

—Via Electronic Filing—



April 1, 2021

Will Seuffert Executive Secretary Minnesota Public Utilities Commission 121 Seventh Place East, Suite 350 St. Paul, MN 55101-2147

Re: PETITION

2021/2022 ELECTRIC CIP ADJUSTMENT FACTOR

DOCKET NO. E002/M-21-___

Dear Mr. Seuffert:

Enclosed for filing is the Petition of Northern States Power Company requesting approval of our 2020 electric Conservation Improvement Program (CIP) Tracker account, Shared Savings DSM financial incentive for our 2020 energy savings performance, and 2021/2022 electric CIP Adjustment Factor.

We have electronically filed this document with the Minnesota Public Utilities Commission, and a Summary of the filing has been served on the parties on the attached service list. Please contact Ashly McFarlane at ashly.a.mcfarlane@xcelenergy.com or (612) 337-2389 if you have any questions regarding this filing.

Sincerely,

/s/

SHAWN WHITE DIRECTOR DEMAND SIDE MANAGEMENT AND RENEWABLE OPERATIONS

Enclosures c: Service Lists

STATE OF MINNESOTA BEFORE THE MINNESOTA PUBLIC UTILITIES COMMISSION

Katie J. Sieben	Chair
Valerie Means	Commissioner
Matthew Schuerger	Commissioner
Joseph Sullivan	Commissioner
John A. Tuma	Commissioner

IN THE MATTER OF THE PETITION OF NORTHERN STATES POWER COMPANY FOR APPROVAL OF AN ELECTRIC CONSERVATION IMPROVEMENT PROGRAM ADJUSTMENT FACTOR DOCKET NO. E002/M-21-___

PETITION

OVERVIEW

Northern States Power Company, doing business as Xcel Energy, submits to the Minnesota Public Utilities Commission this Petition for approval of its electric Conservation Improvement Program Adjustment Factor for 2021-2022.

Specifically, we request that the Commission:

- Approve the Company's 2020 electric CIP Tracker account;
- Approve the electric incentives earned for 2020 program performance; and
- Approve the proposed 2021/2022 electric CIP Adjustment Factor of \$0.003628 per kWh.

In 2020, our electric portfolio surpassed the 1.5 percent energy savings target for the eighth year in a row, achieving nearly 647 GWh of electric savings, or 2.25 percent of sales, 166 MW of demand savings, and generating approximately \$308 million in net benefits for our electric customers. We achieved 135 percent of our approved savings goal for 2020, while spending \$104.5 million or 101 percent of our approved budget. Based on these results, we respectfully request approval of an electric CIP incentive of \$30,500,073.

I. SUMMARY OF FILING

A one-paragraph summary is attached to this filing pursuant to Minn. R. 7829.1300, subp. 1.

II. SERVICE ON OTHER PARTIES

Pursuant to Minn. R. 7829.1300, subp. 2, the Company has served a copy of this filing to the Office of the Attorney General – Antitrust and Utilities Division. A summary of the filing has been served to all parties on the enclosed service list.

III. GENERAL FILING INFORMATION

Pursuant to Minn. R. 7829.1300, subp. 3, the Company provides the following information.

A. Name, Address, and Telephone Number of Utility

Northern States Power Company doing business as: Xcel Energy 414 Nicollet Mall Minneapolis, MN 55401 (612) 330-5500

B. Name, Address, and Telephone Number of Utility Attorney

Mara K. Ascheman Senior Attorney Xcel Energy 414 Nicollet Mall, 401 – 8th Floor Minneapolis, Minnesota 55401 (612) 215-4605

C. Date of Filing

The date of this filing is April 1, 2021. The Company requests the Commission approve this Petition with an effective date of October 1, 2021 for the 2021/2022 CIP Adjustment Factor. Approval by this date would ensure that the implemented rate is based on a 12-month recovery period.

D. Statute Controlling Schedule for Processing the Filing

Minn. Stat. § 216B.16, subds. 6b and 6c allow public utilities to file rate schedules providing for annual recovery of actual conservation costs and approved incentives. Minn. Stat. § 216B.16 subd. 1 requires 60-days notice to the Commission of a proposed tariff change. Under the Commission's rules, the proposed tariff change discussed in this Petition falls within the definition of a miscellaneous filing under Minn. R. 7829.0100, subp. 11, since no determination of Xcel Energy's general revenue requirement is necessary. Minn. R. 7829.1400, subp. 1, permits initial comments on miscellaneous filings to be made within 30 days of filing and reply comments 10 days thereafter.

E. Utility Employee Responsible for Filing

Shawn White
Director, Demand Side Management and Renewable Operations
Xcel Energy
414 Nicollet Mall, 401 – 6th Floor
Minneapolis, MN 55401
(612) 330-6096

IV. MISCELLANEOUS INFORMATION

Pursuant to Minn. R. 7829.0700, the Company requests that the following persons be placed on the Commission's official service list for this proceeding:

Mara K. Ascheman

Senior Attorney

Xcel Energy

414 Nicollet Mall, 401 – 8th Floor

Minneapolis, MN 55401

mara.k.ascheman@xcelenergy.com

Lynnette Sweet

Regulatory Administrator

Xcel Energy

414 Nicollet Mall, 401 – 7th Floor

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Any information requests in this proceeding should be submitted to Ms. Sweet at the Regulatory Records email address above.

