Overview:

- Summary of Preliminary Results
- Current Economic Benefits of Boswell
- Study Methodology
- Deeper Dive on Preliminary Results
- Key Takeaways

Summary of Preliminary Results: Retirement of Boswell Units 3 & 4

Itasca County

- Reduction of about 800-900 jobs (Direct & Indirect)
- Gross County Product reduced \$200–220 Million (6.5%)

• State of MN:

- Reduction of about 1,500-1,650 jobs (Direct & Indirect)
- Gross State Product reduced by \$350–390 Million (0.1%)

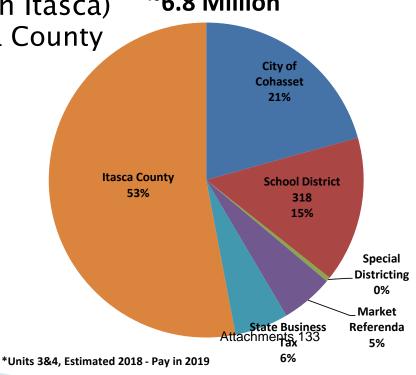
Current Economic Benefits of Boswell

- Boswell direct benefit to:
 - MN is around \$48 Million/yr
 - Itasca County is over \$28 Million/yr
- Employment Highly skilled/High paid Jobs
 - Boswell employs 167 MN Residents (incl. Itasca)
 - 151 residents of Itasca County
 - Average salary = \$88,300 + 40-50% Overhead
 - Total Labor spending in MN =\$20.5 Million
 - Labor spending in Itasca = \$18.6 Million



Current Economic Benefits of Boswell (Cont.)

- Vendor Payments for O&M and Capital:
 - \$20 Million paid annually to MN Vendors (incl. Itasca)
 - \$3.5 Million to vendors just within Itasca County
- Property Taxes* = \$6.8 Million Boswell Property Taxes*
 ~94% to local authorities (within Itasca) ~6.8 Million
 Over 50% paid directly to Itasca County

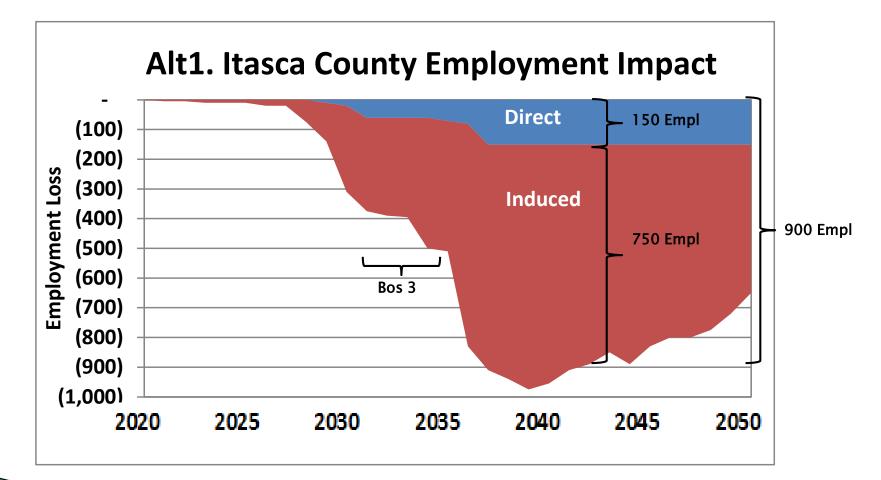


Study Methodology

- Purpose quantify the benefit Boswell brings to the community and general MN state economy
- Economic Impact Methodology:
 - ID each scenario's direct impacts (Boswell's jobs, taxes, etc.)
 - Simulate economy with each scenario's direct impacts
 - Compare economic conditions
- Scenarios for Initial/Preliminary Screening:
 - Baseline = Boswell operates indefinitely to:
 - Alternative 1 = Staggered retirement of Bos 3 and 4
 - Alternative 2 = Units 3 and 4 retired at same time

Deeper Dive on Preliminary Results

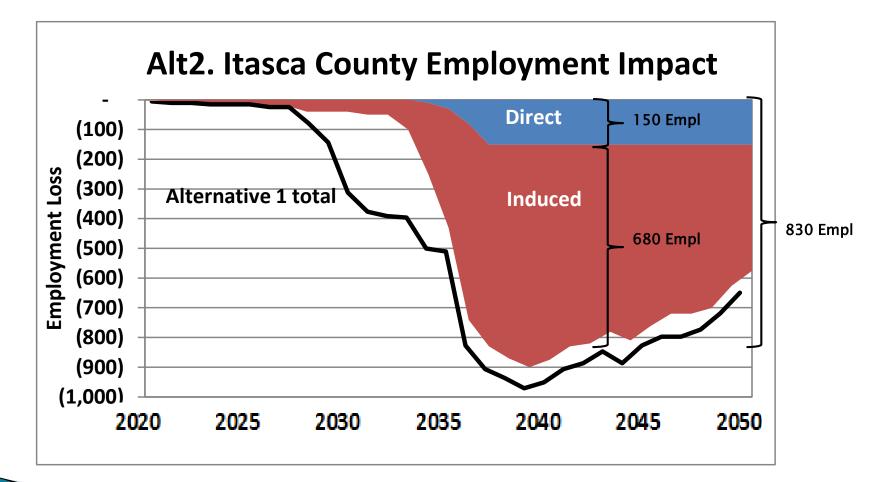
Alternative 1: Bos3 retires 2030 and Bos4 in 2036



Itasca Co. Total Employment = 19,000

Attachments 136

Alternative 2: Bos3 retires 2035 and Bos4 in 2036



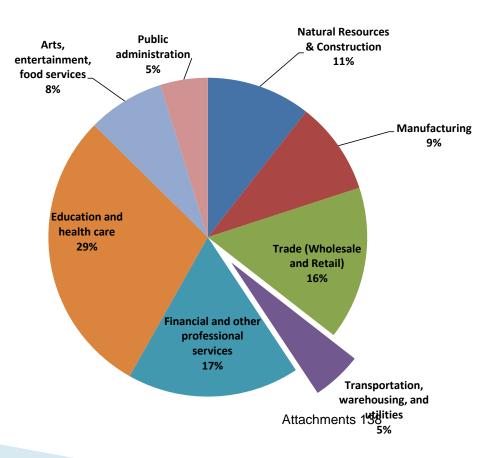
Itasca Employment by Industry

Boswell's direct support:

- 151 jobs = 0.8% of total Itasca Employment
- 15% of Industry category (TWU)

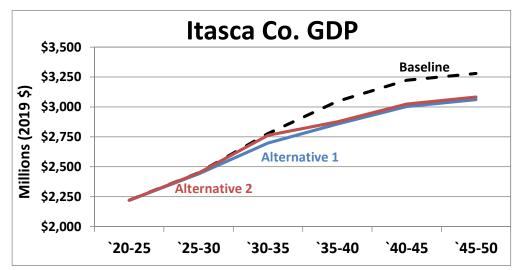
Boswell's indirect:

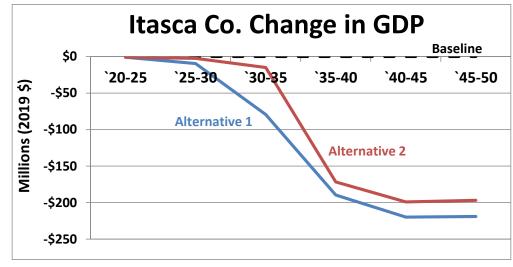
- 750 jobs = 4% of total Itasca Employment
- Largest losses in:
 - Public admin
 - Construction
 - Education & Health



Itasca Co. GDP Impacts

- Itasca Co GDP
 ~\$2.25 Billion
- MP direct Bos spending
 \$0.03 Billion (\$30 Mil)
 - 1.3% of Co. GDP
- MP total econ value
 \$0.2 Billion (\$200 Mil)
 - 6.5% of Co. GDP





St. Louis, Carlton, Douglas (WI) $GDP = \sim 12^{Attachments 139}$ Billion

Key Takeaway:

- Boswell is a pillar of Itasca County's economy
 - Directly accounts for about 1% of County's employment
 - Indirectly supports another 4%
 - Directly supports 1.3% of GDP
 - Indirectly supports another 5.2% of County GDP

Minnesota Power 2020 Integrated Resource Plan

Twin Cities Stakeholder Meeting 2 Notes

Given the information you have today, what are your "must-haves" and "nice-to-haves" for considerations/scenarios in Minnesota Power's next IRP?

Must-haves:

1. SCENARIOS:

- a. Scenarios with different commitment statuses for coal plants self-schedule vs. economic dispatch
- b. Different retirement dates for Boswell:
 - i. Before planned retirement, at planned retirement, and after planned retirement. Some parties definitely want to see before 2030.
 - ii. All cost implications (Boswell Rider for environmental retrofits)
 - iii. Full consideration of all costs and benefits intention is to capture full costs of retirement and replacement, plus transmission build out.
 - 1. In order for rate and bill impacts (by customer class, as required in IRP rules) to have meaning, we need to look at impacts if MP loses large customers
- c. Evaluate NTEC's utilization in the different scenarios that are being run by MP.
 - i. Fuel switching?
 - RMI study showing that some new plants might become uneconomic sooner than expected – may have studied NTEC (e.g., if it will not be economic in 2034, would be an issue for some stakeholders). Want to avoid a stranded asset.
 - iii. Note: NTEC will not be included in 2020 IRP scenario alternatives.
- d. Renewable scenarios with current grid constraints vs. assumed grid build out in the future with lower gen costs
- e. Customer sited distributed generation range of projections (MP currently nets DG from load forecast)
 - i. Should there be a consideration of MP rebates for DG solar (potential based on high rebates vs. low)

- f. Range of projections for EE, including industrial/CIP-exempt customers
- g. Inclusion of storage, demand response, and other emerging ways to manage load (resource and shaping)
- h. Expectation of seeing different assumptions around wind and solar pricing and storage.
- i. Transmission and non-transmission solutions, including synchronous condensers.

2. SCENARIO TRANSPARENCY:

- a. The difference between high and low demand scenarios (industrial especially) how does that impact rates and resource options?
- b. Confidence bars for forecasts
- c. What drives high and low forecasts for electrification scenarios, EE, DG, DR?
- d. A full discussion of demand response, including industrial, non-emergency
 - i. Recognition that the credit to participants must be enough to offset the negative aspects of participating in DR as a large customer

3. SCENARIO IMPACTS:

- a. Affordability:
 - ii. Rate impact and bill impact analysis, by customer class, for 5-year action plan within each final scenario
 - iii. Competitive energy costs for large industrial businesses EITE statute compliance
- b. Reliability:
 - iv. General reliability
 - v. Power quality
 - vi. Technical analysis on renewable integration want to avoid having a lack of technical support to answer whether more renewables can be integrated while maintaining reliability.
 - vii. Vortex events general discussion of managing future events.
 - viii. Interrelationship between electrification, reliability, and tolerance. Also a safety question around saturation of fully electric customers. Concern about outages in winter.
- c. Economic:
 - ix. Job impacts of retirements and replacement resources. Would like as much specificity as possible, and project examples to help with understanding and evaluating impacts. Provide data sources that underly assumptions.

- x. Local governments tax base impacts, land use, education, housing, transportation, economic ripple effects of resource changes
- xi. Capture the complexity of the transition types of jobs that are being lost and types that are replacing those (i.e., salary, benefits, skill).
- xii. Understanding of cascading impacts (both negative and positive) to employees, customers, communities, regional economy.
- d. Environmental:
 - xiii. Include in IRP how MP's industrial customer products stack up in terms of environmental attributes. An emissions leakage concern.
 - 1. How is that valued in the market? Is there a path to value environmental attributes in the product market?
 - 2. See California study and Germany example of exempting large industrials.
 - xiv. Carbon impacts in relation to MP corporate goals and state 2050 goal
 - 1. Retirement study was linked to 2050 state goal, so interested in seeing modeling that looks at progress towards that goal (but acknowledge that MP is not required to model beyond 15 year IRP period).
 - xv. Environmental impacts other than tons of carbon
 - 1. May be included in social cost of carbon calculation (docket 14-643)
 - 2. Interest in seeing the broad environmental impacts of different scenarios.

Nice-to-haves:

4. SCENARIO TRANSPARENCY:

- a. As information is provided to the Commission, provide background for why and how assumptions were developed and selected. How approaches differ.
- b. More information about EE from CIP-exempt customers
 - i. How it's accounted for in the IRP
 - ii. What's the plan for the next 15 years?

5. STAKEHOLDER PROCESS REQUESTS:

- a. If stakeholders introduce new concepts into the IRP process, provide information about how the PUC has authority to consider the concepts presented.
- b. Discussion of cogeneration with large industrials
- c. Consideration of cost implications for demand charges for large industrials possible offerings
- d. Stakeholder process overview of new MP program

Minnesota Power 2020 Integrated Resource Plan

Twin Cities Stakeholder Meeting 3 Tuesday, March 3, 2019. 10:00am-3:00pm

American Swedish Institute 2600 Park Ave, Minneapolis, MN 55407

Meeting Objectives:

- 1. Build a deeper shared understanding of...
 - a. The process for upcoming joint meetings with Northern MN based stakeholders
 - b. National energy system trends and implications for resource planning
 - c. Environmental impacts of Boswell and recent investments made in the plants
 - d. Transmission and market considerations for Boswell retirement
- **2.** Review and refine the "must-have" and "nice-to-have" criteria for the IRP that stakeholders began developing in the first meeting.

Agenda:

10:30AM WELCOME, INTRODUCTIONS, AGENDA REVIEW

10:35AM OVERVIEW OF UPCOMING JOINT MEETING PROCESS

- 3 joint meetings with Northern Regional stakeholder group
- IRP modeling subcommittee (3 additional meetings)
- Review must-have and nice-to-have considerations and modify as needed

11:00AM PRESENTATION AND Q&A: NATIONAL ENERGY TRENDS

- Rolf Nordstrom, Great Plains Institute
- 11:45AM LUNCH

12:30PM PRESENTATION AND Q&A: BOSWELL ENVIRONMENTAL IMPACTS

Frank Kohlasch, MN Pollution Control Agency

1:45PM PRESENTATION AND Q&A: TRANSMISSION & MARKET CONSIDERATIONS

Alison Archer, Derek Mosolf, and James Okullo; MISO **NOTE: MISO staff will NOT be talking about Boswell specifically, but about considerations and solutions for large coal plant retirements generally.

3:00PM ADJOURN

MINNESOTA POWER 2020 IRP

Twin Cities Stakeholder Meeting 3

Tuesday, March 3, 2019. 10:00am-3:00pm American Swedish Institute Folke-Bernadotte Room 2600 Park Ave, Minneapolis, MN 55407



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MEETING OBJECTIVES:

1. Build a deeper shared understanding of...

- The process for upcoming joint meetings with Northern MN based stakeholders
- National energy system trends and implications for resource planning
- Environmental impacts of Boswell and recent investments made in the plants
- Transmission and market considerations for Boswell retirement
- 2. Review and refine the "must-have" and "nice-to-have" criteria for the IRP that stakeholders began developing in the first meeting.

