** Financial

Nonpublic  Public

**Date of Request:** 10/12/2021

**Response Due:** 10/22/2021

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existing/committed capital for ongoing and future projects, personnel, network maintenance, reliability, and operation expenses, sound fiscal management, and execution of its fiduciary obligations.

(b) Not applicable

---

To be completed by responder

**Response Date:** October 28, 2021

**Response by:** Scott Bohler

**Email Address:** scott.bohler@ftr.com

**Phone Number:** (952) 491-5534





Minnesota Department of Commerce
85 7th Place East | Suite 280 | St. Paul, MN 55101
Information Request

Docket Number: P-405,407,5316/CI-21-150
Requested From: Scott Bohler, Frontier Communications
Type of Inquiry: Financial

Nonpublic Public
Date of Request: 10/12/2021
Response Due: 10/22/2021

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Assigned Attorney: Richard Dornfeld
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Phone Number: 651-728-7261

ADDITIONAL INSTRUCTIONS:

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Request Number: 6
Topic: Virtual Separation
Reference(s): n/a

This information request incorporates by reference the definitions provided in information request no. 001.

Request:

- (a) Will Virtual Separation analyses be used to create investment allocations for new fiber deployment ("InvestCo") and operational improvements ("ImproveCo")?
(b) If the answer to subpart (a) is yes, please describe these investment allocations, providing specific data which has been developed at this point (this is an ongoing request).

Response:

(a) No. While the "InvestCo" and "ImproveCo" terminology was used with the bondholders involved in the early stages of Frontier's Chapter 11 restructuring, Frontier has stopped using that terminology and it has no applicability to Frontier's planned investment decisions. Frontier will continue to invest and improve its network operations throughout its operating territory including areas that are not identified for fiber to the premise (FTTP) deployment. This will include expenditures to repair, maintain, and upgrade network infrastructure to provide improved voice and broadband services. In terms of its capital deployment, Frontier has finite capital resources and like every company, engages in capital allocation assessments to determine where to target its capital expenditures and utilizes all relevant data available to the company including cost information, expenses, competitive information, revenues, etc. in this

To be completed by responder

Response Date: October 28, 2021
Response by: Scott Bohler
Email Address: scott.bohler@ftr.com
Phone Number: (952) 491-5534



Minnesota Department of Commerce  
85 7th Place East | Suite 280 | St. Paul, MN 55101  
Information Request

**Docket Number:** P-405,407,5316/CI-21-150

**Requested From:** Scott Bohler, Frontier Communications

**Type of Inquiry:** Financial

Nonpublic  Public

**Date of Request:** 10/12/2021

**Response Due:** 10/22/2021

**SEND RESPONSE VIA EMAIL TO:** Utility.Discovery@state.mn.us as well as the assigned analyst(s).

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decision-making. Frontier must make capital allocation decisions in a way to ensure that it can generate revenues and a return on its investment, so that Frontier can continue to use those returns to further expand services and maintain its network.

(b) Not applicable.

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To be completed by responder

**Response Date:** October 28, 2021

**Response by:** Scott Bohler

**Email Address:** scott.bohler@ftr.com

**Phone Number:** (952) 491-5534



Minnesota Department of Commerce
85 7th Place East | Suite 280 | St. Paul, MN 55101
Information Request

Docket Number: P-405,407,5316/CI-21-150
Requested From: Scott Bohler, Frontier Communications
Type of Inquiry: Financial

Nonpublic Public
Date of Request: 10/12/2021
Response Due: 10/22/2021

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ADDITIONAL INSTRUCTIONS:

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Request Number: 9
Topic: Virtual Separation – Need
Reference(s): In re Appl. of Frontier Commc’ns Corp. for Approval of the Chapter 11 Plan of Reorganization of Frontier Commc’ns Corp. & Its Subsidiaries, Docket No. P405, 407, 5316/PA-20-504, Frontier Reply Comments at 22 (July 24, 2020) (eDocket No. 20207-165283-01).

This information request incorporates by reference the definitions provided in information request no. 001.

Request:

- (a) Please describe Frontier’s need for more precise state-level financial revenue and expense data.
(b) Please describe the deficiencies in data collection that give rise to the need referenced in subpart (a).
(c) How does Frontier intend to use the “more accurate state-level financial revenue and expense data” it expects to receive from the Virtual Separation?
(d) Please provide and describe examples of such uses responsive to subpart (c).