V. DESCRIPTION AND PURPOSE OF FILING

A. Background

Minn. Stat. § 216B.241 sets forth Minnesota's policy on utility investments in energy conservation. Generally, this statute provides that qualifying energy conservation improvements are utility investments or expenses that result in a net reduction in energy use. The statute provides a multi-step process for selecting qualifying programs subject to approval by the CIP Unit of the Minnesota Department of Commerce, Division of Energy Resources ("Department"). Minnesota Rules part 7690.0550 requires that by April 1 of each year, electric utilities file with the Department a status report on each program undertaken during the previous year.

While the Deputy Commissioner approves the CIP programs to be offered, the Commission has the authority to allow recovery of approved expenses and incentives under Minn. Stat. § 216B.16, subd. 6b and 216B.241, subd. 2b. These statutes provide for recovery of CIP expenses through a rate rider mechanism without a general rate case proceeding. Under Minn. Stat. § 216B.16, subds. 6b and 6c, the Commission also has the authority to allow Xcel Energy to earn an incentive designed to encourage vigorous participation and compensate the utility for its efforts. On or before each April 1, Xcel Energy submits a filing that seeks approval of the allowed incentive calculated in accordance with the approved formula.

In 2010, the Commission approved a Shared Savings Incentive Mechanism (Docket No. E,G999/CIP-08-133). The shared savings incentive mechanism awards a percentage of the net benefits created by a utility's energy conservation program, beginning once a utility surpasses its earnings threshold. Order Point 1 in the February 20, 2020 ORDER EXTENDING EXISTING INCENTIVE FORMULA AND ENCOURAGE DISCUSSIONS FOR FUTURE REVISIONS extended the incentive mechanism from the 2017-2019 CIP Plan years through the 2020 CIP Plan year. The mechanism, originally approved in 2016, sets a fixed range of percentages of net benefits based on the % of sales savings achieved. The percentage of net benefits awarded increases as achievements increase, up to a cap of percent of net benefits awarded and a cap of total spend. Additionally, during the 2013 Legislature, a provision was added to MN Statute 216B.241, subdivision 7, which allows utilities the option to exclude the net benefits of low-income programs from the calculation of the Shared Savings DSM financial incentive.

B. Purpose of Filing

In this filing, the Company requests approval of its 2020 electric CIP Tracker account, incentives earned for 2020 electric program performance, and the 2021/2022 electric CIP Adjustment Factor.

In support of this request, we provide as Attachment A to this filing, an excerpt from our upcoming 2020 CIP Status Report, which we have submitted concurrently to the Department in its entirety. This Status Report provides the detail behind our 2020 electric and natural gas program costs and achievements. Attachment A to this filing contains the following excerpts from our Status Report that outline our 2020 results:

- Executive Summary, pages 1 to 8.
- 2020 CIP Trackers (2020 Conservation Cost Recovery Report), pages 9 to 13.
- 2021/2022 CIP Adjustment Factor (2020 Electric and Natural Gas CIP Adjustment Factor Report), pages 14 to 20.
- 2020 CIP Financial Incentive Calculations (Cost-Effectiveness & Performance Mechanism Report), pages 21 to 25.

Please note that the above-referenced page numbers correspond to the numbering in the page headers.

C. 2020 Electric CIP Tracker Account

The Company spent \$104.5 million on our electric CIP program in 2020. The Executive Summary provided as pages 1 to 8 of Attachment A summarizes our overall 2020 CIP expenditures and energy savings. The Conservation Cost Recovery Report provided as pages 9 to 13 of Attachment A includes our 2020 electric and natural gas CIP Trackers, which reflect actual 2020 expenditures and revenues, including carrying charges.

As part of the review of utilities' 2009 CIP Cost Recovery and Incentive petitions, the Department proposed employee expense guidelines, including a recommended cap on employee expenses of 0.5 percent of the total annual budget or expenses.² We report on our 2020 employee expenses below.

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¹ The 2020 CIP Status Report was submitted on March 31, 2021 under Docket No. E,G002/CIP-16-115.09.

² Attachment to the Department's August 13, 2010 Comments in Docket No. E002/M-10-296

1. Employee Expenses

The program costs summarized above include \$85,079.64 in employee expenses related to CIP. Attachment B summarizes our employee expenses for 2020. These expenses comprise about 0.08 percent of our total electric CIP spending for 2020, which is below the Department's proposed cap of 0.50 percent of total annual budget or expenses.

These expenses were incurred consistent with our employee expense policies, which provide guidance on the types of charges that are recoverable and non-recoverable through CIP. We report these expenses at the level of detail available from a query of our accounting system.³

D. 2020 Financial Incentives

Based on achieved CIP savings of nearly 647 GWh at the generator, or 135 percent of our 2020 CIP savings goal, and net benefits of approximately \$308 million, we propose a CIP electric performance incentive of \$30,500,073. If approved, the CIP financial incentives would be included in the electric CIP Tracker and recovered through the 2021/2022 CIP Adjustment Factor. We provide our CIP incentive calculation on pages 23 to 27 of Attachment A.