STITUTE Better Work

Center for Energy atterments of ment

Agenda:

10:00AM Arrival and Networking
10:30am Welcome, Introductions, Agenda Review
10:35AM Overview of Upcoming Joint Meeting Process

11:00AM Presentation and Q&A: National Energy Trends

Rolf Nordstrom, Great Plains institute

11:45Am LUNCH

12:30PM Presentation and Q&A: Boswell Environmental Impacts

Frank Kohlasch, MN Pollution Control Agency

1:45pm Presentation and Q&A: Transmission & Market Considerations

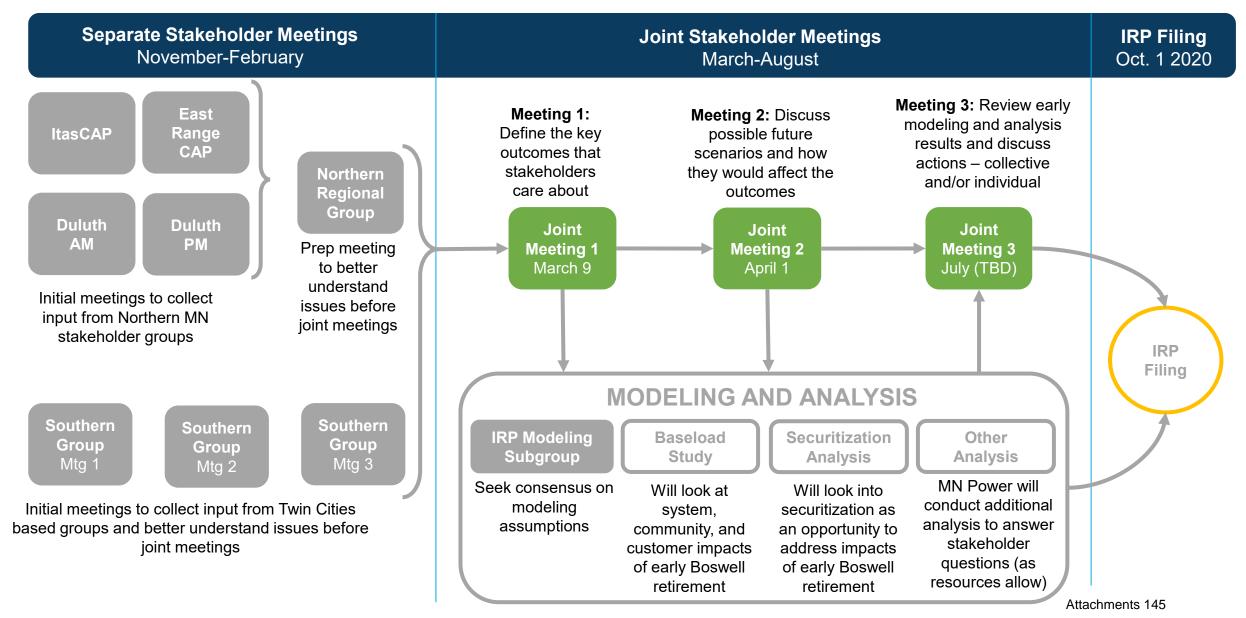
Alison Archer, Derek Mosolf, and James Okullo; MISO

3:00pm Adjourn



Center for Energy and Environment

MINNESOTA POWER 2020 IRP JOINT STAKEHOLDER MEETING TIMELINE



NOTE: Dates and topics are subject to change to meet the needs of the stakeholder group

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OBJECTIVES OF THE JOINT MEETINGS

- A. Build a shared understanding of the diversity of stakeholder perspectives, priorities, and concerns with regard to Minnesota Power resource planning, including customer, community, and environmental concerns.
- **B. Enable collaboration** among stakeholders to identify key challenges and potential solutions for Minnesota Power's service territory that relate to resource planning.
- C. Inform considerations for the 2020 IRP and review and provide feedback to an early draft of the plan.



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STAKEHOLDER DISCUSSION

Review must-have and nice-tohave considerations





Presentation: National Energy Trends

Rolf Nordstrom, Great Plains Institute





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Energy System Trends & Implications

Rolf Nordstrom, CEO Great Plains Institute

MP IRP Stakeholder Mtg. #3 March 3, 2020 American Swedish Institute Minneapolis, MN



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FIVE Macro Energy System Trends

- 1. Changing Consumer Preferences
- 2. Rise of renewables + market challenges for "baseload" plants
- 3. Grid Modernization
- 4. Beneficial electrification
- 5. CO2 as a potential liability & an economic opportunity



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1. Consumers asking for Clean Energy

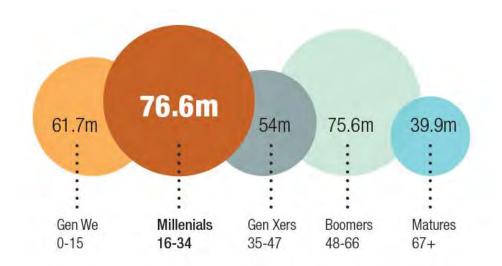
Households, Businesses, Communities & States



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Millennials (age 18-34) = largest demographic block

They want more clean energy.



Source: <u>Deloitte</u> ". . .millennial generation. . .increasingly an influential factor in the transformation of electricity providers."



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Renewables Wildly Popular w/Consumers

70 percent want 100% renewable electricity "in the near future."

51 percent say they want 100% renewables even if it raises their energy bills <u>by 30 percent</u>.

"We want clean, modern energy, and we'll pay for it. We're willing to let experts work out the details, but we don't want to hear that it can't be done. Just do itAtachments 153

our truth

Utility

100% RE goals have a direct impact on how we're able to serve our customers. 100% RE is not technically feasible, nor does it make practical sense.

their truth

Consumer

100% RE goals sound great. This is a step in the right direction. We need more renewable energy to protect the environment.

> "It is a lofty and worthwhile ideal that may not be feasible right away, but we can strive for it."

Survey Open End Response



The 100% Debate

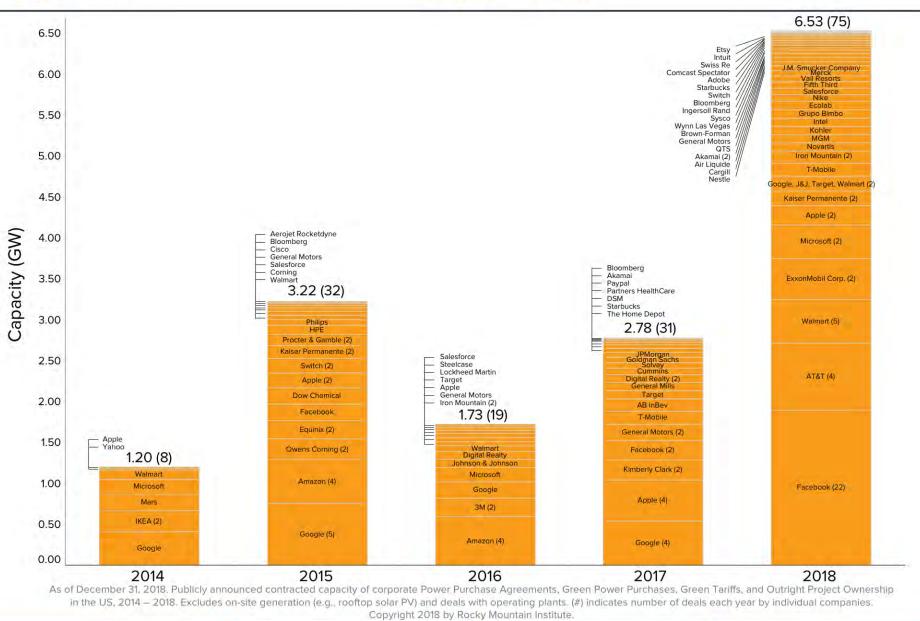
<u>100 percent renewables is the right</u> <u>target</u> even if we can't do it right away.

<u>100% carbon-free is the better goal,</u> both technically and economically

<u>100% renewables or carbon-free is</u> <u>impossible any time soon</u>, and would leave lots of stranded assets



Corporate Renewable Deals



Signs of Corporate <u>Demand:</u>

In 2015, for the first time ever, a majority of new wind energy capacity was purchased by companies.

Nearly two-thirds of Fortune 100 and nearly half of Fortune 500 companies have set ambitious renewable energy targets.

Credit: Rocky Mountain Institute Attachments 156



- Surpassing the State of Minnesota's current economy-wide greenhouse gas emissions targets of 30 percent reduction by 2025 and 80 percent reduction by 2050
- Increasing access to affordable, reliable, clean energy to improve racial, economic, social and public health outcomes
- Fueling economic growth for all Minnesotans





E FAIRVIEW

GREAT RIVER

Cities Committing to Clean Energy



More than 500 U.S. cities (and growing) have made significant commitments to renewables.



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Cities as Consumers

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U.S. States' Clean Electricity Commitments





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2. Economic competitiveness of renewables

And market challenges for "baseload" plants



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Coal increasingly uncompetitive next to renewables & gas

NREL's "low case" cost projection shows solar and wind outpacing 86% of coal plants.

Energy Information Administration (EIA), analysis has shown renewable energy additions may even outpace natural gas.

Last fall, Pacificorp said 60% of its coal units are uneconomic.

Northern Indiana Public Service Co. says via their 2018 IRP that building renewable energy will be cheaper than keeping coal plants open.

"...solar and wind plus storage will be cheaper than coal, oil or nuclear, [and] this will be 'massively disruptive' to the conventional fleet"

— NextEra Energy's, CEO Jim Robo





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Utilities Pivoting to Renewables & Lower Carbon Fleets

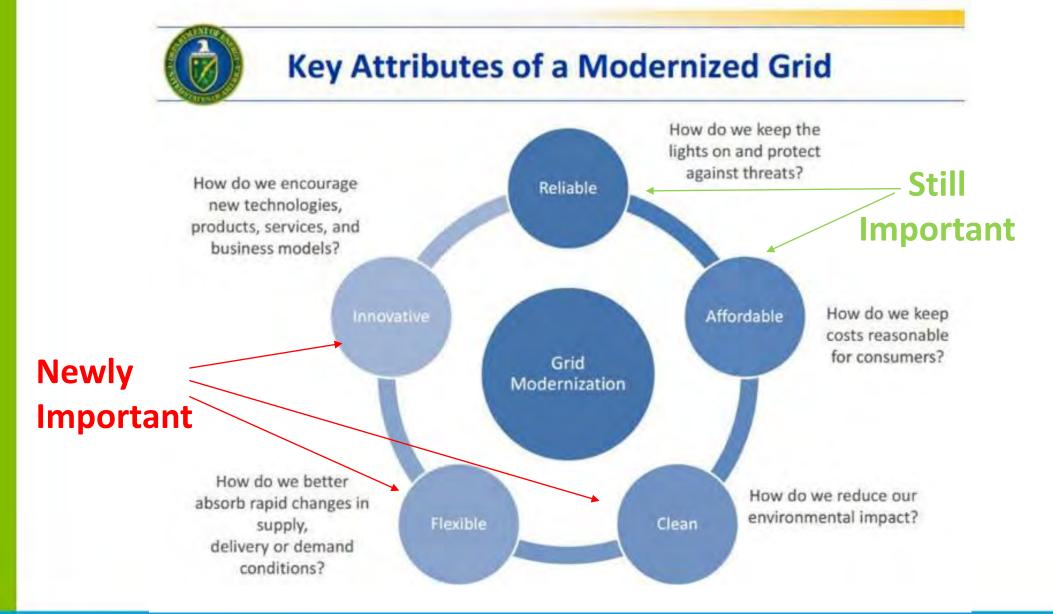
Minnesota Power Xcel Energy AEP Consumers Energy Duke Energy NextEra

3. Grid Modernization

A "when" not an "if"



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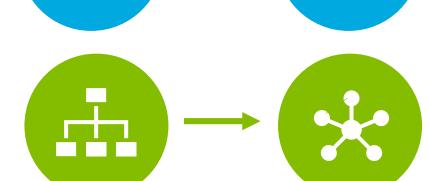
Better Energy

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The Changing Electric System



Centralized One-way flow



Cleaner More Distributed Multi-directional flow

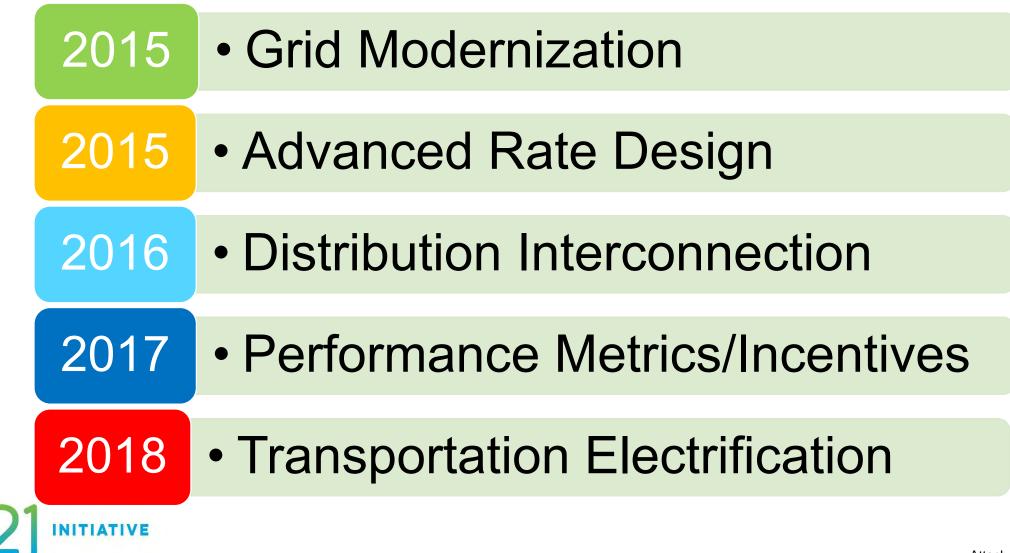
Little consumer choice More consumer choice

Digital &

Automated



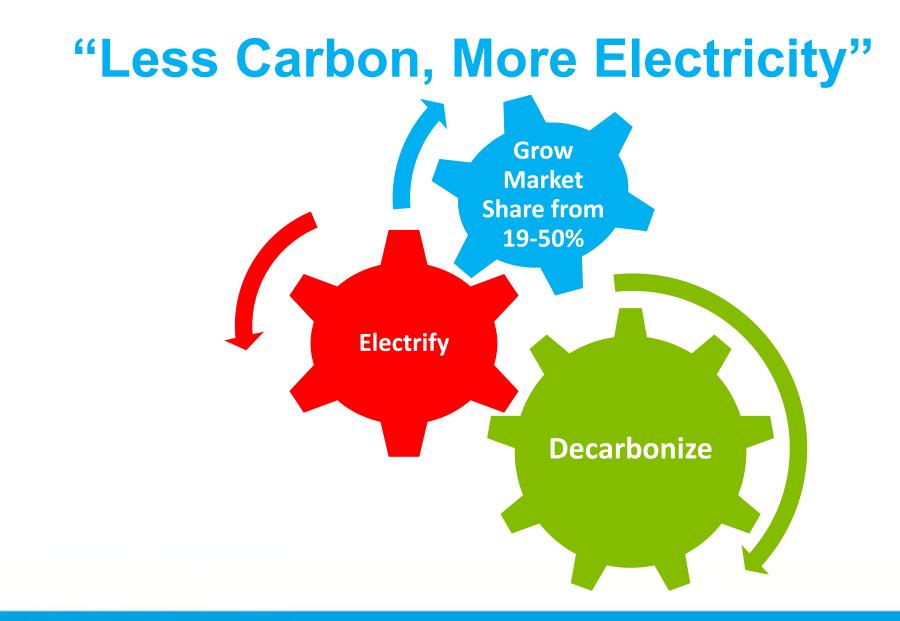
MN PUC- Initiated Investigations



4. Growing interest in electrification

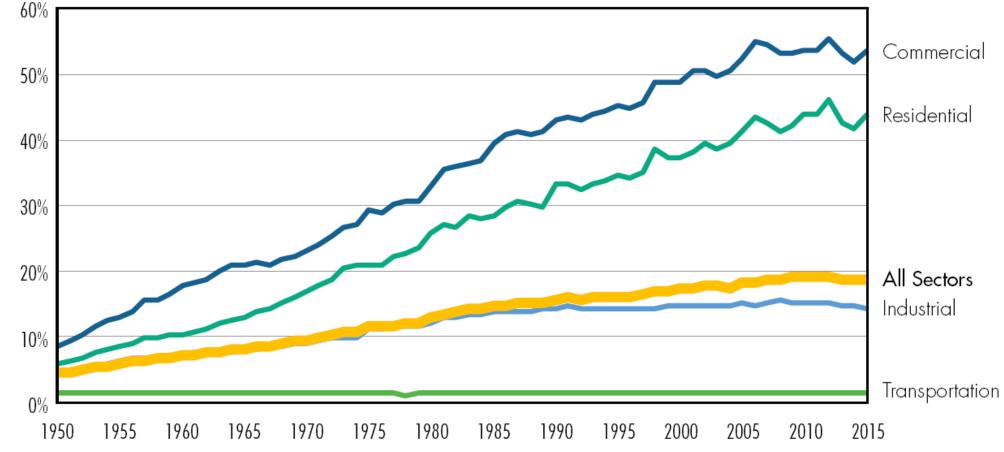


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ELECTRICITY'S SHARE OF TOTAL ENERGY CONSUMPTION, BY SECTOR 1949-2015 (SOURCE: EIA AER 2016)