Response:

- (a) As previously explained in response to IR1, the purpose of the virtual separation exercise was to revise the old methodology used by Frontier to allocate Frontier’s indirect expenses to each state

To be completed by responder

Response Date: October 28, 2021
Response by: Scott Bohler
Email Address: scott.bohler@ftr.com
Phone Number: (952) 491-5534



Minnesota Department of Commerce  
85 7th Place East | Suite 280 | St. Paul, MN 55101  
Information Request

**Docket Number:** P-405,407,5316/CI-21-150

**Requested From:** Scott Bohler, Frontier Communications

**Type of Inquiry:** Financial

Nonpublic  Public

**Date of Request:** 10/12/2021

**Response Due:** 10/22/2021

**SEND RESPONSE VIA EMAIL TO:** Utility.Discovery@state.mn.us as well as the assigned analyst(s).

**Assigned Analyst(s):** Lisa Gonzalez; Greg Doyle

**Email Address(es):** lisa.gonzalez@state.mn.us; greg.doyle@state.mn.us

**Phone Number(s):** 651-539-1880; 651-539-1875

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Frontier operates in, and institute a more detailed and precise methodology for creating state-level profit and loss statements. The old approach to allocating indirect expenses to the state operating area level was to use state level revenue (one single driver) to determine the share of total indirect expenses to be allocated to the state operations. The revised approach identifies and uses 37 activities that drive operating expenses at the cost center level to determine the share of total indirect expenses to be allocated to the state operating areas. The revised activity-based approach provides more precision than the prior revenue-based approach. Additional detail regarding the impact of the virtual separation exercise are included in the NON-PUBLIC Virtual Separation Report, a copy of which is attached to the Response to Department IR No. 1.

- (b) See response to (a) above.
- (c) See response to Department IR No. 1.
- (d) See response to Department IR No. 1.

---

To be completed by responder

**Response Date:** October 28, 2021

**Response by:** Scott Bohler

**Email Address:** scott.bohler@ftr.com

**Phone Number:** (952) 491-5534





Minnesota Department of Commerce  
85 7th Place East | Suite 280 | St. Paul, MN 55101  
Information Request

Docket Number: P-405,407,5316/CI-21-150  
Requested From: Scott Bohler, Frontier Communications  
Type of Inquiry: Financial

Nonpublic  Public  
Date of Request: 10/12/2021  
Response Due: 10/22/2021

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Assigned Analyst(s): Lisa Gonzalez; Greg Doyle  
Email Address(es): lisa.gonzalez@state.mn.us; greg.doyle@state.mn.us  
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Request Number: 10  
Topic: Virtual Separation – Impact  
Reference(s): n/a

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This information request incorporates by reference the definitions provided in information request no. 001.

Request:

Please describe in detail any actual, planned, or occurring network enhancement investments in Minnesota on a calendar year basis for 2018, 2019, 2020, 2021, 2022, 2023 by dollar amount of capital expenditures and statement of the precise network enhancements.

Response:

Please see attached NON-PUBLIC document "IR10.pdf". Frontier has not developed a capital expenditure budget for 2022 or 2023.

---

To be completed by responder

Response Date: October 28, 2021  
Response by: Scott Bohler  
Email Address: scott.bohler@ftr.com  
Phone Number: (952) 491-5534



Minnesota Department of Commerce
85 7th Place East | Suite 280 | St. Paul, MN 55101
Information Request

Docket Number: P-405,407,5316/CI-21-150
Requested From: Scott Bohler, Frontier Communications
Type of Inquiry: Financial

Nonpublic Public
Date of Request: 11/15/2021
Response Due: 11/15/2021

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Request Number: 14
Topic: Virtual Separation
Reference(s): Virtual Separation Report at 3.

This information request incorporates by reference the definitions provided in DOC Information Request No. 1.

Request:

On page three of the Virtual Separation Report, Frontier stated:

[NON-PUBLIC DATA BEGINS...
...NON-PUBLIC DATA ENDS.]