E. Proposed CIP Adjustment Factor

The Company seeks approval to update its electric CIP Adjustment Factor to \$0.003628 per kWh, effective October 1, 2021 through September 30, 2022. This factor allows the Company to recover program costs, financial incentive, and the projected unrecovered Tracker balance.

1. Projected Unrecovered Tracker Balance

We project an unrecovered CIP Tracker balance on September 30, 2021 of \$31.89 million. This balance represents the program costs and incentive not recovered through the Conservation Cost Recovery Charge (CCRC) and the existing electric CIP Adjustment Factor.⁴

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³ As noted in our August 23, 2010 Reply Comments in Docket No. E002/M-10-296, our accounting system has object codes dedicated to several categories of employee expenses, including Business Meals-Employees Only, Business Meals-Non Employees, and Travel Meals. Documentation of the business purpose of the meal and attendees is required as part of the Company's existing expense policy. However, while our current system includes documentation of these details, the system does not provide query access to these details. Further documentation on a specific expense is available upon request.

⁴ The CCRC is recovered in base rates.

2. Proposed CIP Adjustment Factor

With this filing, we propose to increase the CIP Adjustment Factor from \$0.001848 per kWh to \$0.003628 per kWh to recover the Tracker balance over the October 1, 2021 to September 30, 2022 time period. If approved as proposed and implemented October 1, 2021, the average residential electric customer using 612 kWh per month would pay approximately \$2.22 per month.

Table 1: Proposed and Current CIP Adjustment Factor

Electric CIP Adjustment Factor				
Proposed	Current			
(\$/kWh)	(\$/kWh)			
\$0.003628	\$0.001848			

Pages 14 to 20 of Attachment A provide the calculation of the CIP Adjustment Factor for 2021-2022 and the 2021 and 2022 CIP Tracker Forecast, assuming we implement the proposed factor October 1, 2021. The Company proposes to continue to set the CIP Adjustment Factor to reduce the Tracker balance to approximately \$0 by September 30 of the following year. The September 30, 2022 forecasted balance is \$10,161.

As with previous filings, we propose to update the CIP Adjustment Factor using actual revenue recovery and actual expense available at the time of the Company's Reply Comments. Additionally, if the timing of the approval process suggests the implementation of the 2021/2022 CIP Adjustment Factor will occur after October 1, 2021, we will update the implementation date and adjust the proposed factor to recover the approved revenue requirements over the remaining months of the period, through September 2021.

3. Proposed Customer Notice

We propose to implement the below bill message, effective the first month the 2021/2022 CIP Adjustment Factor takes effect, notifying customers of the change in their monthly bills, as follows:

Effective Oct. 1, 2021, the Resource Adjustment line item on your bill has increased due to a change in the Conservation Improvement Program (CIP) factor. The electric CIP portion of the Resource Adjustment is \$0.003628 per kilowatt-hour (kWh).

We will work with the Commission's Consumer Advocate Office in advance of implementing this proposed customer notice.

4. Provision of Forecast Data

The Provision of Forecast Data clause contained in the electric CIP Adjustment Factor tariff sheet (Sheet No. 5-92.1) requires the Company to annually make available on April 1, a 24-month forecast of the CIP Adjustment Factor applicable to demand billed C&I customers under this Rider. The forecast period begins January 1 of the following year. We provide as Attachment C the forecasted CIP Adjustment Factor rates for 24 months beginning January 1, 2021.

F. Description of the Proposed Tariff

As noted above, we propose to increase the electric CIP Adjustment Factor from \$0.001848 per kWh to \$0.003628 per kWh. We provide as Attachment D to this filing, redline and clean versions of the following proposed tariff sheet:

Minnesota Electric Rate Book—MPUC No. 2

Sheet No. 5-92, revision 22

G. Public Interest Review

We take seriously our commitment to DSM and recognize the CIP program's value to our customers and the State of Minnesota. The programs approved by the Deputy Commissioner and implemented in 2020 resulted in more than 165 MW of demand savings, nearly 647 GWh of energy savings, and more than \$308 million in net benefits.

As described in this Petition and detailed in Attachment A, our calculations and approach to applying the proposed CIP Adjustment Factor to customers' bills follows methods previously approved by the Commission. We have calculated our incentives pursuant to the Commission's approved formulas in Docket Nos. E,G999/CI-08-133, and have provided all schedules and information necessary to audit our calculations.

The public interest is served by ensuring that the CIP Adjustment Factor closely tracks costs as they are incurred, keeping rates as accurate as possible. Commission approval of our proposed 2021/2022 CIP Adjustment Factor will allow the Company to closely match expenses with the benefits received and keep the Tracker account in

balance, thus avoiding potentially large future rate increases for customers. Therefore, we respectfully request that the Commission approve our proposal.