Electricity share of total

nergy

•

5. C02 = liability & opportunity





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Accelergy

Participants

Observers

- AFL-CIO
- Air Liquide
- Air Products
- AK Steel
- American Carbon Registry
- ArcelorMittal
- Arch Coal
- Archer Daniels Midland Co.
- Baker Hughes, a GE Company
- Bipartisan Policy Center
- Capital Power
- Carbon180
- Carbon Wrangler LLC
- Center for Climate and Energy Solutions
- Citizens for Responsible Energy Solutions Forum
- Algae Biomass Organization
- Biomass Power Association
- Carbon Engineering
- Carbon Utilization Research Council
- Chart Industries

- Clean Air Task Force
- ClearPath Foundation
- Cloud Peak Energy
- Conestoga Energy Partners
- Core Energy LLC
- DTE Energy
- EBR Development LLC
- EnergyBlue Project
- Energy Innovation Reform Project
- Glenrock Petroleum
- Great River Energy
- Greene Street Capital
- Impact Natural Resources LLC
- ION Engineering LLC
- International Brotherhood of Boilermakers
- International Brotherhood of Electrical Workers
- Cornerpost CO2 LLC
- Enhanced Oil Recovery Institute, University of Wyoming
- Environmental Defense Fund
- Growth Energy

- Jackson Hole Center for Global Affairs
- Jupiter Oxygen Corporation
- Lake Charles Methanol
- LanzaTech
- Linde LLC
- Mitsubishi Heavy Industries America, Inc.
- National Audubon Society
- National Farmers Union
- National Wildlife Federation
- NET Power
- New Steel International, Inc.
- NRG Energy
- Occidental Petroleum Corporation
- Pacific Ethanol
- Peabody
- Prairie State Generating Company
- Institute of Clean Air Companies
- Melzer Consulting
- Renewable Fuels Association
- Tellus Operating Group
- World Resources Institute

- Praxair Inc.
- Shell
- SMART Transportation Division (of the Sheet, Metal, Air, Rail and Transportation Workers)
- Summit Power Group
- Svante
- Tenaska Energy
- The Nature Conservancy
- Third Way
- Thunderbolt Clean Energy LLC
- United Mine workers of America
- United Steel Workers
- Utility Workers Union of America
- White Energy
- Wyoming Outdoor Council



CARBON CAPTURE Attachments 172

H.R. 1892

One Hundred Fifteenth Congress of the United States of America

AT THE SECOND SESSION

Begun and held at the City of Washington on Wednesday, the third day of January, two thousand and eighteen

An Act

To amend title 4, United States Code, to provide for the flying of the flag at half-staff in the event of the death of a first responder in the line of duty.

Be it enacted by the Senate and House of Representatives of the United States of America in Congress assembled,

SECTION 1. SHORT TITLE.

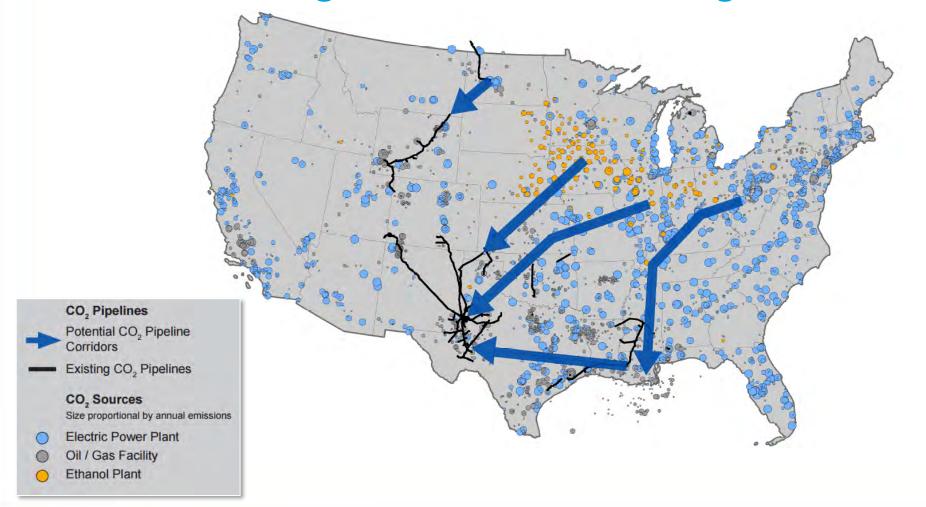
This Act may be cited as the "Bipartisan Budget Act of 2018".



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Five Potential CO2 Pipeline Corridors to Enable Large-Scale Carbon Management





Better Energy. Better World.

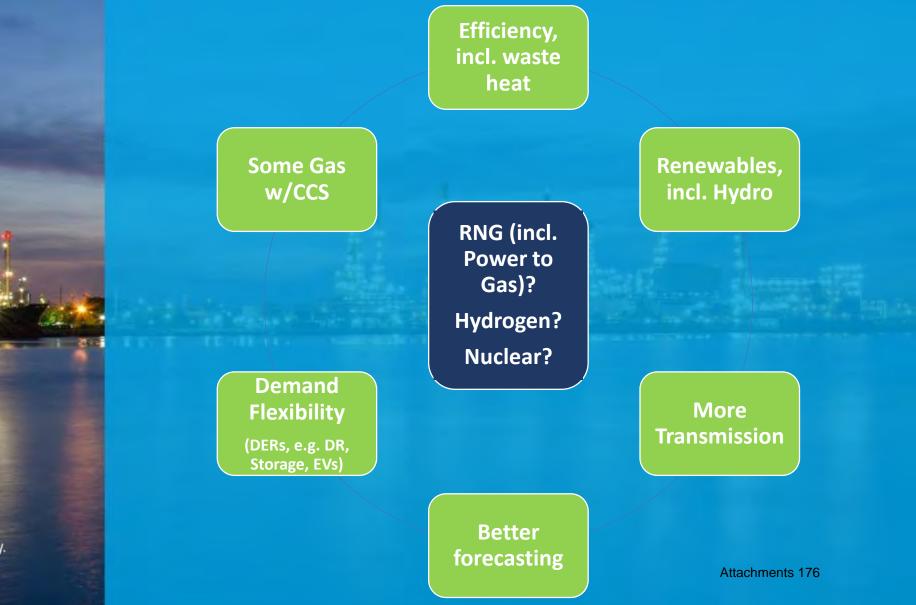
Main Take Aways & Challenges



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Future Grid Looks Like Ds: Decarbonized, **Digital**, **Distributed**





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Main Challenges

1. Decarbonize to meet consumer demands

2. Modernize to enable a more flexible digital, multi-directional grid

3. Avoid building tomorrow's stranded assets

4. Do all that while keeping bills competitive

5. Help affected industries, workers and communities navigate these changes

MINNESOTA POWER 2020 IRP

Twin Cities Stakeholder Meeting 3

Tuesday, March 3, 2019. 10:00am-3:00pm American Swedish Institute Folke-Bernadotte Room 2600 Park Ave, Minneapolis, MN 55407



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Presentation: Boswell Environmental Impacts

Frank Kohlasch, Minnesota Pollution Control Agency



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MINNESOTA POLLUTION CONTROL AGENCY

Minnesota Power 2020 Integrated Resource Plan Stakeholder Meeting 3

Frank Kohlasch | Climate Director

March 3, 2020

2018 IPCC Climate Update

- Intergovernmental Panel on Climate Change report
 - High confidence that human activities have warmed the planet 1.0° C
 - High confidence that at current rate, warming will reach 1.5° C between 2030 & 2050
 - High confidence in the need for net zero emissions by 2050 to maintain 1.5° C increase
 - High confidence in the need for net zero emissions by 2070 to maintain 2.0° C increase
 - High confidence that "rapid and far-reaching transitions" in all sectors is needed
 - High confidence that 1.5° C warming reduces risks to oceans, land, humans, and infrastructure compared to 2.0° C warming

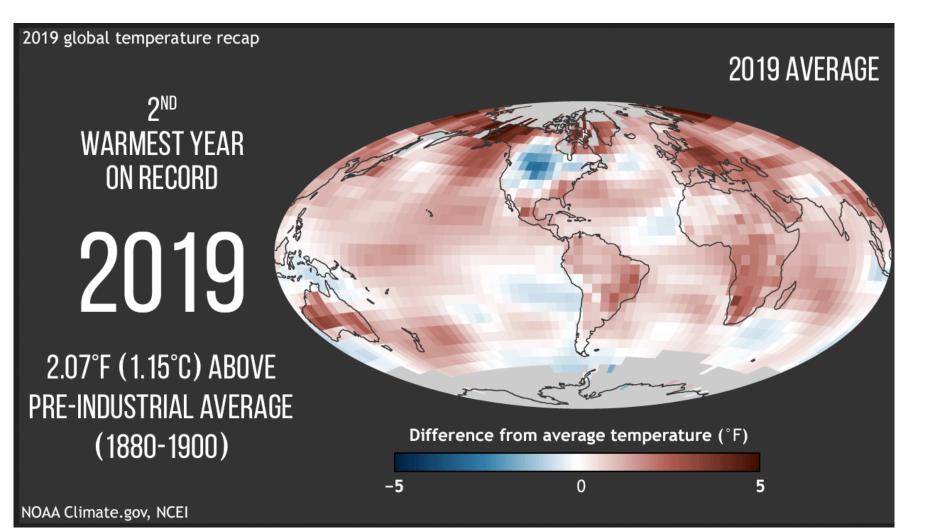
2018 Fourth National Climate Assessment

- U.S. Global Change Research Program
 - Impacts of global climate change already being felt in the US
 - Impacts of global climate change expected to intensify
 - Multiple indicators of climate change in the U.S.
 - Humans are adding CO₂ faster than it is removed

2018 Fourth National Climate Assessment

- U.S. Global Change Research Program
 - Largest expected temperature increases are in northern latitudes, including MN
 - Largest sea level increase possible in Gulf of Mexico
 - Without mitigation and adaptation, significant costs to land & infrastructure
 - Predicts impacts at emission reduction to limit temperature increase to 2° C
 - Predicts impacts at emissions that lead to up to 6° change

2019 – a very warm year



Loss of artic sea ice



"Projected changes in precipitation, coupled with rising extreme temperatures before mid-century, <u>will reduce Midwest agricultural productivity to levels of</u> <u>the 1980s without major technological advances</u>."

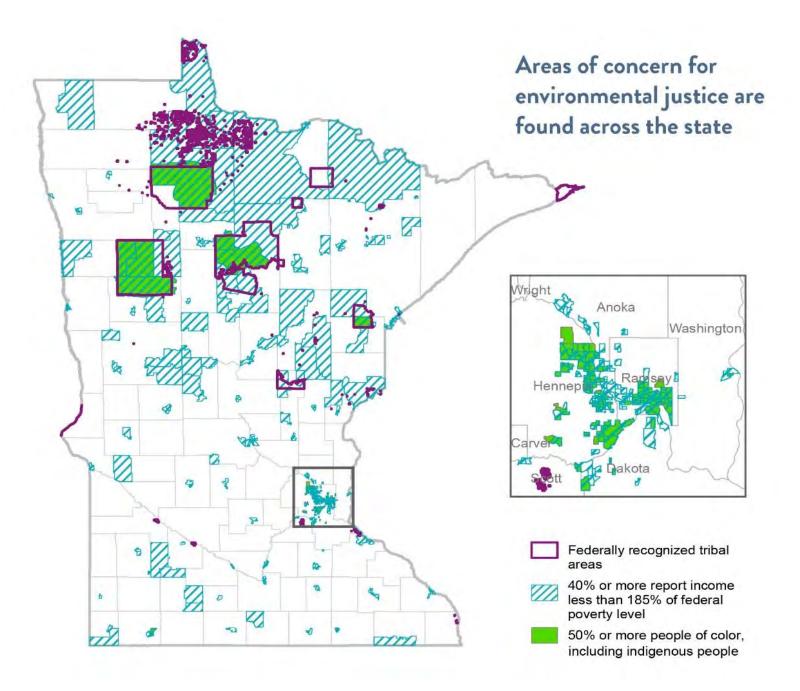
"...threats from a <u>changing climate are interacting with existing stressors</u> such as invasive species and pests to <u>increase tree mortality and reduce forest</u> <u>productivity</u>. Without adaptive actions, these interactions will result in <u>the loss</u> <u>of economically and culturally important tree species</u> such as paper birch and black ash and are <u>expected to lead to the conversion of some forests to other</u> <u>forest types or even to non-forested ecosystems by the end of the century."</u> "Species and ecosystems, including the <u>important freshwater resources of the</u> <u>Great Lakes</u>, are typically most at risk when climate stressors, like temperature increases, interact with land-use change, habitat loss, pollution, nutrient inputs, and nonnative invasive species."

"Climate change is expected to worsen existing health conditions and introduce new health threats by increasing the frequency and intensity of <u>poor air quality</u> <u>days</u>, <u>extreme high temperature events</u>, and <u>heavy rainfalls</u>; <u>extending pollen</u> <u>seasons</u>; and modifying the distribution of <u>disease-carrying pests and insects</u>. By mid-century, <u>the region is projected to experience substantial</u>, <u>yet avoidable</u>, <u>loss of life</u>, worsened health conditions, and economic impacts estimated in the <u>billions of dollars</u> as a result of these changes."

National Climate Assessment: Midwest Climate Impacts

"The <u>annual cost of adapting urban storm water systems</u> to more frequent and severe storms is <u>projected to exceed \$500 million for the Midwest</u> by the end of the century..."

"<u>At-risk communities</u> in the Midwest are becoming <u>more vulnerable to climate</u> <u>change impacts such as flooding, drought, and increases in urban heat islands</u>. <u>Tribal nations are especially vulnerable</u> because of their reliance on threatened natural resources for their cultural, subsistence, and economic needs..."