- (a) Please provide a copy of the "modernization plan."
(b) Did Frontier intend to target Minnesota for "additional FTTP deployments" at the time the Virtual Separation Report was completed?
(c) If the answer to subpart (b) is yes, please provide the number of locations by municipality.
(d) Does Frontier intend to target Minnesota for any incremental "FTTP deployments" beyond those that were contemplated at the time the Virtual Separation Report was completed?
(e) If the answer to subpart (d) is yes, please provide the number of locations by municipality.

To be completed by responder

Response Date: November 19, 2021
Response by: Scott Bohler
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Phone Number: (952) 491-5534



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Information Request

Docket Number: P-405,407,5316/CI-21-150

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Nonpublic  Public

Date of Request: 11/15/2021

Response Due: 11/15/2021

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---

**Response:**

The Frontier Minnesota Companies object to Department Information Request No. 14 on the grounds that it is: (1) unreasonably burdensome; (2) irrelevant in that it seeks information about plans developed approximately 18 months ago by the prior Frontier management team in place during Frontier's Chapter 11 restructuring; and (3) is not authorized by Minnesota law and is beyond the Commission's jurisdiction to the extent it: (a) requests documents containing information pertaining to Internet, Internet access service and Voice over IP services investments and other data for services not regulated by the Commission; or (b) requests documents containing information pertaining to the operations of entities that do not provide regulated services in Minnesota. Without waiving that objection, Frontier responds as follows:

- (a) Attached as NON-PUBLIC Attachment 1 to this Information Request Response is the Network Modernization Plan Update dated as of August 12, 2020, that Frontier was required to prepare and deliver to its bondholders within 120 days after filing Chapter 11 (on April 14, 2020). The Network Modernization Plan document summarized Frontier management's plans for expanding the deployment of fiber for the provision of Internet services, VoIP and other services not regulated by the Commission in certain areas where Frontier operated copper network infrastructure as of August 12, 2020. Frontier's modernization plans have continued, and will continue, to be reviewed and revised on an iterative basis as summarized and reflected in Frontier's Third Quarter 2021 investor presentation attached as Attachment 2, and each of the five previous quarterly investor presentations available at [www.frontier.com/ir](http://www.frontier.com/ir).
- (b) As indicated in the bullet point in the Report following the quotations in this Information Request, **[NON-PUBLIC DATA BEGINS...** [REDACTED]  
[REDACTED]  
[REDACTED] **...NON-PUBLIC DATA ENDS.]** At the time the Report was being prepared, Frontier was in the process of completing **[NON-PUBLIC DATA BEGINS...** [REDACTED]

---

To be completed by responder

Response Date: November 19, 2021  
Response by: Scott Bohler  
Email Address: [scott.bohler@ftr.com](mailto:scott.bohler@ftr.com)  
Phone Number: (952) 491-5534



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Docket Number: P-405,407,5316/CI-21-150
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- (c) See (b).
(d) [NON-PUBLIC DATA BEGINS... DATA ENDS.]
(e) Not applicable.

To be completed by responder
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Request Number: 15
Topic: Virtual Separation
Reference(s): n/a

This information request incorporates by reference the definitions provided in DOC Information Request No. 1.

Request:

- (a) Please provide the estimated internal rate of return (IRR) for Frontier's current copper locations in Minnesota.
(b) Please provide a comparison between Minnesota and Frontier's current nationwide copper locations.

Please fulfill subparts (a) and (b) by completing the following table:

Table with 3 columns: Existing Fiber Locations, Minnesota Locations, Frontier Nationwide Locations. Rows include Non-Fiber Locations by IRR Band with categories: < 0%, 0-5%, 5-10%, 10-15%, 15-20%, 20-25%, 25-30%, 30% +.

Continued on next page

To be completed by responder

Response Date: November 19, 2021
Response by: Scott Bohler
Email Address: scott.bohler@ftr.com
Phone Number: (952) 491-5534



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**Requested From:** Scott Bohler, Frontier Communications

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Nonpublic  Public

**Date of Request:** 11/15/2021

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**Phone Number:** 651-728-7261

**ADDITIONAL INSTRUCTIONS:**

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---

The Department notes that Frontier provided similar information upon request in California Public Utilities Commission proceeding no. A20-05-010.