I. EFFECT OF CHANGE UPON XCEL ENERGY REVENUE

For the time period of October 2021 to September 2022, the proposed electric CIP Adjustment Factor of \$0.003628 per kWh and the CCRC charged in base rates are forecasted to recover approximately \$180 million,⁵ assuming normal weather. These revenues are necessary to recover the costs incurred to deliver the approved CIP program and the incentive earned on 2020 performance.

CONCLUSION

Xcel Energy respectfully requests that the Commission:

- Approve the Company's 2020 electric CIP Tracker account;
- Approve the CIP incentive of \$30,500,073 earned for 2020 program performance;
- Approve the proposed 2021/2022 electric CIP Adjustment Factor of \$0.003628 per kWh.

This request is based on achieving nearly 647 GWh of electric savings and 165 MW of demand saving and generating approximately \$308 million in net benefits.

Dated: April 1, 2021

Northern States Power Company

⁵ This is the sum of the forecasted CCRC recovery (\$83,603,714) and the forecasted CIP Adjustment Factor Recovery (\$96,812,727).

STATE OF MINNESOTA BEFORE THE MINNESOTA PUBLIC UTILITIES COMMISSION

Katie J. Sieben	Chair
Valerie Means	Commissioner
Matthew Schuerger	Commissioner
Joseph Sullivan	Commissioner
John A. Tuma	Commissioner

IN THE MATTER OF THE PETITION OF NORTHERN STATES POWER COMPANY FOR APPROVAL OF AN ELECTRIC CONSERVATION IMPROVEMENT PROGRAM ADJUSTMENT FACTOR

DOCKET NO. E002/M-21-___

PETITION

SUMMARY OF FILING

Please take notice that on April 1, 2021, Northern States Power Company, doing business as Xcel Energy, filed with the Minnesota Public Utilities Commission a Petition for approval of its 2020 electric CIP Tracker account, financial incentives on 2020 performance, and 2021/2022 electric Conservation Improvement Program Adjustment Factor. The Company has proposed to implement an electric CIP Adjustment Factor of \$0.003628 per kWh effective October 1, 2021 through September 30, 2022.

Northern States Power Company, a Minnesota corporation 2020 Conservation Improvement Program Status Report Executive Summary

Northern States Power Company, doing business as Xcel Energy, respectfully submits the following comprehensive report of its electric and natural gas Conservation Improvement Program (CIP) achievements for 2020. This report addresses:

- Overall CIP achievements including participation, expenditures, energy conserved, demand reduced, and estimated carbon dioxide (CO₂) emissions avoided by each segment and program;
- CIP Trackers, including 2020 expenditures and cost recovery by month;
- Calculation of the CIP Adjustment Factors for the period from October 2021 through September 2022, including estimated expenditures, cost recovery, and financial incentives;
- Calculation of the 2020 CIP Financial Incentives;
- Cost-benefit analyses by program, as well as explanations of deviations from goal and changes during 2020; and,
- Other compliance reports, as required by the Minnesota Department of Commerce, Division of Energy Resources ("Department") and the Minnesota Public Utilities Commission ("Commission").

Achievements

In 2020, the electric portfolio met and surpassed the state's 1.5% energy savings target for the ninth consecutive year, achieving more than 646 GWh of electric savings, or 2.25% of sales. Our electric savings performance was higher than recent years due to three main factors: first, the Company responded to the COVID-19 pandemic and civil unrest by offering bonus incentives through many of our business and residential programs. The bonus incentives contributed to increased participation in the several programs, including but not limited to the Business Lighting Efficiency and Business New Construction programs. Second, we partnered with local food banks to distribute LED light bulbs to households in need, increasing program participation and savings. Third, at the end of 2019 several large commercial and industrial (C&I) projects moved their completion dates to 2020.

In response to the COVID-19 pandemic we adapted our residential programs and began offering virtual, no contact audit options. Despite the program changes, participation in the Low-Income Segment and associated savings were still negatively impacted. Programs with in-unit audits and direct installations, such as Home Energy Squad and Multi-Family Building Efficiency programs were particularly impacted due to accessibility issues related to compliance with public health orders as a result of COVID-19. Access to customer homes and apartment units was restricted for much of 2020 – especially in vulnerable communities such as long-term care facilities. While virtual audit options were provided to customers, many opted to delay participation in the programs.

As in past years, lighting made up a large portion of the Company's energy savings in the Business Segment in 2020. Lighting Efficiency accounted for more than 35% of the business electric portfolio achievement in 2020 due to increased and new advertising as well as bonus incentives. The Business New Construction, Commercial Efficiency, and Process Efficiency programs also made significant contributions towards the savings goal. Altogether, those four programs contributed more than 247 GWh of electric savings, accounting for more than three-fourths of total electric savings in the business portfolio.

Lighting also played a major role in the Residential Segment's electric savings achievement. The Home Lighting program accounted for more than 78% of the residential electric portfolio achievement. Other top contributors included the Energy Feedback, Residential Heating, and Residential Cooling programs. Collectively, those four programs achieved more than 251 GWh, which translates to 93% of the residential portfolio's total electric achievement.