Minnesota's climate is already changing

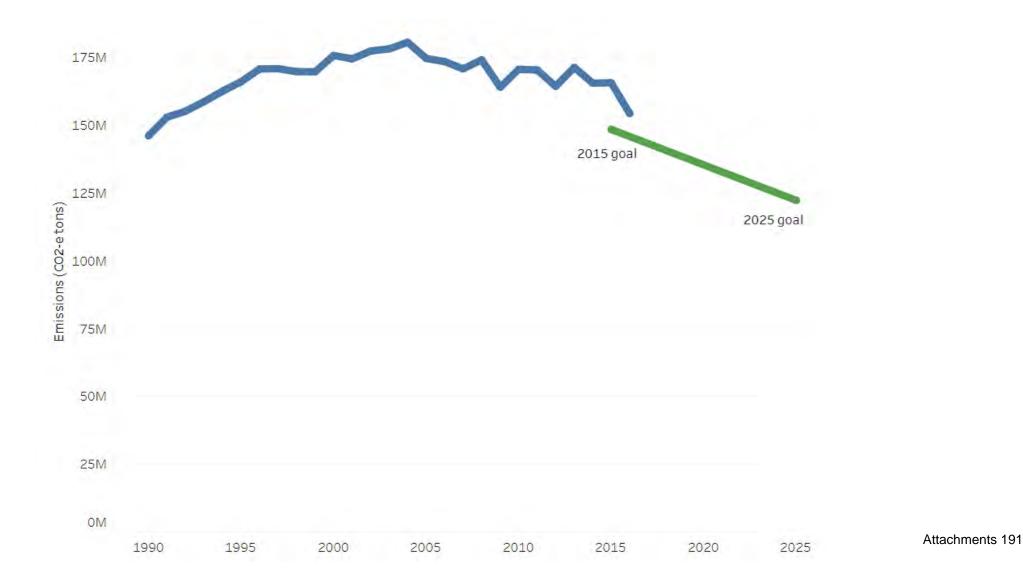
Heavy rains are now more common and intense than at any time on record

Dramatic increases in 1-inch rains, 3-inch rains, the heaviest rainfall of each year Minnesota has warmed by 2.9F between 1895 and 2017

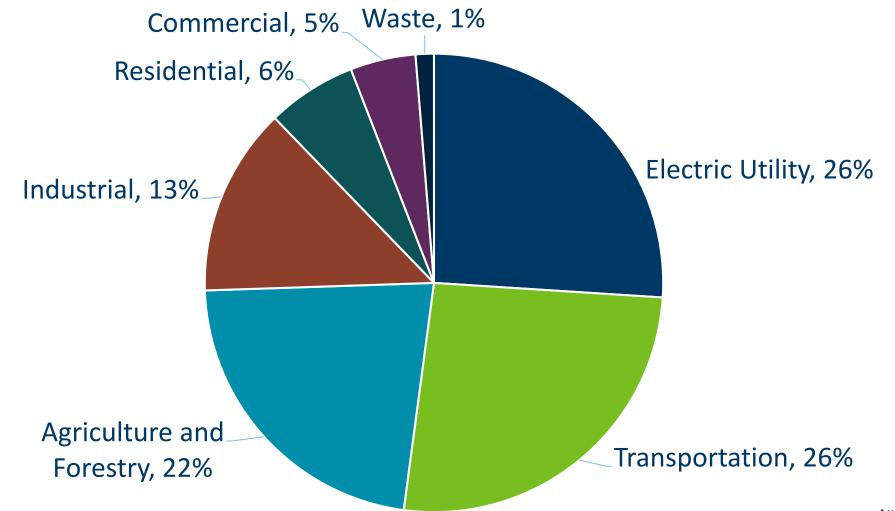
The top-10 combined warmest and wettest years on record occurred between 1998 and 2017

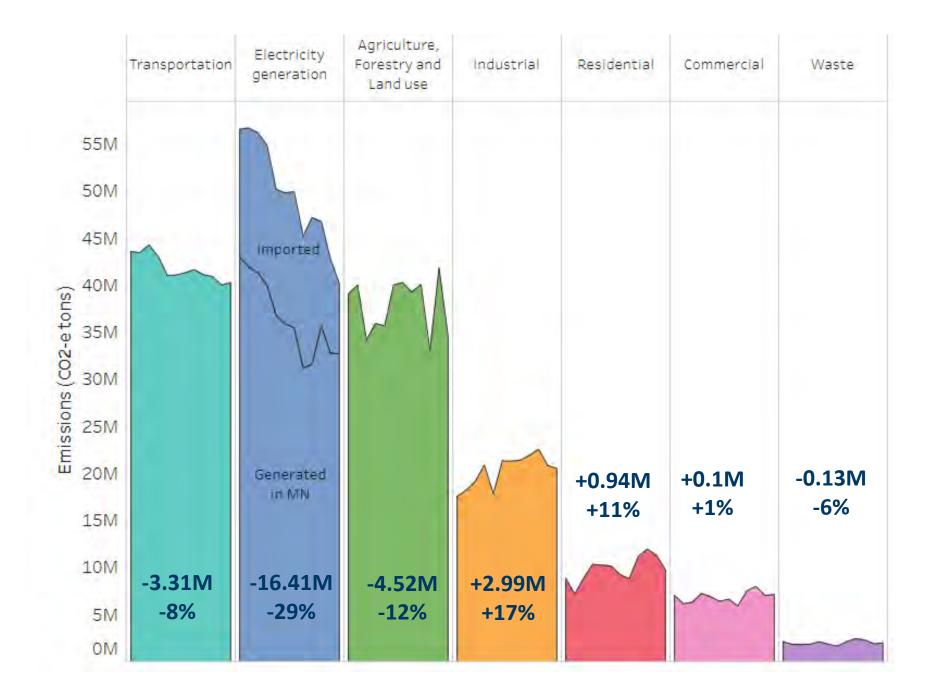
Winter has warmed 13 times faster than summer

Progress toward Next Generation Act GHG reduction goals



Greenhouse gas emissions by sector, 2016



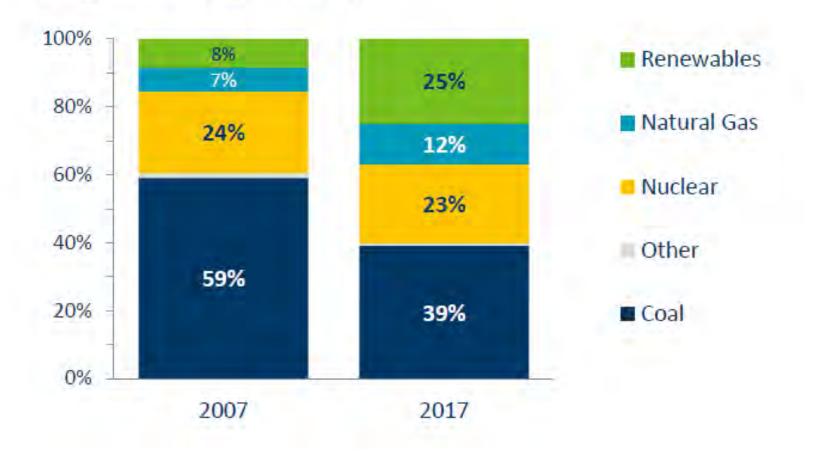


Emission change by sector, 2005-2016

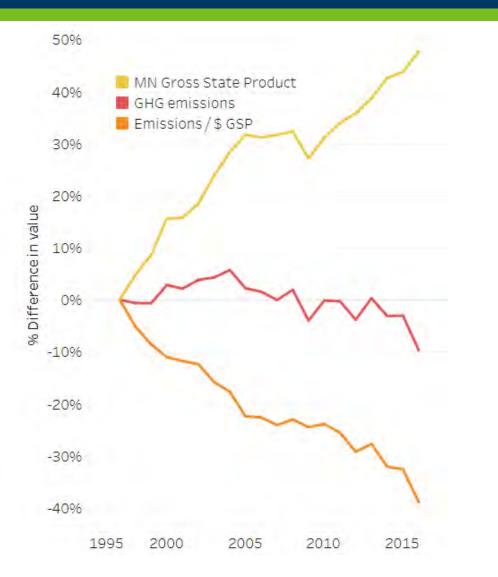
Electricity generation by fuel type

Minnesota's Electricity Generation Mix

(% Megawatthours, source: U.S. EIA)

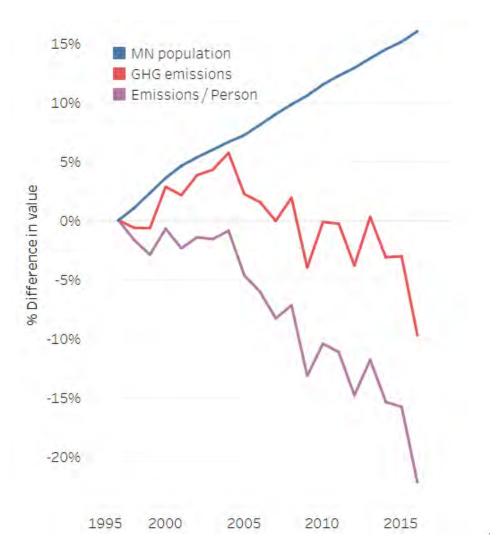


GHG emissions decreased while the economy expanded



- Since 1995, gross state product has increased dramatically while greenhouse gas emissions declined, due to:
 - Improved energy efficiency
 - Increased fuel efficiency
 - Cleaner fuels
 - Renewable energy

GHG emissions decreased while population grew



- Since 1995, Minnesota's population rose more than 15%, and greenhouse gas emissions decreased, due to:
 - Lower carbon emissions from generating electricity
 - More fuel-efficient cars
 - o Renewable energy

One Minnesota Climate Vision

Establish and accelerate policies that put Minnesota on track to meet or exceed our greenhouse gas goals and achieve greater resiliency in the face of climate change.

Executive Order 19-37

Climate change is an existential threat that impacts all Minnesotans

- > We must take action now to reduce impacts
- We also have a responsibility to respond and adapt to these changes

Climate Change Subcabinet

Put Minnesota back on track to meet or exceed our goals to reduce statewide GHG emissions Enhance the climate resiliency of Minnesota's natural resources, working lands, and communities

Climate Change Advisory Council

Identify opportunities for, and barriers to, the development and implementation of the policies and strategies to reduce GHG emissions and promote resiliency



Climate Change Public Engagement

Ensure those impacted by climate policies and strategies, including frontline communities, indigenous peoples, industry, and workers, have a voice in the process



100% Clean Energy by 2050



Reduce dependence on fossil fuels

Increase clean energy resources and support a green economy

+59,000 clean energy jobs and growing

Clean Cars Minnesota



Transportation is our largest source of GHG emissions

- LEV and ZEV clean car standards by end of 2020
- Reduce carbon emissions, protect public health, and increase consumer choice

Transportation

Volkswagen settlement

- > \$7 million for heavy-duty EVs
- \$4.7 million for electric school buses
- > 2,400 miles of EV corridors
- EV infrastructure bonding
- **Clean Transportation Fuels**



Sustainable Communities and Climate Resiliency Initiative



Fund up to 10 pilot projects throughout the state \$15 million

Minnesota's Regional Partnerships

Minnesota's regional efforts

- U.S. Climate Alliance
- Under 2 MOU
- We're Still In
- Power Past Coal
- Midcontinent Power Sector Collaborative
- Midcontinent Transportation Electrification Collaborative

Mercury and Air Toxics Standard (MATS) reconsideration

- Required mercury and acid gas controls at coal-fired power plants
- Compliance date = April 2015
- Supreme Court found that EPA failed to consider costs as "appropriate and necessary"
- Proposal is a revised cost-benefit analysis restricted to pollutants subject to the standard
- Proposal finds that regulation of mercury costs more than benefits provided
- Not modifying the standard...yet

Carbon Pollution Standard Revision

- NSPS for new coal-fired steam generation in 2015
- Changes Best System of Emission Reduction (BSER) for new coal-fired power plants
- Revokes current requirement for partial carbon capture technology
- 2018 proposal based on efficient operation
- Raises the emission limit to 1,900 lbs CO₂/MWh

Affordable Clean Energy (ACE) Rule

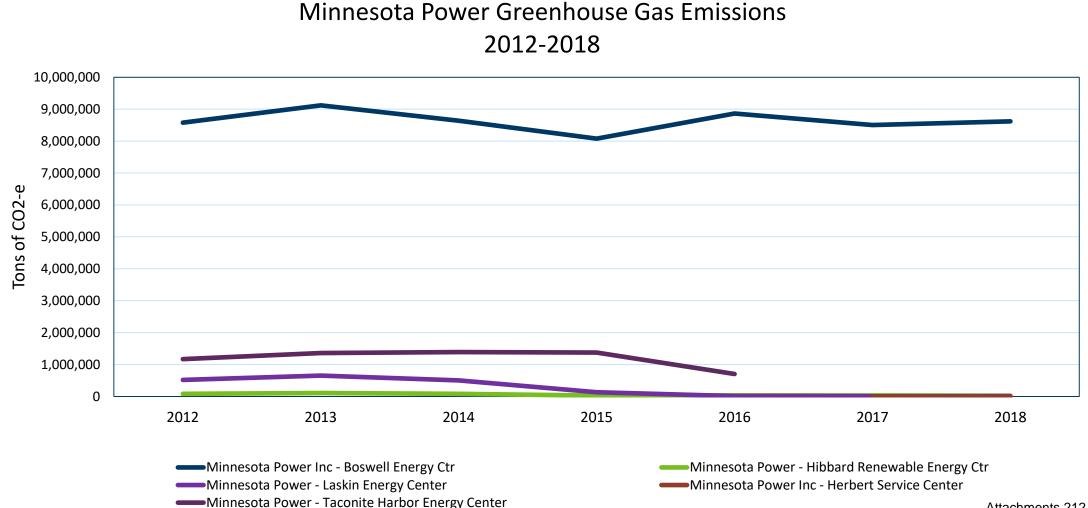
- Replaces the Clean Power Plan (CPP)
 - Limits technology to "inside the fence line" options as best system of emissions reduction (BSER)
- New Implementing Regulations for Section 111(d)
 - Does not provide emission reduction standards, only a list of technologies
 - States must evaluate for possible application to each affected unit
- Proposed revisions to NSR
 - Allows an emissions unit to increase **annual** emissions as long as they don't increase **hourly** emissions.
- Will likely result in no emission reductions for Minnesota

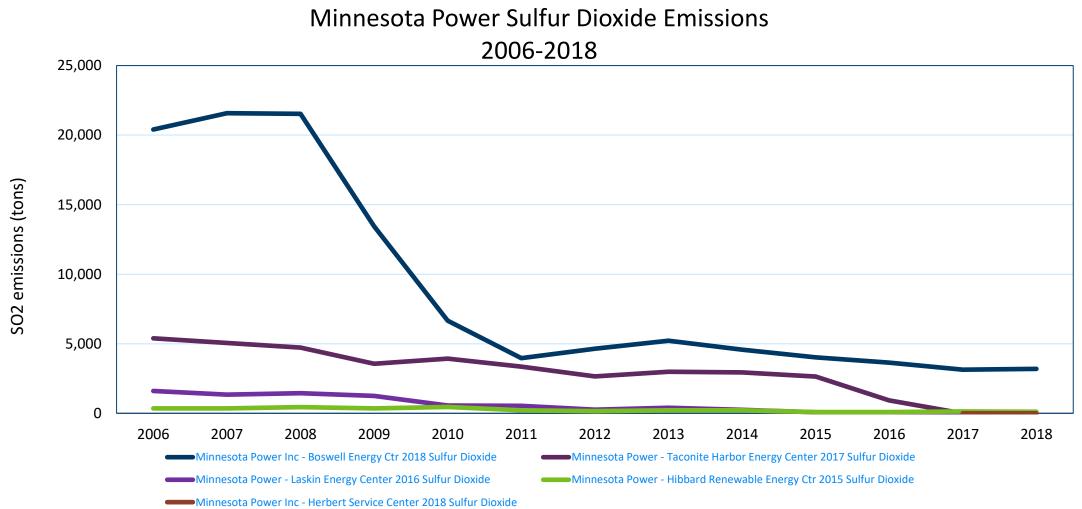
Safer Affordable Fuel Efficient (SAFE) I: Vehicle Standards