- (c) Please provide Frontier's definition, if any, of IRR.
- (d) What IRR band level does Frontier generally require before it makes capital investments in copper locations?
- (e) Please explain whether Frontier requires different, minimum IRR bands before making capital investments in different jurisdictions.
- (f) If the answer to subpart (e) is yes, what IRR band does Frontier require for capital investments in Minnesota?
- (g) If the answer to subpart (e) is yes, is the IRR band that Frontier requires for Minnesota higher than other states?
- (h) If the IRR that Frontier requires for Minnesota is higher, please explain why the requirement is higher.

**Response:**

The Frontier Minnesota Companies object to Department Information Request No. 15 on the grounds that it is: (1) unreasonably burdensome; (2) irrelevant in that it seeks information about plans developed approximately 18 months ago by the prior Frontier management team in place during Frontier's Chapter 11 restructuring; and (3) is not authorized by Minnesota law and is beyond the Commission's jurisdiction to the extent it: (a) requests documents containing information pertaining Internet, Internet access service and Voice over IP services investments and other data for services not regulated by the Commission; or (b) requests documents containing information pertaining to the operations of entities that do not provide regulated services in Minnesota. Without waiving that objection, Frontier responds as follows:

---

To be completed by responder

**Response Date:** November 19, 2021

**Response by:** Scott Bohler

**Email Address:** scott.bohler@ftr.com

**Phone Number:** (952) 491-5534



Minnesota Department of Commerce
85 7th Place East | Suite 280 | St. Paul, MN 55101
Information Request

Docket Number: P-405,407,5316/CI-21-150
Requested From: Scott Bohler, Frontier Communications
Type of Inquiry: Financial

Nonpublic Public
Date of Request: 11/15/2021
Response Due: 11/15/2021

SEND RESPONSE VIA EMAIL TO: Utility.Discovery@state.mn.us as well as the assigned analyst(s).

Assigned Analyst(s): Lisa Gonzalez; Greg Doyle
Email Address(es): lisa.gonzalez@state.mn.us; greg.doyle@state.mn.us
Phone Number(s): 651-539-1880; 651-539-1875

Assigned Attorney: Richard Dornfeld
Email Address: richard.dornfeld@ag.state.mn.us
Phone Number: 651-728-7261

ADDITIONAL INSTRUCTIONS:

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- (a) See slide entitled "Distribution of Locations by IRR" in the NON-PUBLIC Attachment 1 to Information Request No. 14 (Modernization Plan) which shows [NON-PUBLIC DATA BEGINS... [REDACTED] ...NON-PUBLIC DATA ENDS]
(b) See slide entitled "Distribution of Locations by IRR" in the NON-PUBLIC Attachment 1 to Information Request No. 14 (Modernization Plan) which shows [NON-PUBLIC DATA BEGINS... [REDACTED] ...NON-PUBLIC DATA ENDS]

[NON-PUBLIC DATA BEGINS...

Table with 3 columns and 6 rows, containing redacted data.

To be completed by responder

Response Date: November 19, 2021
Response by: Scott Bohler
Email Address: scott.bohler@ftr.com
Phone Number: (952) 491-5534



Minnesota Department of Commerce
85 7th Place East | Suite 280 | St. Paul, MN 55101
Information Request

Docket Number: P-405,407,5316/CI-21-150
Requested From: Scott Bohler, Frontier Communications
Type of Inquiry: Financial

Nonpublic Public
Date of Request: 11/15/2021
Response Due: 11/15/2021

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Email Address: richard.dornfeld@ag.state.mn.us
Phone Number: 651-728-7261

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Table with 3 columns and 4 rows, containing redacted information.

[Redacted text block] ...NON-PUBLIC DATA ENDS]

- (c) IRR = internal rate of return and in general is a metric used to analyze and estimate the return generated from a particular investment.
(d) Investment decisions for FTTP which is used to provide expanded Internet services, VoIP and other services not regulated by the Commission are made by Frontier based on numerous factors, including IRR and other relevant data available to Frontier, including potential revenues from existing and new customers, cost information, expenses, competitive information, staff, contractor and equipment resource availability, federal, state and local funding programs, regulatory requirements, number and clustering of potential locations, and other factors.
(e) - (h) [NON-PUBLIC DATA BEGINS...]