The natural gas portfolio also surpassed the state's 1.0% energy savings goal for natural gas in 2020. The portfolio achieved over 868,000 Dth of total natural gas savings, which is 1.21% of sales. In the Business Segment, several programs that offer both electric and natural gas savings opportunities exceeded their natural gas savings goals, in particular, the Process Efficiency program, which saved more than 277,000 Dth. Most Residential Segment natural gas programs continue to exceed their goals despite increasingly stringent building codes and standards and the COVID-19 pandemic. Only two programs came in under their goals, Home Energy Squad and Whole Home Efficiency. Participation in these programs was impacted as direct installations and onsite verification was delayed for several months.

In 2020, the Company spent a total of \$119.05 million to achieve the savings results, including \$104.46 million on electric programs and \$14.59 million on natural gas programs. Electric spending was 101% of the approved regulatory budget and natural gas spending was 78% of the approved regulatory budget.

In total, the electric programs will provide more than \$308 million in net benefits to our customers. Net benefits are a measure of the generation, transmission, distribution and energy costs avoided as a result of the conservation programs less the costs to run the programs. The natural gas programs will provide more than \$46 million in net benefits to our customers.

The Company's 2020 CIP achievements are summarized in Table 1.

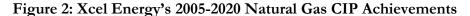
Table 1: Xcel Energy's 2020 CIP Expenditures and Energy Savings

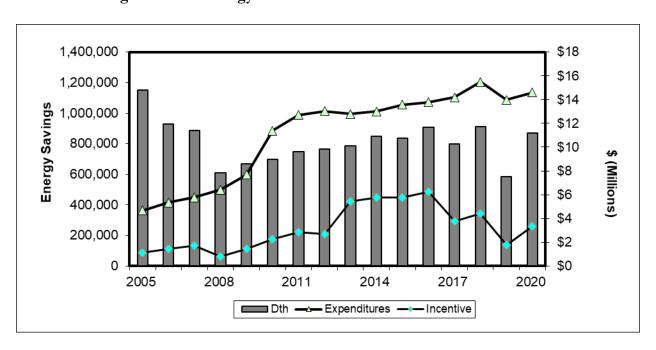
		Energy Savings	Demand Savings
2020	Expenditures (\$)	(kWh or Dth)	(kW)
Total Electric CIP	\$104,461,579	646,796,991 kWh	165,742
Total Natural Gas CIP	\$14,587,983	868,599 Dth	
Total Expenditures	\$119,049,562		

The Company's cumulative achievements since 1992 are nearly 10,850 GWh of electric energy saved, 18.1 million Dth of natural gas saved, and more than \$6.9 billion in net benefits achieved, with total spending of \$2.0 billion. Figures 1 and 2 highlight total achievements and spending for electric and natural gas programs from 2005 to 2020.

800 \$120 Energy & Demand Savings 700 \$100 600 \$80 500 \$ (Millions) 400 \$60 300 \$40 200 \$20 100 0 \$0 2005 2008 2011 2014 2017 2020 \longrightarrow MW GWh Incentive

Figure 1: Xcel Energy's 2005-2020 Electric CIP Achievements





The following sections provide greater, detail on Xcel Energy's 2020 electric and natural gas CIP achievements.

- *Compliance Reporting* Provides information to satisfy provisions in Minnesota Statutes sections 216B.2401, 216B.241, and 216B.2411, including spending requirements and caps. This section also includes all other ordered compliance requirements, including those required by the Commissioner's November 25, 2019 Decision in this docket.
- Conservation Cost Recovery Report (Docket No. E002/GR-92-1185) Provides the 2020 CIP Trackers. Xcel Energy seeks approval to record \$104,461,579 in electric spending and \$14,587,983 in natural gas spending in its CIP Tracker accounts.
- *CIP Adjustment Rate Report* (Docket No. E002/M-94-1016) Calculates the electric and natural gas CIP Adjustment Factors to be applied to customer usage for recovery of 2020 conservation expenditures, effective for the period October 2021 through September 2022. Xcel Energy is proposing new electric and natural gas CIP Adjustment Factors of \$0.003628/kWh and \$0.024551/therm, respectively.
- Cost-Effectiveness and Performance Mechanism Report (Docket No. E,G999/CI-08-133 and Docket No. E002/M-11-1101) Details the mechanisms and calculations of Xcel Energy's DSM Financial Incentives. The Company requests approval to record and recover from customers \$30,500,073 in electric and \$4,268,369 in natural gas DSM performance incentives in its CIP Trackers.
- **2020 CIP Status Report** Minn. R. 7690.0550 outlines the information that a utility must include in its annual program status report. This report provides budgets and goals, expenditures, actual energy savings, and participation.
- *Cost-Effectiveness* Minn. R. 7690.0550, subd. E requires a utility to provide information on the cost-effectiveness of its programs, as calculated from the utility, participant, ratepayer, and societal perspectives. This section includes all cost-effectiveness analyses, detailed technical assumptions by program and by segment, and project information sheets.