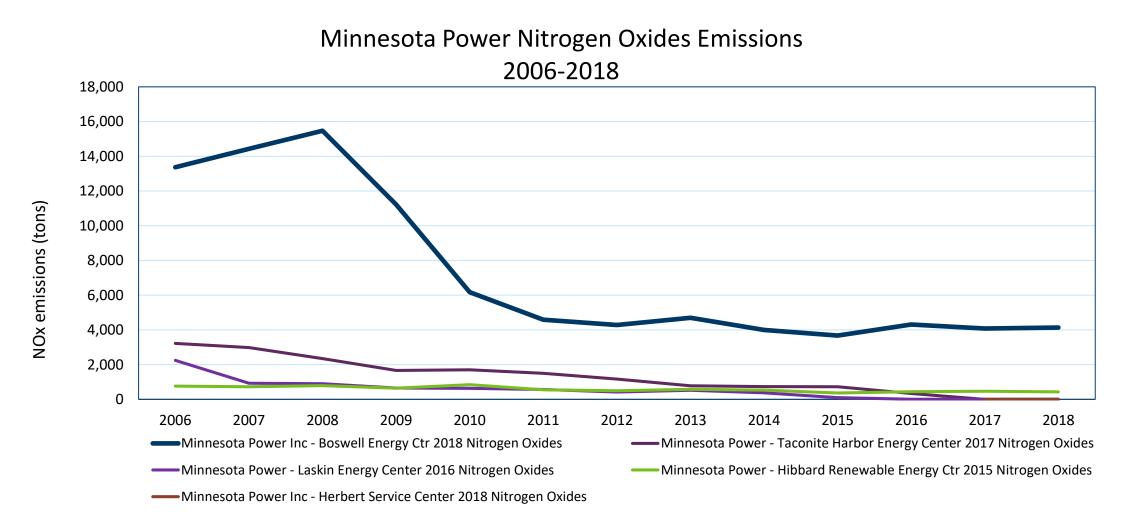
- Revokes CA's 2013 vehicle emission standards waiver for greenhouse gases
- Claims Energy Policy and Conservation Act preemption of CA's Advanced Clean Car program
 - Low Emissions Vehicle III GHG (LEVIII) standards
 - Zero Emissions Vehicle (ZEV) regulations

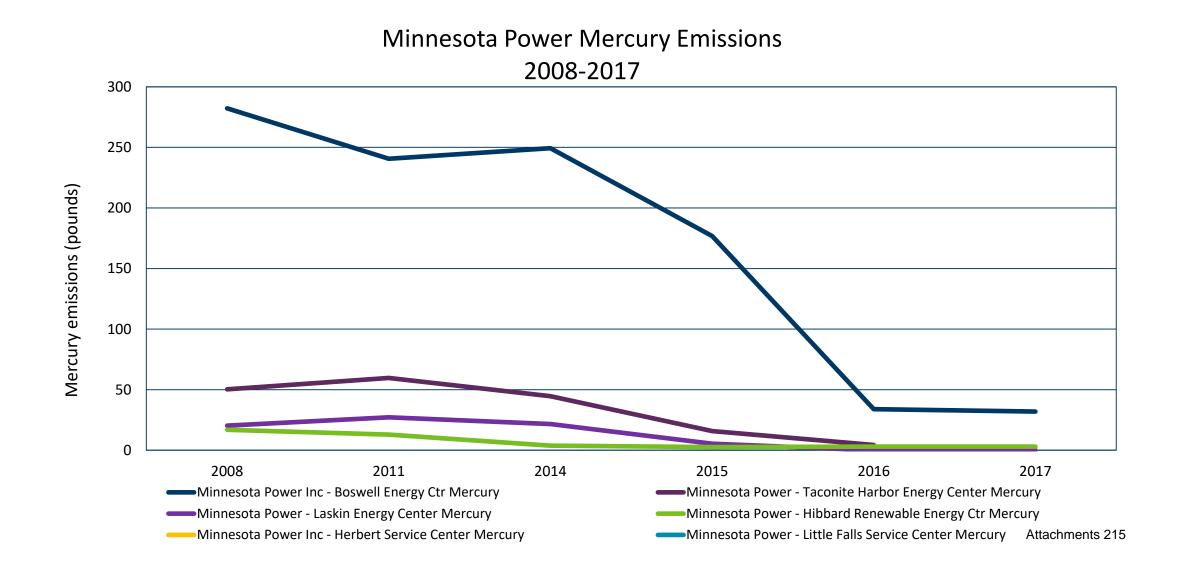
Safer Affordable Fuel Efficient (SAFE) II: Federal Vehicle Standards

- Relies upon updated Mid-term Review on vehicle technology
- First proposal held the fuel economy standards at model year 2020 levels through 2026
- Leaks on the final proposal indicate modest fuel economy improvements
- Removes the inclusion of refrigerant regulations after model year 2020









Our future depends on action now



Commissioner Bishop, Numa Zahra, and Lt. Gov. Peggy Flanagan

Questions?

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Frank.Kohlasch@state.mn.us

651-757-2500

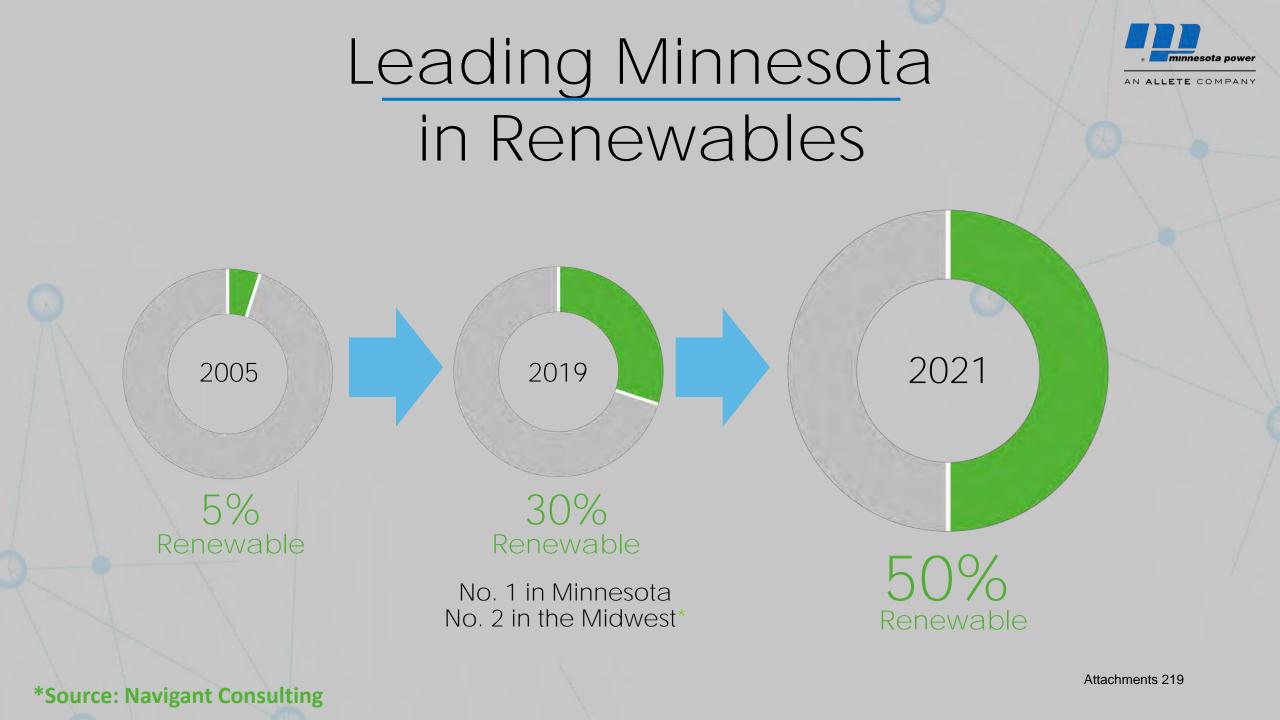




AN ALLETE COMPANY

Integrated Resource Plan Stakeholder Meeting - March 3, 2020

Julie Pierce, Minnesota Power Vice President of Strategy and Planning Jennifer Peterson, Minnesota Power Manager of Regulatory Strategy and Policy



MP's Clean Energy Transition



Since the 2015 IRP, MP Generation has eliminated 180 positions

Job eliminations are the result of:

- Early closure of Boswell 1 & 2
- Rapids Energy Center refueling
- Laskin Energy Center refueling
- Idling of Taconite Harbor Energy Center
- Mission change for the Hibbard Renewable Energy Center
- Rescaling of professional and technical services group

With time and thoughtful transition, MP managed this downsizing through hiring freezes, relocations and planned retirements

- Of 180 positions eliminated in 4 years, only 5 employees were laid off
- Laid off employees have preference for rehire

185 employees currently operated Boswell Energy Center Units 3 and 4



Jane Orazem Ash Handling Technician

> Troy Beckner Fleet Maintenance



Boswell Energy Center

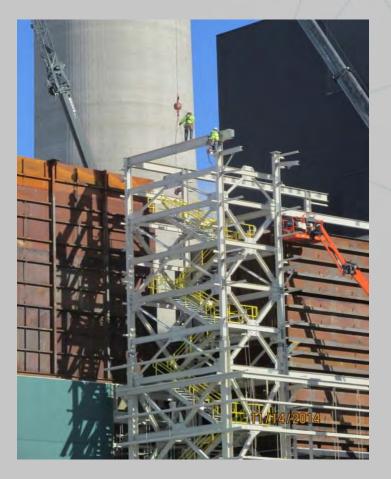


MP's Largest Generating Site

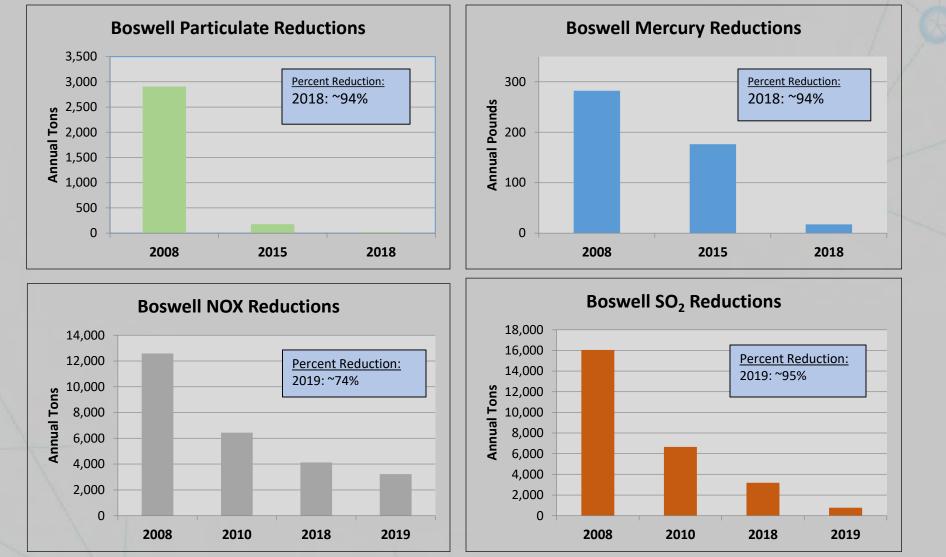
- 4 Generating Units (937 MW)
 - BEC 1-2 (67 MW's each) 1958 & 1960
 - Idled in Dec 2018
 - BEC 3 (352 MW's) 1973
 - BEC 4 (585 MW's) 1980

Recently complete environmental projects:

- BEC 12, and 4 Low Nox (2008) ~\$80M
- Boswell Turbine Upgrades (+60 MW) ~\$50M
- BEC 3 Env Retrofit (2007-2009) ~\$240M
- BEC 4 Env Retrofit (2013 2015) ~\$300M



Emissions Reductions at Boswell An Allete COMPANY



Attachments 222

**Reductions include unit retirements*

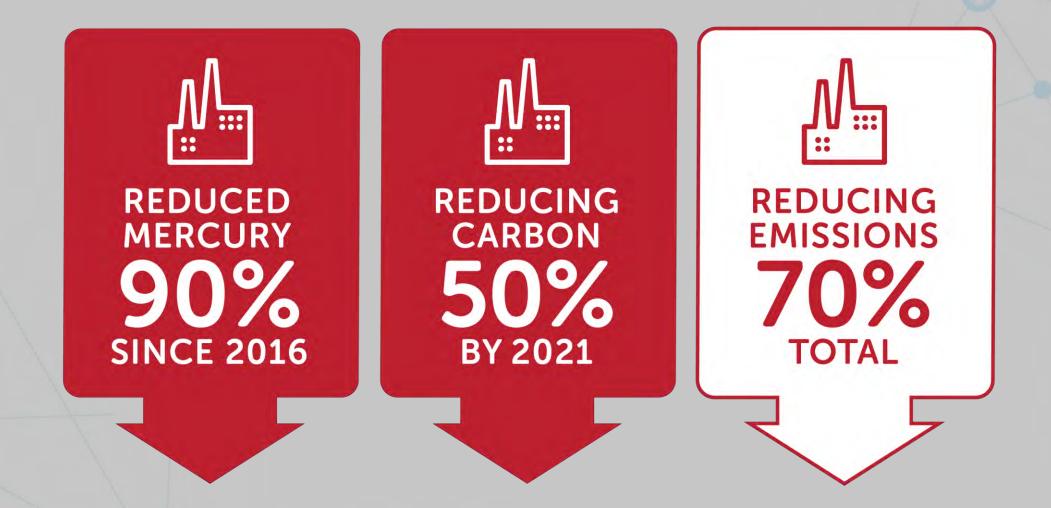


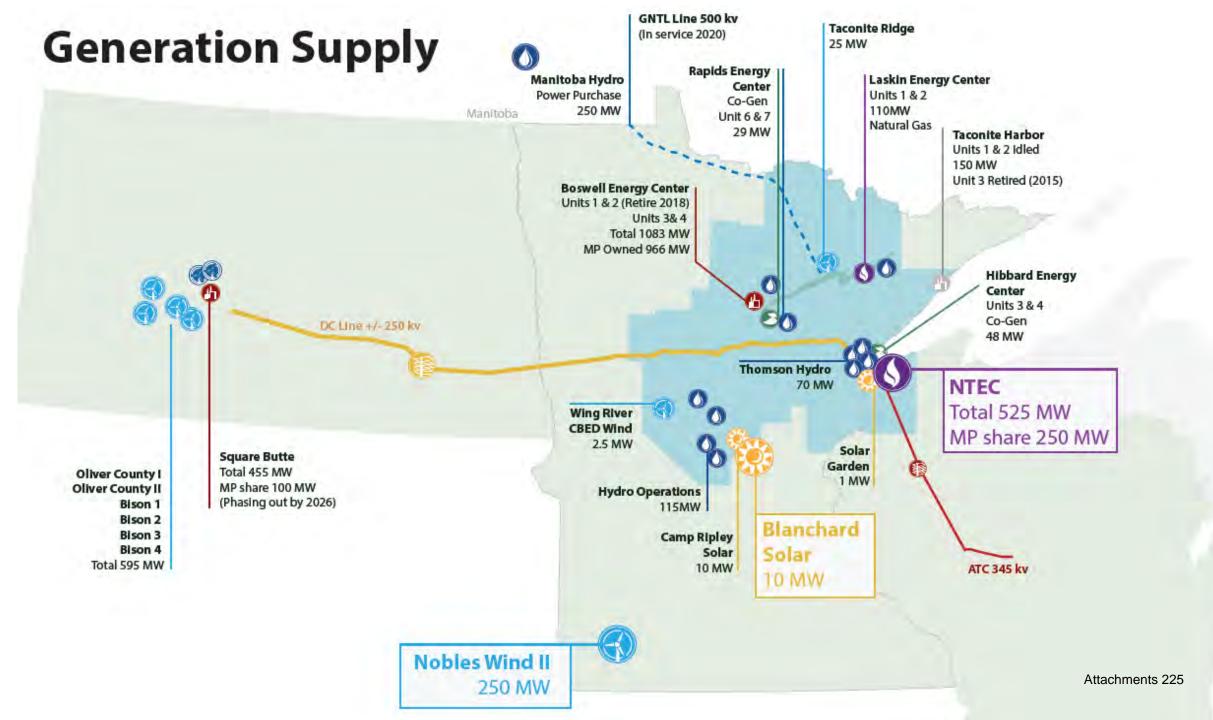
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Thank You