To be completed by responder

Response Date: November 19, 2021
Response by: Scott Bohler
Email Address: scott.bohler@ftr.com
Phone Number: (952) 491-5534





Minnesota Department of Commerce  
85 7th Place East | Suite 280 | St. Paul, MN 55101  
Information Request

**Docket Number:** P-405,407,5316/CI-21-150

**Requested From:** Scott Bohler, Frontier Communications

**Type of Inquiry:** Financial

Nonpublic  Public

**Date of Request:** 11/15/2021

**Response Due:** 11/15/2021

**SEND RESPONSE VIA EMAIL TO:** Utility.Discovery@state.mn.us as well as the assigned analyst(s).

**Assigned Analyst(s):** Lisa Gonzalez; Greg Doyle

**Email Address(es):** lisa.gonzalez@state.mn.us; greg.doyle@state.mn.us

**Phone Number(s):** 651-539-1880; 651-539-1875

**Assigned Attorney:** Richard Dornfeld

**Email Address:** richard.dornfeld@ag.state.mn.us

**Phone Number:** 651-728-7261

**ADDITIONAL INSTRUCTIONS:**

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---

...NON-PUBLIC DATA ENDS]

---

To be completed by responder

**Response Date:** November 19, 2021

**Response by:** Scott Bohler

**Email Address:** scott.bohler@ftr.com

**Phone Number:** (952) 491-5534



Minnesota Department of Commerce  
85 7th Place East | Suite 280 | St. Paul, MN 55101  
Information Request

Docket Number: P-405,407,5316/CI-21-150

Requested From: Scott Bohler, Frontier Communications

Type of Inquiry: Financial

Nonpublic  Public

Date of Request: 11/15/2021

Response Due: 11/15/2021

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**Assigned Analyst(s):** Lisa Gonzalez; Greg Doyle

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**Phone Number(s):** 651-539-1880; 651-539-1875

**Assigned Attorney:** Richard Dornfeld

**Email Address:** richard.dornfeld@ag.state.mn.us

**Phone Number:** 651-728-7261

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---

<b>Request Number:</b>	<b>17</b>
<b>Topic:</b>	Virtual Separation
<b>Reference(s):</b>	Updated Base Case and Reinvestment Case Overview at 13-14, 19, 22, 24

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This information request incorporates by reference the definitions provided in DOC Information Request No. 1.

**Request:**

Please review the enclosed "[Updated Base Case and Reinvestment Case Overview](#)" that was filed by Frontier with Securities and Exchange Commission in June 2020.

- Please provide definitions for the terms "Brownfield," "Tower/Small Cell," and "Densification/Edge Out" that appear on page 13.
- Please define the term "mm" that appears on page 13.
- Do the reinvestment initiatives listed (Brownfield, Towner/Small Cell, RDOF, Densification/Edge Out) on page 13 accurately reflect Frontier's current strategies for capital deployment?
- If the answer to subpart (c) is no, please explain in detail why Frontier's thinking or strategy has changed.
- Note Two on page 13 reference IRR in excess of 20% and between 15-20% as locations with potential as investment opportunities. Do these IRR bands still reflect Frontier's current investment/capital deployment strategy?
- If the answer to subpart (e) is no, please explain in detail why the company's thinking or strategy has changed.

*Continued on next page*

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To be completed by responder

Response Date: November 19, 2021  
Response by: Scott Bohler  
Email Address: scott.bohler@ftr.com  
Phone Number: (952) 491-5534



Minnesota Department of Commerce  
85 7th Place East | Suite 280 | St. Paul, MN 55101  
Information Request