Avoided Emissions

In addition to the cost-effectiveness of the Company's 2020 portfolio, we have also analyzed the avoided carbon dioxide (CO₂) emissions resulting from our portfolio's achievement. We have performed the avoided CO₂ analysis to highlight this important benefit of our CIP programs and help inform any future portfolio changes that optimize the avoidance of CO₂ emissions.

As Northern States Power Company's electric generation portfolio continues to evolve, especially with the significant growth in wind generation, the CO₂ emissions avoided by each implemented measure varies according to the time the measure avoids electric consumption. To accurately capture the time variation of avoided CO₂ emissions from 2020, the analysis is based on a 2019 run of the hourly marginal energy costs and total system average emissions (lbs of CO2/MWh) for 2017-2030. Marginal emissions are determined by first examining the marginal energy cost. If the marginal energy cost for a single hour is less than or equal to \$0/MWh, it is assumed that wind generation is the source of the marginal energy and avoided emissions for those hours is 0 lbs of CO₂. For all other hours, it is assumed that the avoided emissions are the total system average emissions for that hour. Similar to the process used to determine Marginal Energy Avoided Revenue Requirements in the portfolio's cost-effectiveness tests, this hourly data is then applied to an hourly load shape for each measure to determine the first year and lifetime avoided emissions for the measure.

The first year and lifetime avoided CO₂ emissions and emissions intensities for each program and segment in 2020 are summarized in Table 4.