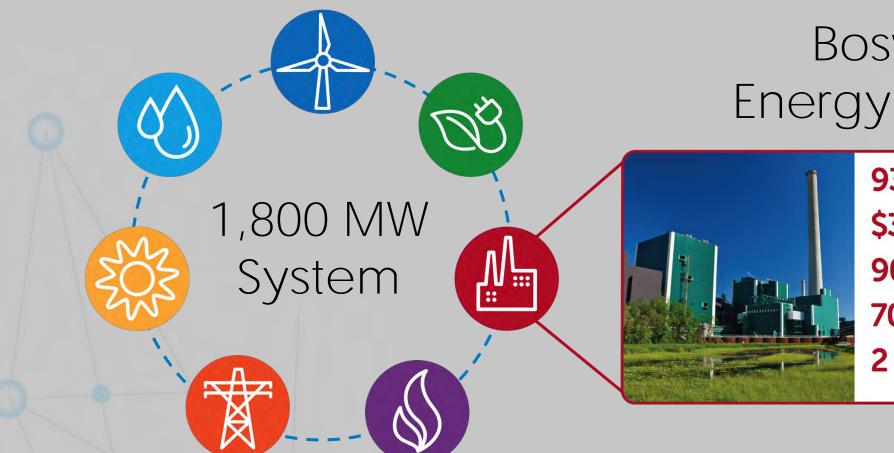
Reducing Emissions





MP's 2020 Baseload Study





Boswell Energy Center

1	935	megawatts (Units 3 and 4)
	\$300+	million invested (Unit 4 emission-control)
	90%	mercury reduction (since 2016)
	70%	emission reduction (Boswell total)
	2 units	retired in 2018 (Units 1 and 2)

SAFE. RELIABLE. AFFORDABLE.



- Community Solar Garden
 - Renewable Source





minnesota power

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Conservation

- Energy Analysis
- Rebates and Savings

Resiliency

• Great Northern Transmission Line

Customer

- MyAccount
- Mobile App
- CARE program

Presentation: Transmission & Market Considerations

Alison Archer, Derek Mosolf, and James Okullo; MISO



INS Better Energy Better World.





Preparing for the Grid of the Future

Minnesota Power IRP Stakeholder Meeting

March 3, 2020

Today's topics



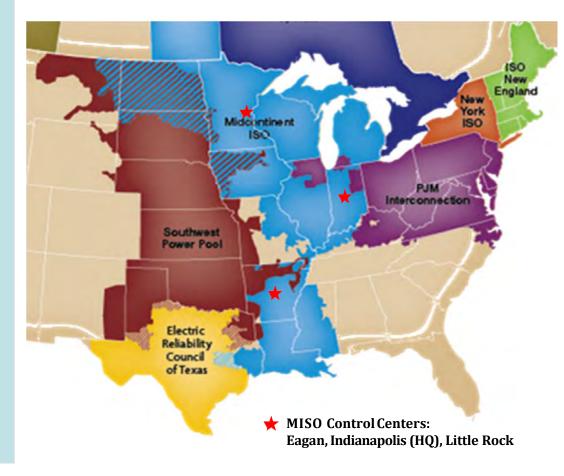
MISO Overview

- The Evolving Generation Fleet
- Renewable Integration Impact
 Assessment

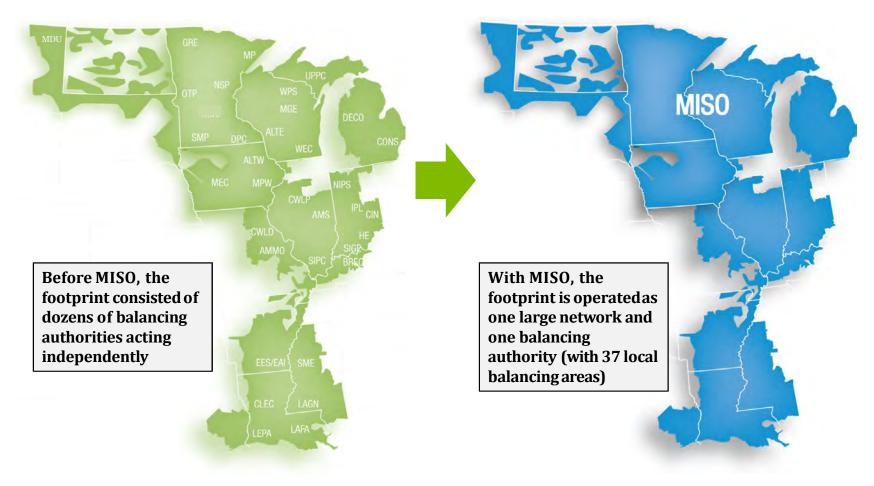
MISO & neighboring U.S. electric grid operators

MISO

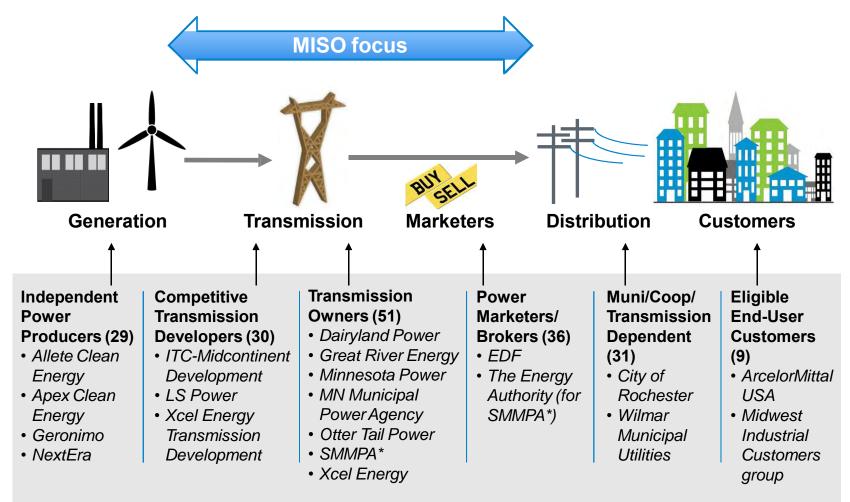
- 15 states + Manitoba
- 42 million customers
- \$30 billion market
- > 6,600 generation units with 175,000 MW capacity
- 68,500 miles of high voltage transmission lines
- > 190 member utilities
- > 460 market participants



Regional Transmission Organizations (RTOs) were formed to operate the transmission grid on a regional basis, removing transactional barriers across utility and state boundaries



MISO members participate across the electricity value chain



MISO Members by Sector (#); Minnesota examples

What does MISO do?

Efficient Wholesale Market Management & Operations to Ensure Reliability

- Conductday-ahead and realtime energy and operating reserves markets
- Manage least cost economic dispatch of generation units
- Monitor and schedule energy transfers on the high voltage transmission system

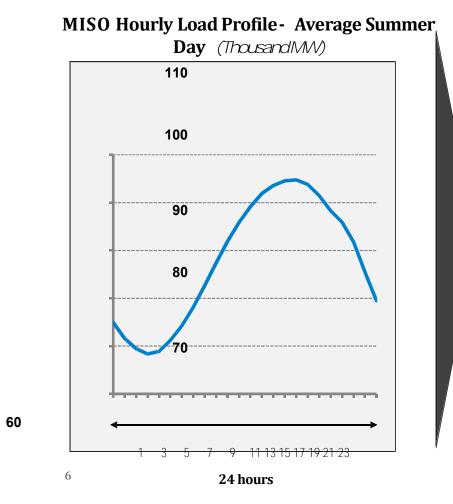


Comprehensive Regional Transmission Planning

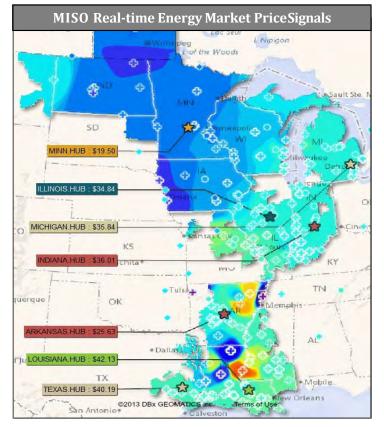
- Long-range transmission planning
- New generator interconnection and retirement
- Transmission studies, e.g., Renewable Integration Impact Assessment (RIIA)

MISO conducts wholesale markets to ensure lowest cost energy and reliable operations

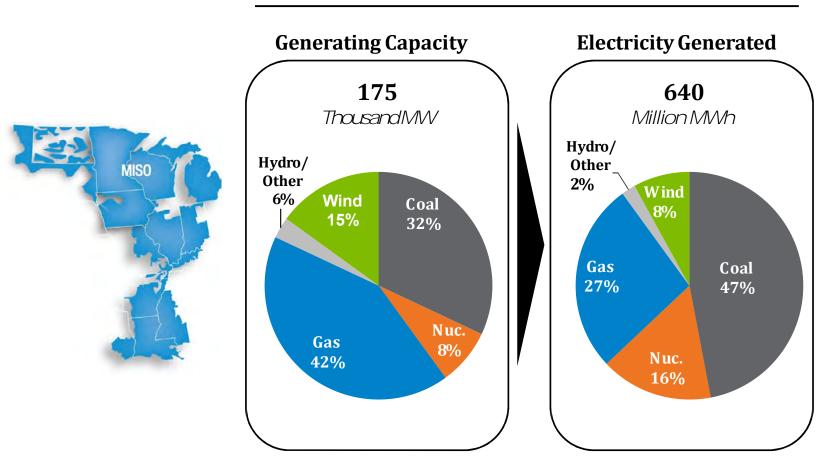
The requirement to balance demand (load) with supply (generation) instantaneously at all points on the grid...



...results in wholesale prices that can fluctuate rapidly to send timely signals to market participants.



MISO connects a large, diverse generationfleet



Total MISO, 2018

Source: Misoenergy.org website

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Today's topics

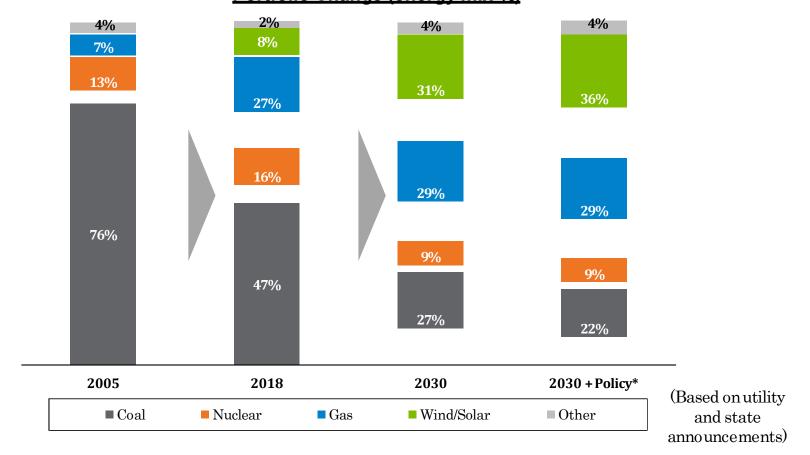


MISO Overview

• The Evolving Generation Fleet

Renewable Integration Impact
 Assessment

MISO's changing resource portfolio will remain a key influencer of the way value is created movingforward



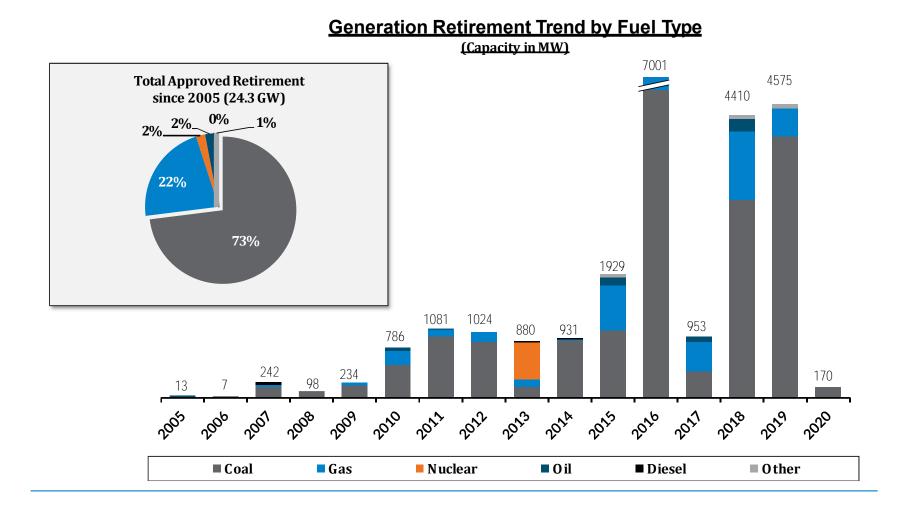
Portfolio Change (energy mix %)

* More aggressive utility de-carbonization goals and proposed policy changes in Illinois, Minnesota and Wisconsin may further accelerate renewables penetration

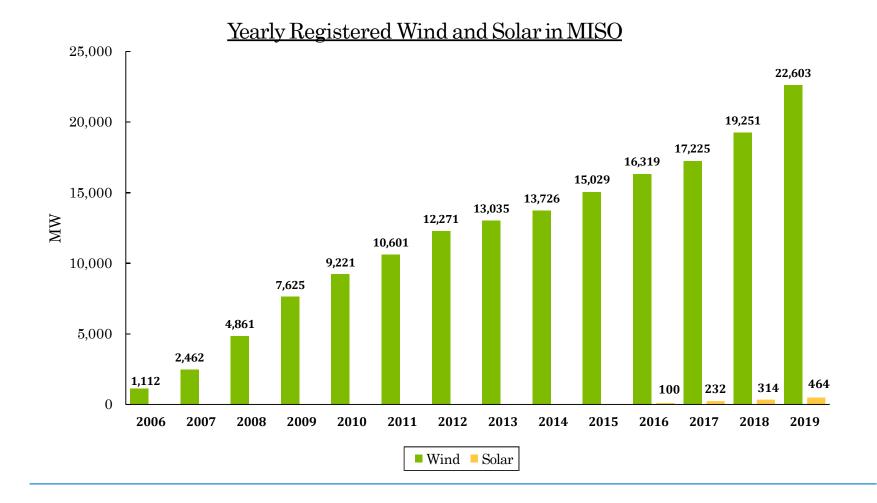
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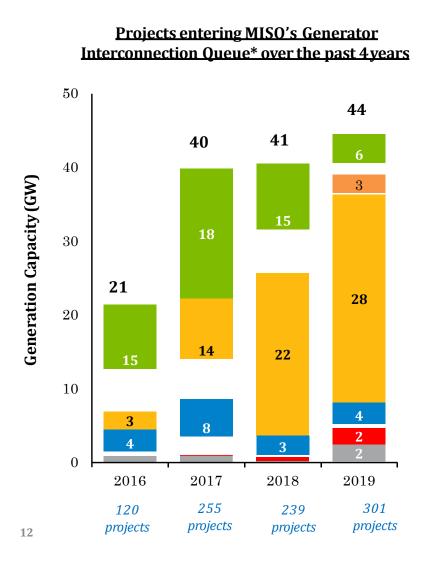
Coal and gas retirements also contribute to the changing resource portfolio