Docket Number: P-405,407,5316/CI-21-150

Requested From: Scott Bohler, Frontier Communications

Type of Inquiry: Financial

Nonpublic  Public

Date of Request: 11/15/2021

Response Due: 11/15/2021

**SEND RESPONSE VIA EMAIL TO:** Utility.Discovery@state.mn.us as well as the assigned analyst(s).

**Assigned Analyst(s):** Lisa Gonzalez; Greg Doyle

**Email Address(es):** lisa.gonzalez@state.mn.us; greg.doyle@state.mn.us

**Phone Number(s):** 651-539-1880; 651-539-1875

**Assigned Attorney:** Richard Dornfeld

**Email Address:** richard.dornfeld@ag.state.mn.us

**Phone Number:** 651-728-7261

**ADDITIONAL INSTRUCTIONS:**

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- 
- (g) Please provide a copy of the "Base Business Plan" referenced on page 14.
  - (h) Do the potential re-investment scenarios listed on pages 14 and 24 accurately reflect Frontier's current investment plans?
    - i. Does Frontier intend to pursue the "Project IRR Maximization (1)," "Alternative Re-Investment (2)," or Alternative Reinvestment (3)" strategy?
    - ii. If the answer to subpart (h)(i) is yes, which one?
    - iii. If the answer to subpart (h)(i) is no, please provide a detailed explanation of the alternative strategy Frontier is or is intending to pursue.
  - (i) Does Frontier agree that its bankruptcy re-organization involved assumption of "takeback debt"?
  - (j) If the answer to subpart (i) is yes, is Frontier limited to the reinvestment cases described on page 24 as opposed to those described on page 22?

---

To be completed by responder

Response Date: November 19, 2021

Response by: Scott Bohler

Email Address: scott.bohler@ftr.com

Phone Number: (952) 491-5534



Minnesota Department of Commerce  
85 7th Place East | Suite 280 | St. Paul, MN 55101  
Information Request

Docket Number: P-405,407,5316/CI-21-150

Requested From: Scott Bohler, Frontier Communications

Type of Inquiry: Financial

Nonpublic  Public

Date of Request: 11/15/2021

Response Due: 11/15/2021

**SEND RESPONSE VIA EMAIL TO:** Utility.Discovery@state.mn.us as well as the assigned analyst(s).

**Assigned Analyst(s):** Lisa Gonzalez; Greg Doyle

**Email Address(es):** lisa.gonzalez@state.mn.us; greg.doyle@state.mn.us

**Phone Number(s):** 651-539-1880; 651-539-1875

**Assigned Attorney:** Richard Dornfeld

**Email Address:** richard.dornfeld@ag.state.mn.us

**Phone Number:** 651-728-7261

**ADDITIONAL INSTRUCTIONS:**

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---

**Response:**

The Frontier Minnesota Companies object to Department Information Request No. 17 on the grounds that it is: (1) unreasonably burdensome; (2) irrelevant in that it seeks information about plans developed approximately 18 months ago by the prior Frontier management team in place during Frontier's Chapter 11 restructuring; and (3) is not authorized by Minnesota law and is beyond the Commission's jurisdiction to the extent it: (a) requests documents containing information pertaining Internet, Internet access service and Voice over IP services investments and other data for services not regulated by the Commission; or (b) requests documents containing information pertaining to the operations of entities that do not provide regulated services in Minnesota. Without waiving that objection, Frontier responds as follows:

- (a) "Brownfield" areas are previously developed areas where network facilities had previously been deployed (as compared to "Greenfield" areas that have not yet been developed). "Tower/Small Cell" are locations used by wireless providers for towers and antennae to provide wireless service including 5G. "Densification/Edge Out" are areas further densifying brownfield builds and expanding the fiber network for the provision of Internet services, VoIP and other services not regulated by the Commission to selected adjacent areas to address new customers.
- (b) mm = million
- (c) As explained in the Response to 15 (d), in determining where to invest in and deploy FTTP which is used for Internet services, VoIP and other services not regulated by the Commission, Frontier utilizes all relevant data available to the company including IRR, potential revenues from existing and new customers, cost information, expenses, competitive information, staff, contractor and equipment resource availability, federal, state and local funding programs, regulatory requirements, number and clustering of potential locations, etc. in this decision-making. See Attachment 2 to the response to Information Request No. 14(a) which identify other factors considered by Frontier in its ongoing refinement of its analysis related to deployment of FTTP.
- (d) Frontier has continued to refine its analysis and strategy regarding capital deployment as reflected in Attachment 2 to the response to Information Request No. 14(a) and response (c) above.

---

To be completed by responder

Response Date: November 19, 2021

Response by: Scott Bohler

Email Address: scott.bohler@ftr.com

Phone Number: (952) 491-5534



Minnesota Department of Commerce
85 7th Place East | Suite 280 | St. Paul, MN 55101
Information Request

Docket Number: P-405,407,5316/CI-21-150
Requested From: Scott Bohler, Frontier Communications
Type of Inquiry: Financial

Nonpublic Public
Date of Request: 11/15/2021
Response Due: 11/15/2021

SEND RESPONSE VIA EMAIL TO: Utility.Discovery@state.mn.us as well as the assigned analyst(s).