Table 2: Xcel Energy's Electric and Gas CIP Goals

2020	Electric Participants	Electric Budget	Customer kW	Generator kW	Generator kWh	Gas Participants	Gas Budget	Dth Savings
Business Segment Business New Construction	122	\$4,671,924	5,502	4,316	23,001,531	25	\$384,505	23,360
Commercial Efficiency	182	\$3,709,232	4,417	3,803	28,029,199	46	\$512,882	41,186
Commercial Refrigeration Efficiency	343	\$362,735	1,330	237	2,165,547	51	\$31,621	1,472
Cooling Efficiency	1,941	\$2,720,524	2,893	2,414	7,004,146	3	\$48,579	5,968
Custom Efficiency Data Center Efficiency	52 80	\$1,385,389 \$1,357,410	984 1,139	783 961	4,894,015 9,495,027	21	\$225,559 \$0	
Efficiency Controls	70	\$1,357,410 \$1,232,065	1,239	280	9,155,555	17	\$184,029	16,062
Fluid Systems Optimization	347	\$1,644,768	2,275	1,930	14,117,816	0	\$0	
Foodservice Equipment	73	\$54,753	109	73	501,133	67	\$96,428	5,992
Heating Efficiency	64	\$7,830	40	32	156,350	579	\$1,469,793	
Lighting Efficiency Motor Efficiency	1,635 1,740	\$6,695,907 \$4,088,786	10,087 7,245	7,650 6,566	58,276,520 39,113,756	0	\$0 \$0	
Multi-Family Building Efficiency	6,860	\$1,476,811	2,815	674	4,782,568	2,280	\$672,343	15,773
Process Efficiency	238	\$6,764,286	8,734	5,222	46,147,183	75	\$1,088,323	180,160
Recommissioning	89	\$808,898	1,022	561	6,626,083	49	\$203,129	21,058
Self-Direct	0	\$28,312	0	0	0	0	\$9,243	0
Turn Key Business Segment Energy Efficiency Total	306 14,142	\$1,680,254 \$38,689,884	1,571 51,404	928 36,431	7,990,299 261,456,728	70 3,283	\$240,922 \$5,167,356	5,785 454,829
Electric Rate Savings	45	\$559,716	9,000	4,593	170,174	3,283	\$5,167,356	
Saver's Switch for Business	1,505	\$2,897,083	21,030	6,507	364,589	206	\$0	5,529
Peak Partner Rewards	15	\$910,277	13,279	14,279	85,307	0	\$0	
Business Segment Load Management Total	1,565	\$4,367,077	43,309	25,379	620,069	206	\$0	
Business Education	14,000	\$247,498	0	0	0	19,000	\$37,412	0
Small Business Lamp Recycling Indirect Business Subtotal	60,000 74,000	\$62,983 \$310,481	0	0	0	19,000	\$0 \$37,412	0
Business Segment with Indirect Participants								
Business Segment With Indirect Participants Business Segment Direct Participants Only	89,707 15,707	\$43,367,442 \$43,056,961	94,714 94,714	61,810 61,810	262,076,797 262,076,797	22,489 3,489	\$5,204,768 \$5,167,356	
Residential Segment	13,/0/	ψτυ,υυ,701	24,/14	01,010	202,070,797	3,409	ψJ,107,J30	700,339
Energy Efficient Showerhead	1,920	\$41,801	114	92	1,092,357	14,080	\$293,766	31,295
Energy Feedback Residential	256,320	\$2,179,675	3,718	3,930	16,722,476	170,898	\$330,672	24,762
Efficient New Home Construction	2,226	\$752,352	1,126	981	1,012,391	960	\$1,573,561	30,514
Residential Heating	10,000 5,371	\$1,233,702 \$889,545	1,906 4,256	1,380 810	7,199,127 5,242,782	12,272 2,200	\$2,517,413	
Home Energy Squad Home Lighting	160,418	\$7,471,646		14,409	108,628,729	2,200	\$1,306,189 \$0	
Whole Home Efficiency	230	\$127,500	186	140	226,532	205	\$290,615	7,998
Insulation Rebate	619	\$252,072	1,210	164	1,743,586	773	\$330,435	17,985
Refrigerator Recycling	7,100	\$972,934	1,299	940	7,496,782	0	\$0	0
Residential Cooling	11,582 29,000	\$4,139,360	5,701 4,097	5,626 594	3,930,467	14,000	\$0	11,391
School Education Kits Water Heater Rebate	29,000	\$982,930 \$85,700	4,097	40	4,762,874 288,310	14,000 1,071	\$326,365 \$202,544	
Thermostat Optimization Program	0	\$05,700	0	0	200,510	1,071	\$0	
Residential Segment Energy Efficiency Total	484,852	\$19,129,217	104,315	29,106	158,346,413	216,459	\$7,171,559	267,669
Residential Demand Response	39,665	\$8,603,202	51,718	22,957	1,725,403	6,150	\$108,980	42,952
Consumer Education	433,854	\$765,640	0	0	0		\$540,806	0
Home Energy Audit Lamp Recycling - Residential	3,500 325,000	\$691,758 \$513,529	0	0	0	- ,	\$561,704 \$0	
Residential Segment with Indirect Participants	1,286,871	\$29,703,346	156,033	52,063	160,071,817	608,321	\$8,383,050	
Residential Segment Direct Participants Only	524,517	\$27,732,419	156,033	52,063	160,071,817	222,609	\$7,280,539	
Low Income Segment								
Home Energy Savings Program	2,132	\$1,349,151	330	120	914,519	554	\$1,488,341	4,919
LI Home Energy Squad Multi-Family Energy Savings Program	1,900 1,772	\$327,675 \$813,518	1,312 555	192 128	1,506,651 998,639	1,500	\$412,977 \$0	9,777
Low Income Segment Total	5,804	\$2,490,344	2,197	440	3,419,810	2,054	\$1,901,318	
	,,,,,	, ,,.			2,11,11	,	, , , , , , ,	-,
Planning Segment								
Application Development and Maintenance	0	\$1,242,743	0	0	0	0	\$455,912	
Advertising & Promotion	0			0		0		
CIP Training Regulatory Affairs	0	\$148,974 \$473,159	0	0	0	0	\$54,847 \$153,533	0
Planning Segment Total	0							0
Research, Evaluations & Pilots Segment								
Market Research	0	\$953,478	0		0		\$262,471	
Product Development Energy Star Retail Products	38,156	\$1,764,124 \$706,966	7,999	1,345	4,113,554		\$216,187 \$0	0
Energy Information Systems	38,130	\$706,966	423	232	2,938,653	13	\$117,575	4,568
Research, Evaluations & Pilots Segment Total	38,201	\$3,751,148		1,577	7,052,207		\$596,233	4,568
PORTFOLIO SUBTOTAL	1,420,584	\$87,464,056	261,365	115,891	432,620,631	632,877	\$18,314,192	790,244
Anticipated Alternative Filings								
CEE One Stop Efficiency Shop	1,671	\$12,964,780	10,419	10,500	48,000,000	0	\$0	
EnerChange	0	\$418,500	0	0	0	0	\$46,500	
Energy Smart	0	\$402,750	0	0	0		\$18,500	(
Trillion BTU Energy Intelligence	0	\$174,600 \$0	0	0	0		\$19,400 \$0	(
Anticipated Alternative Filings Total	1,671	\$13,960,630	10,419	10,500	48,000,000		\$84,400	
	-,-/-	, ,	1	1.5,2.50	,,	<u> </u>	, ,	i – Ì
Assessments Segment		\$1,974,981	0	0	0	0	\$345,600	(
	0							
Made In Minnesota	0	\$0					\$0	
		\$0			0	0	\$0 \$0	