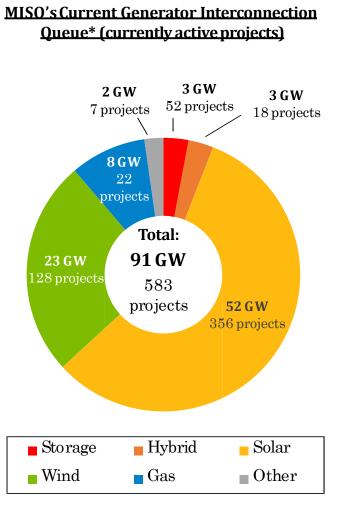


Wind continues to grow in MISO; solar is emerging



Renewables account for over 85% of MISO's currentactive generator interconnection request 'queue'

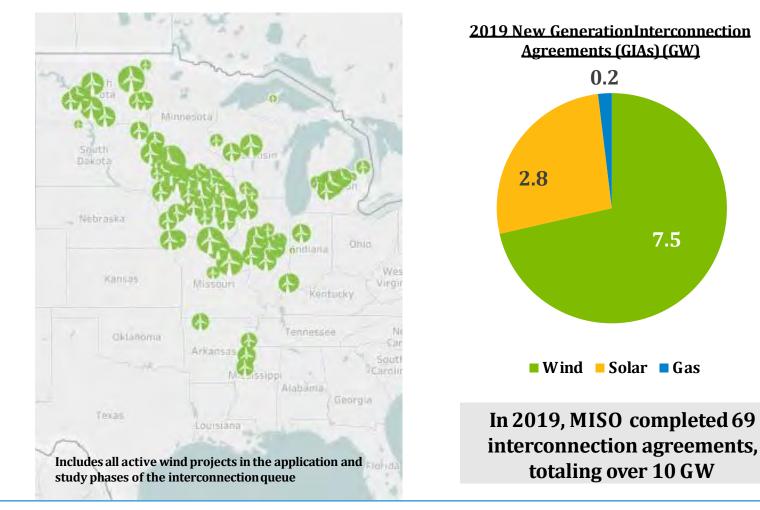




*Queue data as of Oct. 2019 12

Attachments 241

Wind is concentrated in the western footprint, and continues to be a significant portion of new generation



¹³ GIA–Generator Interconnection Agreement

Large number of generator interconnection requests in western MISO creates system transmission capacity challenges

Recent Interconnection Queue experience in 'Western' MISO (last 3 completed queue cycles)

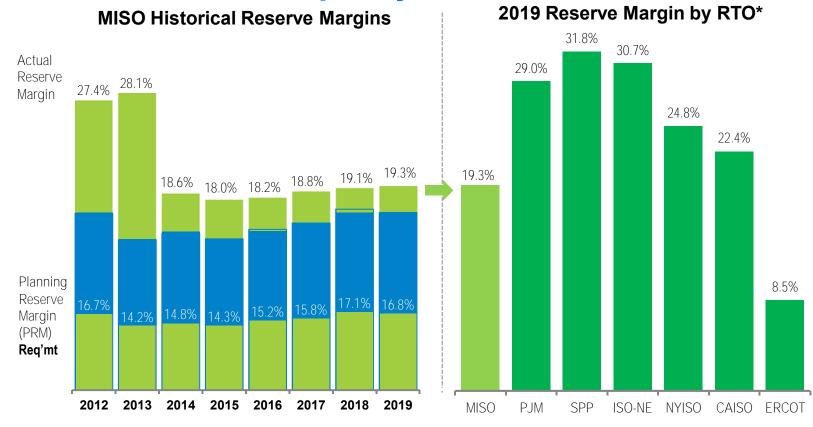
Cycle -> (date applied)	Feb 201 6	Aug 201 6	Feb 201 7
Initial upgrade costs ID'd (Thousand \$/MW)	460	610	1,000
Capacity "In" (GW entering)	5.7	5.6	3.4
Capacity "Out" (GW exiting)	4.7	2.3	0.2
%Out (GW exiting/ GW entering)	80%	40%	5%

14

- 15 GW of generation queued for interconnection in the last 3 cycles
- Recent initial studies each indicated increasing cost to integrate, on the order of \$3 billion for multiple 345 kV new line additions
- Ultimately 7+ GW of generation was able to achieve interconnection agreements for smaller rebuilds of existing facilities
- System capacity is fully committed in this area; interconnection capability is 'hitting awall'



Reserve margins are adequate but have tightened since 2013; our neighbors tend to have excess capacity

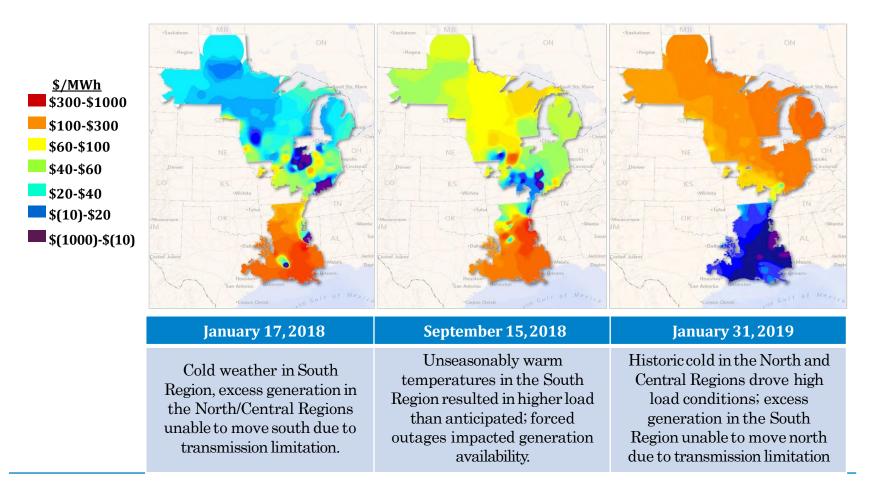


* Source: NERC Long-Term Reliability Assessment publications for anticipated reserve margins Note: 2008 MISO is an estimate based on portions of MRO, RFC-MISO, and SERC data. Note: 2008 PJM is RFC-PJM.

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How do we ensure reliability in all hours, including non-peak periods, as unit availability and performance decline?





Resource Availability and Need (RAN) guiding principles help to ensure reliability for a transforminggrid

Guiding Principles

- **1)** Reliability Needs and Requirements: Reliability criteria must reflect required attributes in all horizons "all hours matter"
- 2) Reliability Contribution: Members are responsible for meeting reliability criteria with resources that will be accredited based upon the resource's ability to deliver those attributes
- **3)** Alignment with Markets and Infrastructure: Market prices must be reflective of underlying system conditions and resources must be appropriately incentivized for the attributes they provide; infrastructure should enable efficient utilization of resources



The RAN initiative includes efforts specifically focused on addressing operational and market concerns due to portfolio change

Progress, To Date Improve resource transparency and performance for spring 2019 and subsequent planning year	In Flight Continued refinements for 2020 Planning Resource Auction (PRA), progress on market-based solution	Next Focus Continued improvementin availability and flexibility
 Load Modifying Resources (LMRs): Create transparency and better align LMR obligations with other resources Outage Coordination: Improve forward-looking transparency for stakeholders and MISO Increase early outage notification and flexibility during emergencies Visibility: Multi-day Operating Margin forecast 	 PRA Inputs: Improve PRA inputs, focus on Load-Modifying Resources Create rules outlining reasonable expectations for availability or replacement during the planningyear Disibility: Enhancements to the Multiday Operating Margin forecast 	 Resource Adequacy Construct: Reflect risks throughoutyear PRA reliability value reflected in auction results Mesource Accreditation: Align with attributes based on all-hours reliability criteria Deliverability improvements Market Incentives: Incentivize needed system attributes (e.g., multi-day market mechanism)
		MISO

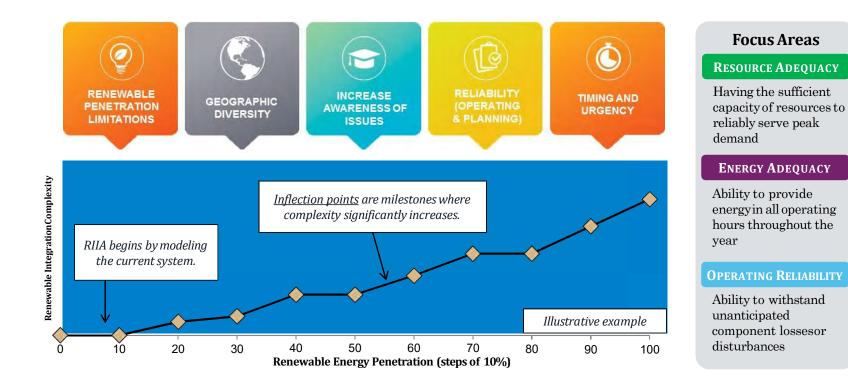
Today's topics



MISO Overview

- The Evolving Generation Fleet
- Renewable Integration Impact
 Assessment

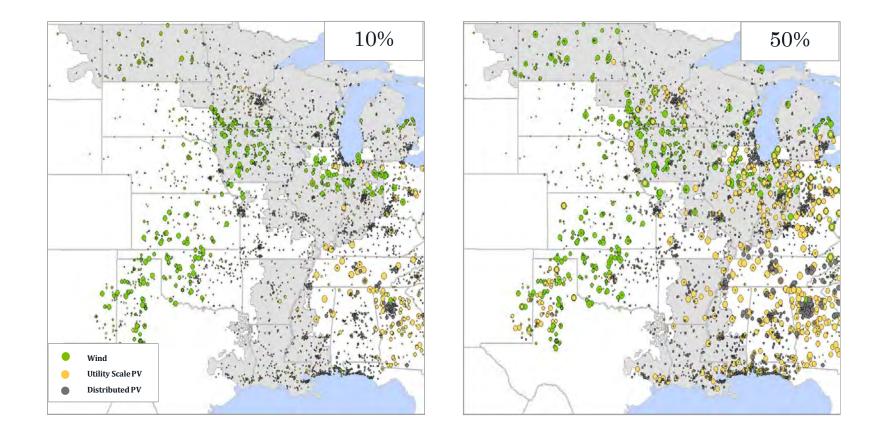
Renewable Integration Impact Assessment (RIIA) seeks to find inflection points of renewable integration complexity



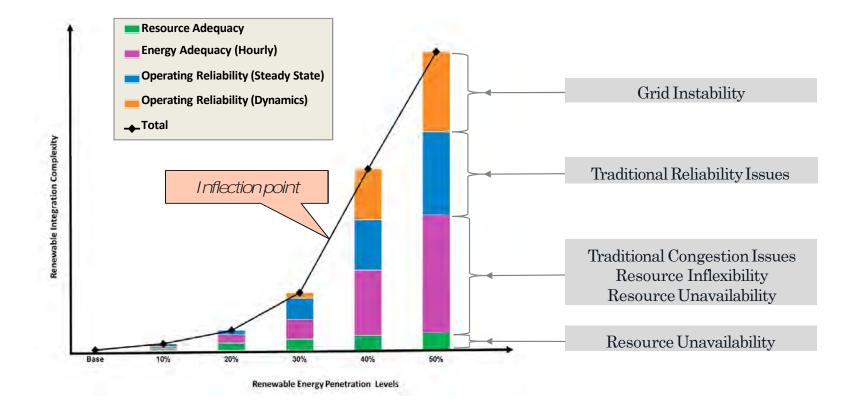
Emerging Themes from RIIA

- -• Up to 30% renewable penetration, challenges appear manageable with incremental transmission expansion
 - However, the transmission needs are concentrated in a few local areas
- -• By 40%, significant challenges begin
 - 40% MISO-wide equates to 70 >100% local penetration in wind-rich areas
 - Significant curtailment in absence of transmission solutions
 - Increased flexibility requirements (ramping from conventional generation)
 - Increased system stability concerns
- -• Challenges can be addressed; however, least cost solutions require careful study and regional coordination across the MISO footprint
- -• The value of MISO-wide diversity and 'interconnectedness' are key to understanding the best outcomes

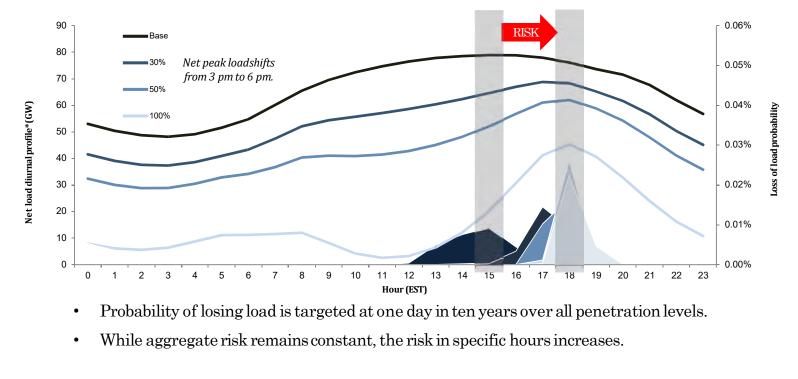
Renewable deployment is balanced between areas of high production potential, transmission capacity, and proximity to load



MISO's Renewable Integration Impact Assessment (RIIA) indicates integration complexity increasing sharply beyond 30% renewable penetration

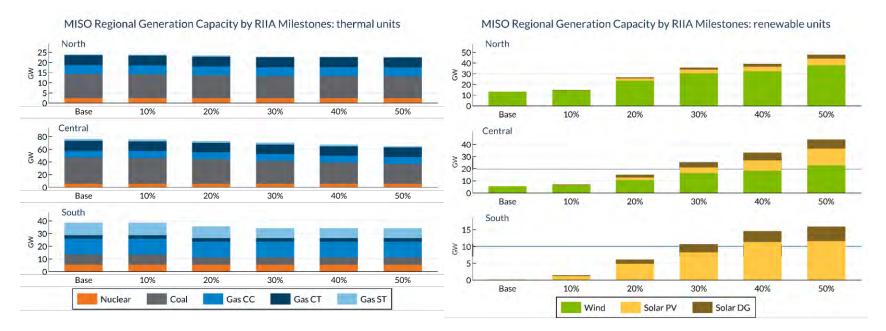


As renewable penetration increases, the risk of losing load shifts and compresses to a smaller number of hours



LOLE = Loss of Load Expectation *Profile shapes represent hourly averages across all days of the 6 study years.

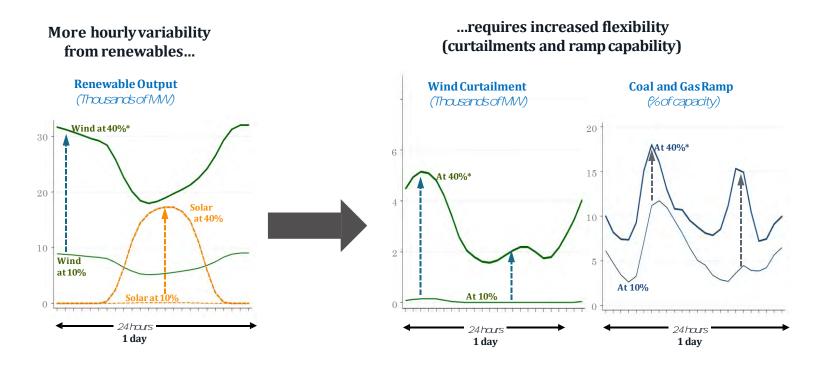
From Base to 50% Milestone, the majority of the thermal fleet remains available to maintain adequacy: ~17GW retired; ~100GW of renewable capacity added.