Assigned Analyst(s): Lisa Gonzalez; Greg Doyle
Email Address(es): lisa.gonzalez@state.mn.us; greg.doyle@state.mn.us
Phone Number(s): 651-539-1880; 651-539-1875

Assigned Attorney: Richard Dornfeld
Email Address: richard.dornfeld@ag.state.mn.us
Phone Number: 651-728-7261

ADDITIONAL INSTRUCTIONS:

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- (e) See Attachment 2 to the response to Information Request No. 14(a) and response (c) above.
(f) See Attachment 2 to the response to Information Request No. 14(a) and response (c) above.

(g) see pages 6-11 of the Modernization Plan Update which reflected the base case projections at that time.

(h) [NON-PUBLIC DATA BEGINS... [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED] NON-PUBLIC DATA ENDS]

(i) Yes, Frontier issued \$750 million of notes in conjunction with its emergence from Chapter 11.

(j) [NON-PUBLIC DATA BEGINS... [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED] . ... NON-PUBLIC DATA ENDS]

To be completed by responder

Response Date: November 19, 2021
Response by: Scott Bohler
Email Address: scott.bohler@ftr.com
Phone Number: (952) 491-5534





Minnesota Department of Commerce
85 7th Place East | Suite 280 | St. Paul, MN 55101
Information Request

Docket Number: P-405,407,5316/CI-21-150
Requested From: Scott Bohler, Frontier Communications
Type of Inquiry: Financial

Nonpublic Public
Date of Request: 11/15/2021
Response Due: 11/15/2021

SEND RESPONSE VIA EMAIL TO: Utility.Discovery@state.mn.us as well as the assigned analyst(s).

Assigned Analyst(s): Lisa Gonzalez; Greg Doyle
Email Address(es): lisa.gonzalez@state.mn.us; greg.doyle@state.mn.us
Phone Number(s): 651-539-1880; 651-539-1875

Assigned Attorney: Richard Dornfeld
Email Address: richard.dornfeld@ag.state.mn.us
Phone Number: 651-728-7261

ADDITIONAL INSTRUCTIONS:

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Request Number: 18
Topic: Virtual Separation
Reference(s): DOC Information Request No. 11

This information request incorporates by reference the definitions provided in DOC Information Request No. 1.

Request:

DOC Information Request No. 11 stated:

For Minnesota, Wisconsin, Iowa, and Michigan, provide the most current itemization on a per-state basis of: (a) the number of total customers; (b) the number of broadband customers, and (c) the number of voice customers.

- (a) Please provide these figures for 2018, 2019, 2020, and 2022.
(b) Provide estimates, if any, for 2022 and 2023.

Response:

The Frontier Minnesota Companies object to Department Information Request No. 18 on the grounds that it is: (1) unreasonably burdensome; (2) irrelevant in that it seeks information about plans developed approximately 18 months ago by the prior Frontier management team in place during Frontier's Chapter 11 restructuring; and (3) is not authorized by Minnesota law and is beyond the Commission's jurisdiction to the extent it: (a) requests documents containing information pertaining Internet, Internet access service and Voice over IP services investments and other data for services not regulated by the Commission; or (b) requests documents containing information pertaining to the operations of entities that do not provide regulated services in Minnesota. Without waiving that objection, Frontier responds as follows:

To be completed by responder

Response Date: November 19, 2021
Response by: Scott Bohler
Email Address: scott.bohler@ftr.com
Phone Number: (952) 491-5534



Minnesota Department of Commerce
85 7th Place East | Suite 280 | St. Paul, MN 55101
Information Request

Docket Number: P-405,407,5316/CI-21-150
Requested From: Scott Bohler, Frontier Communications
Type of Inquiry: Financial

Nonpublic Public
Date of Request: 11/15/2021
Response Due: 11/15/2021

SEND RESPONSE VIA EMAIL TO: Utility.Discovery@state.mn.us as well as the assigned analyst(s).