*Different Y-axis scales.

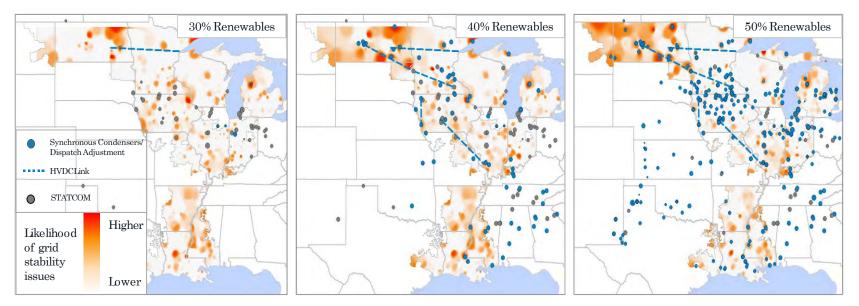


Increasing variability due to renewable generation will require generators to perform differently than today



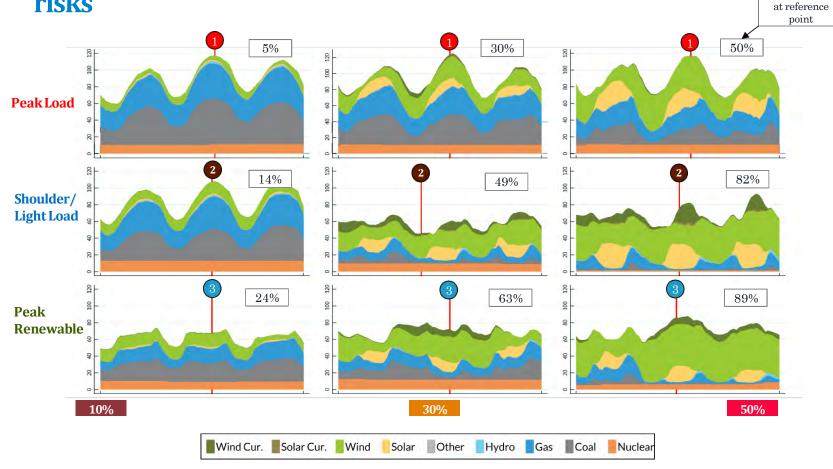
* All %'s in labels refer to MISO-wide renewable penetrations levels

System-wide voltage stability is the main driver of dynamic complexity starting at 40% and worsens at 50%, which requires transmission technologies equipped with dynamic-support capabilities



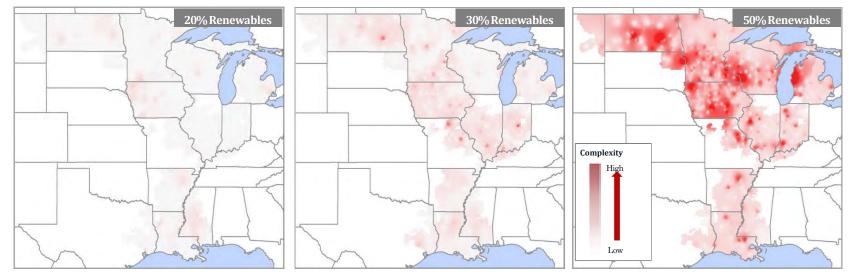
*Maps reflect cumulative issues/solutions across milestones

As renewable penetration increases, the change in fuel mix at select snapshots drives changing reliability risks



%Renewable

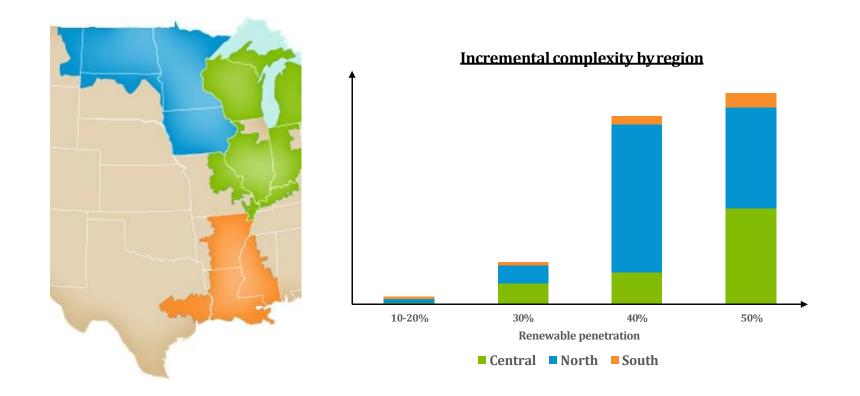
Renewable integration complexity increases sharply beyond 30%, illustrating need for expansion of longer, higher kV, higher capacity transmission



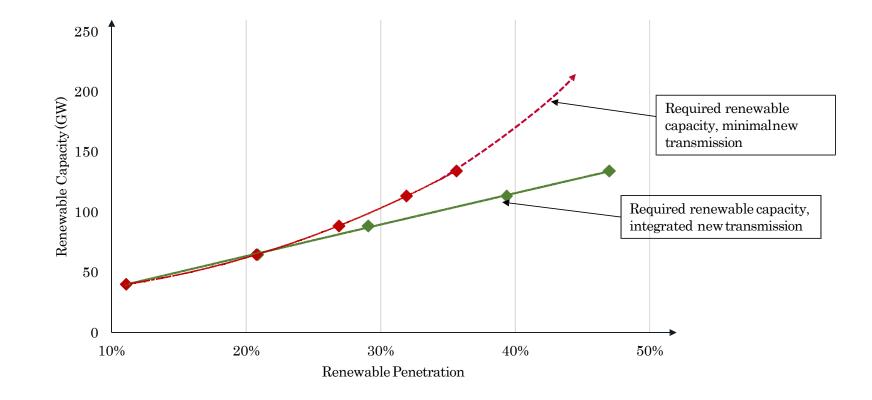
*Maps reflect cumulative issues/solutions across milestones

	Incremental T	ransmission Miti	igation at	10-20%	Incremental Transmission Mitigation at 30%				Incremental Transmission Mitigation at 50%					
	kV	161 and Below	230	345 & above	kV	161 & Below	230	345 & above	HVDC	kV	161 & Below	230	345 & above	HVDC
ſ	Ckt*Mile	1,500	200	400	Ckt*Mile	1,600	200	500	400	Ckt*Mile	500	700	5000	600

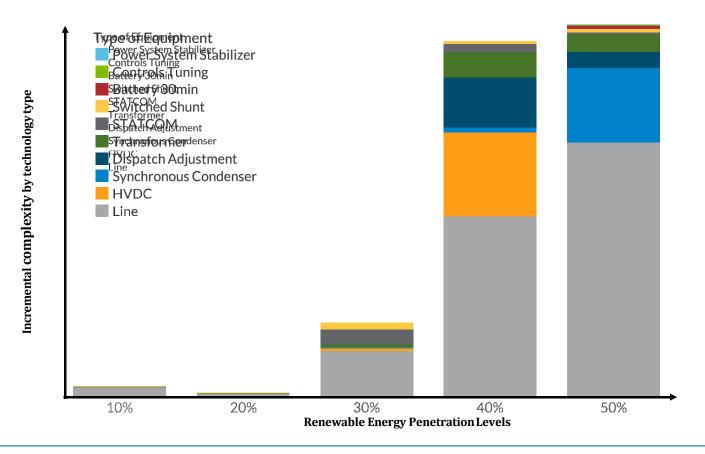
Assuming historical renewable growth trends by location and technology, the incremental complexity by region changes with renewable penetration



Transmission solutions are more cost effective than overbuilding renewable generation to meet renewable penetration milestone



Grid-technology-needs evolve as renewable penetration increases, leading to an increased need for integrated planning





Questions?

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James Okullo

Policy Studies Engineer

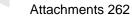
jokullo@misoenergy.org

Renewable Integration Impact Assessment (RIIA) All RIIA-related documents can be found on MISO's web page (MISOenergy.org)

Home > Planning > Transmission Planning Studies and Reports >

MISO

Renewable Integration Impact Assessmen







Minnesota Power Integrated Resource Plan Stakeholder Engagement

Meeting 3: March 3rd, 2020, American Swedish Institute

National Energy System Trends (Rolf Nordstrom, GPI)

Major Themes

- Consumer preferences are changing to favor renewable energy (RE)
- Renewable energy generation is becoming increasingly competitive
- The grid is changing to be more distributed and less centralize
- Electrification and interest in electrification is increasing
- CO2 is a potential liability and economic opportunity

Questions and Discussion

- What are MN power green pricing options and participation rates?
 - Small premium for 100% RE, about +\$7 monthly
 - Solar garden program
 - No participation rates on-hand but could provide that information. Will likely be different than a national survey, 30% of our base is low income with a higher price sensitivity
- How will corporations achieve RE goals? VPPA? Utility? Green tariff?
 - Planning ramifications for both corporations and utilities
 - How can utilities cement relationships so customers don't go somewhere else to achieve their goals?
- o Why exactly are nuclear plants struggling to be competitive?
 - They don't compete on price when they're bidding into market. States are putting in place policy to help nuclear plants compete. Sometimes by states for jobs, sometimes for emissions
- o What were the big takeaways from previous meetings in Chisolm?
- There wasn't a denial of the fact that climate is a real issues and trends need to be addressed
- Plea to utilities and regulators to leave communities as whole as possible. Not so much "hell no" and more so "if we have to go, let's do it as humanely as possible"
- Frustration with lack of support for mining





- EVs aren't going to cover the customer defection from renewable energy- we need to think about how utilities will be protected. Clean Energy First will kind of do that, but we should also think more broadly
- Communities are skeptical about legislative transition plans- we don't have the greatest history of protecting communities
 - It would take more than 100 target stores to replace Boswell
 - If we're talking about the issues of early retirements and we're not talking about community impacts, then we're not really addressing the issue
- What happened when the Ford plant was shut down? Do we have models/examples in the state of the best ways to do this?
 - we're looking at other states- in an area like northern Minnesota communities are so intertwined. Conversations are good.
 - Other than talking about the science, we really need to start bringing in economic development specialists to explain impacts and benefits
 - CEEE has a study on the economic impacts of retirements
- o Carbon Capture
 - Rapid Electrification wouldn't necessarily reduce the need for carbon capture
 - If carbon capture is going to be cost-effective, it would definitely be cost effective at a mine-mouth plant like the one in project Tundra
- Republicans and democrats are both in favor of RE and carbon capture in many cases, some just don't want to talk about it in the context of climate.
 - For example, some companies can charge a premium for low carbon steel
 - Lots or corporations are thinking about green supply chains, it would be interesting to see what various industries are seeing from their corporate customers

Transmission and Market Considerations (MISO)

Major Themes

- Interconnection Queue is Saturated
- Renewable Integration Impact Assessment (RIIA) looks at challenges with integrating renewables on the transmission grid
- 40% RE integration sees a dramatic spike in complexity of integration

Questions and Discussion

Interconnection





- How many projects will actually interconnect?
 - Rule of thumb, 25%.
 - However, lately it has been much lower bc of grid saturation/upgrade costs
- Is there storage in the queue?
 - Yes. There are also storage as transmission only (SATOA) projects
- o Is transmission the limiting factor on the queue?
 - Yes. That's why we had the large transmission "Multi-Value Projects" (MVPs) many years ago
 - The last queue cycle, almost 40,000 MW sought interconnection and about 200MW made it through
- Who paid for MVPs, and why can't we do them again?
 - Last time everyone received the bills for the project, they were large, and many don't think they can or want to shoulder another set of costs
 - Several states sued over MVP cost allocation, and it was found reasonable in DC circuit court. FERC said cost allocation needs and order of magnitude justice, not down to a penny
- What should MN Power doing about adding RE resources if they think MISO will stonewall them? Why look at RE if there's nowhere to put it?
 - IRPs are their process (-MISO)
- Planning for an IRP directly considers the cost of interconnection and where we could find lower interconnection costs- it's an absolutely key factor in planning.
 - You've state that RE would be economically viable, but if it's dependent on the extremely high costs of interconnection then it seems like more of a hypothetical argument.
- o How do you turn interconnection constraints into modelling costs?
 - There are other technologies that could help that are quicker than a transmission build-out. We need to answer, "What do we need, and how quickly can we actually move?"
 - We can use all our tools, but we still need to resolve the congestion issue

Renewable Integration Impact Assessment (RIIA)

- o Study Inputs
 - When you talk about % renewable penetration scenarios, we know the RE penetration ebbs and flows throughout the day. Do you mean all hours, or just the peak?
 - All hours of the year, overall
 - Are these scenarios forecasts for a specific year?





- Not a specific year that we will for sure "hit" that % penetration. We assume the system as is today, add RE on top if that, and back out other generation MW by MW as necessary to make room for the RE
- Does RE include hydro?
- No, just wind and solar
- How would you apply RIIA findings to a utility like us?
 - We don't know yet, MISO will be coming out with more localized studies at the LRZ level
- What does "grid instability" mean to an end user?
 - How well can we withstand an outage? If we can't, it could mean dropping load/blackouts
- o Is there a strict relationship between complexity and cost?
 - Yes, complexity is basically a metric for cost
- So, when you integrate RE, in additional to just HVDC lines, you also need all these fancy statcoms and synchronous generators to get grid strength back?
 - Yes. HVDC lines also play a dual role for stability- in modelling we found AC lines were not enough
- o What are the next steps on RIIA?
 - Sensitivity analysis and phase 3- where resource will go, fuel mix, fuel cost, role of storage, etc. aimed to finish by q 4 with updates every 2 months

Boswell Environmental Impacts (Frank Kohlasch, MNPCA)

Major Themes

- The climate and will adversely affect the Midwest
- Through various legislative levers, incentives, penalties, etc., Minnesota has been making progress towards reducing GHG emissions
- MN Power Emissions have been reduced in recent years

Questions and Discussion

- When you (MNPCA) look at the impact of electricity imports, do you use the resource mix of the whole MISO footprint?
 - We use the emissions factors of the states surrounding us and make an overall emissions factor rate
 - Do we ever do this for other sectors?
 - One example is transportation- we pick up vehicle miles travelled from tourism in the state





- Why are agricultural emissions so volatile?
 - Crop emissions are pretty stable, but the way we capture forest storage is pretty volatile
- o Retrofits on Plants
 - What's the timeline for cost recovery?
 - It's in our 2035-40 timeframe document
 - Is equipment tied to the plant?
 - Yes
 - Where does recovered mercury go?
 - It attached to the activated carbon, which then ends up in the coal ash
- Do people need to buy EVs in a very near time frame to have any real difference on decarbonization goals?
 - Yes- but right now we're trying to get people comfortable with the idea of electric vehicles and then let them get to decide where/when they want one
- How does Minnesota get recognition for being cleaner than surrounding states and doing it faster?
 - Can we value how quickly Minnesota has moved on decarbonization? Is there a net present valuation for the carbon that we've reduced?
 - We have the social cost of carbon, which is a way to deduce marginal economic benefits per unit of time
 - This is particularly relevant for biofuels; a lot of farmers can make revenue on this and want Minnesota to move as quickly as possible.

Boswell Retirement (Julie Pierce, MN Power)

Major Themes

- MN Power is a leader in renewable energy
- Boswell Retirement is a significant job loss (180)
- MN Power found new positions within the company for all but 5 of employees

Questions and Discussion

- o How do ratepayers pay for a retired unit?
 - Do ratepayers pay the same amount regardless of the year that the plant was retired?
 - Yes, but ratepayers also need to account for replacing the generation that is no longer coming from the plant
 - The PUC would look at whether it was cheaper to keep it running or if it would be cheaper to replace it with new generation