Assigned Analyst(s): Lisa Gonzalez; Greg Doyle
Email Address(es): lisa.gonzalez@state.mn.us; greg.doyle@state.mn.us
Phone Number(s): 651-539-1880; 651-539-1875

Assigned Attorney: Richard Dornfeld
Email Address: richard.dornfeld@ag.state.mn.us
Phone Number: 651-728-7261

ADDITIONAL INSTRUCTIONS:

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Due to a recent IT system modification, historic counts of residential customers are available, but historic counts of commercial customers are not available. A single customer purchasing both broadband service and voice service would appear in both the broadband customer and voice access line counts.

(a) [NON-PUBLIC DATA BEGINS...

Table with 10 columns and 5 rows of redacted data.

...NON-PUBLIC DATA ENDS.]

(b) Estimates of number of customers by state for year-end 2022 and 2023 are not available.

To be completed by responder

Response Date: November 19, 2021
Response by: Scott Bohler
Email Address: scott.bohler@ftr.com
Phone Number: (952) 491-5534



Minnesota Department of Commerce
85 7th Place East | Suite 280 | St. Paul, MN 55101
Information Request

Docket Number: P-405,407,5316/CI-21-150
Requested From: Scott Bohler, Frontier Communications
Type of Inquiry: Financial

Nonpublic Public
Date of Request: 11/15/2021
Response Due: 11/15/2021

SEND RESPONSE VIA EMAIL TO: Utility.Discovery@state.mn.us as well as the assigned analyst(s).

Assigned Analyst(s): Lisa Gonzalez; Greg Doyle
Email Address(es): lisa.gonzalez@state.mn.us; greg.doyle@state.mn.us
Phone Number(s): 651-539-1880; 651-539-1875

Assigned Attorney: Richard Dornfeld
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Phone Number: 651-728-7261

ADDITIONAL INSTRUCTIONS:

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Request Number: 19
Topic: Virtual Separation
Reference(s): DOC Information Request No. 13

This information request incorporates by reference the definitions provided in DOC Information Request No. 1.

Request:

DOC Information Request No. 13 stated:

(a) Please provide the most current number of employees on a per-state basis for Minnesota, Wisconsin, Iowa, and Michigan.

(b) Please provide the most current number of contractors used by Frontier on a per-state basis for Minnesota, Wisconsin, Iowa, and Michigan.

(a) Please provide these figures for 2018, 2019, and 2020.

(b) Provide estimates, if any, for 2022 and 2023.

To be completed by responder

Response Date: November 19, 2021
Response by: Scott Bohler
Email Address: scott.bohler@ftr.com
Phone Number: (952) 491-5534



Minnesota Department of Commerce
85 7th Place East | Suite 280 | St. Paul, MN 55101
Information Request

Docket Number: P-405,407,5316/CI-21-150
Requested From: Scott Bohler, Frontier Communications
Type of Inquiry: Financial

Nonpublic Public
Date of Request: 11/15/2021
Response Due: 11/15/2021

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Email Address(es): lisa.gonzalez@state.mn.us; greg.doyle@state.mn.us
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Assigned Attorney: Richard Dornfeld
Email Address: richard.dornfeld@ag.state.mn.us
Phone Number: 651-728-7261

ADDITIONAL INSTRUCTIONS:

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Response:

The Frontier Minnesota Companies object to Department Information Request No. 19 on the grounds that it is: (1) unreasonably burdensome; (2) irrelevant in that it seeks information about plans developed approximately 18 months ago by the prior Frontier management team in place during Frontier's Chapter 11 restructuring; and (3) is not authorized by Minnesota law and is beyond the Commission's jurisdiction to the extent it: (a) requests documents containing information pertaining Internet, Internet access service and Voice over IP services investments and other data for services not regulated by the Commission; or (b) requests documents containing information pertaining to the operations of entities that do not provide regulated services in Minnesota. Without waiving that objection, Frontier responds as follows:

(a) [NON-PUBLIC DATA BEGINS...

Table with 7 columns and 5 rows of redacted data.

...NON-PUBLIC DATA ENDS.]

(b) Estimates for number of employees and contractors by state for year-end 2022 and 2023 are not available.

To be completed by responder

Response Date: November 19, 2021
Response by: Scott Bohler
Email Address: scott.bohler@ftr.com
Phone Number: (952) 491-5534

DOC Information Request No. 14(a) (Nov. 19, 2021)  
(Attachment 1 – Network Modernization Plan Update (Aug. 12, 2020))

This document is trade secret in its entirety.