Table 3: Xcel Energy's Electric and Gas CIP Achievements

2020	Electric Participants	Electric Spend	Customer kW	Generator kW	Generator kWh	Gas Participants	Gas Spend	Dth Savings
Business Segment	255	210 201 200	42.020	10010	50.000.544	50	0007.000	50.004
Business New Construction Commercial Efficiency	257 254	\$10,286,209	13,030	10,843	53,830,566 30,183,305	53 29	\$827,300 \$201,689	78,336 42,063
Commercial Efficiency Commercial Refrigeration Efficiency	399	\$3,332,311 \$547,783	5,738 408	4,476 283	2,582,951	48	\$2,625	273
Cooling Efficiency	502	\$1,846,557	3,207	2,855	3,919,423	1	\$17,286	1,690
Custom Efficiency	23	\$1,067,831	1,797	1,627	8,780,224	2	\$48,020	558
Data Center Efficiency	12	\$170,708	405	103	3,703,762	0	\$0	0
Efficiency Controls	22	\$466,986	442	138	3,379,907	6	\$56,341	7,116
Fluid Systems Optimization	210	\$986,942	1,175	1,128	7,541,525	0	\$0	0
Foodservice Equipment	64	\$42,891	133	83	578,615	110	\$76,068	9,312
Heating Efficiency	103	\$24,407	107	115	511,221	424	\$841,179	65,715
Lighting Efficiency Motor Efficiency	3,430 250	\$11,637,453	22,656 3,462	16,633 2,497	108,358,073 14,104,642	0	\$0 \$0	0
Multi-Family Building Efficiency	520	\$1,884,244 \$1,424,511	1,928	366	2,862,788	176	\$496,775	5,010
Process Efficiency	297	\$6,677,036	7,982	7,105	54,710,938	37	\$1,451,887	277,835
Recommissioning	30	\$576,220	411	125	3,204,112	1	\$93,482	3,678
Self-Direct	1	\$192,123	182	195	1,621,769	0	\$488	0
Turn Key	113	\$2,034,386	2,652	2,216	10,425,894	326	\$175,670	6,647
Business Segment Energy Efficiency Total	6,487	\$43,198,600		50,790	310,299,714	1,213	\$4,288,810	498,233
Electric Rate Savings	100	\$417,297	69,036	35,260	1,308,289	0	\$0	0
Saver's Switch for Business	749	\$1,511,356	7,649	1,586	3,865	0	\$0	0
Peak Partner Rewards	852	\$128,738 \$2,057,391	3,365 80,050	3,618 40,465	3,338 1,315,493	0	\$0 \$0	0
Business Segment Load Management Total Business Education	8,400	\$2,057,391	80,030	40,465	1,315,493	11,400	\$40,819	0
Small Business Lamp Recycling	14,250	\$149,106	0	0	0	11,400	\$40,819	0
Indirect Business Subtotal	22,650	\$164,065	0	0	0	11,400	\$40,819	0
Business Segment with Indirect Participants		\$45,420,055						
Business Segment Direct Participants Only	29,989 7,339	\$45,420,055	145,764 145,764	91,254 91,254	311,615,206 311,615,206	12,613 1,213	\$4,329,629 \$4,288,810	498,233 498,233
Residential Segment	7,557	ψ+3,233,770	143,704	71,237	311,013,200	1,213	ψ+,200,010	470,233
Energy Efficient Showerhead	7,716	\$11,202	159	117	1,524,060	57,122	\$185,639	43,918
Energy Feedback Residential	391,662	\$965,027	4,005	4,640	19,181,496	229,488	\$75,890	43,135
Efficient New Home Construction	2,936	\$985,416	913	814	4,800,508	1,921	\$1,849,579	53,409
Residential Heating	19,227	\$2,186,898	3,641	2,798	14,008,022	9,287	\$3,118,310	162,470
Home Energy Squad	2,596	\$718,233	2,806	462	3,082,860	725	\$265,957	3,750
Home Lighting	337,370	\$8,275,291	165,889	23,967	211,699,362	0	\$0	0
Whole Home Efficiency	31	\$21,456	25	25	20,097	33	\$48,516	1,908
Insulation Rebate Refrigerator Recycling	401 5,425	\$99,271 \$859,623	393 744	397 543	253,276 4,274,087	1,697	\$402,852 \$0	34,356
Residential Cooling	19,726	\$5,819,033	9,194	8,998	6,411,719	0	\$0	0
School Education Kits	29,909	\$949,192	4,336	467	5,317,402	14,397	\$344,245	15,608
Water Heater Rebate	51	\$23,485	28	31	206,110		\$179,188	4,161
Thermostat Optimization Program	0	\$0	0	0	0	0	\$0	0
Residential Segment Energy Efficiency Total	817,050	\$20,914,127	192,134	43,260	270,779,000	315,608	\$6,470,176	362,715
Residential Demand Response	30,247	\$9,744,176	60,125	18,840	166,959	206	\$134,324	2,198
Consumer Education	303,697	\$613,773	0	0	0		\$301,656	0
Home Energy Audit	2,457	\$485,518	0	0	0		\$295,242	0
Lamp Recycling - Residential	277,565	\$438,578	252.259	(2.100	270.045.050		\$0	264.012
Residential Segment with Indirect Participants Residential Segment Direct Participants Only	1,431,016 847,297	\$32,196,172 \$30,658,303	252,258 252,258	62,100 62,100	270,945,958 270,945,958	585,285 315,813	\$7,201,398 \$6,604,500	364,913 364,913
Low Income Segment	047,237	\$30,038,303	232,236	02,100	270,943,936	313,613	φυ,υυτ,συυ	304,713
Home Energy Savings Program	1,471	\$995,236	646	144	871,462	244	\$1,141,375	4,141
LI Home Energy Squad	507	\$159,545	407	68	461,022	259	\$87,005	1,313
Multi-Family Energy Savings Program	882	\$541,586	89	32	189,494	0	\$0	0
Low Income Segment Total	2,860	\$1,696,367	1,142	244	1,521,977	503	\$1,228,380	5,454
Di C								
Planning Segment	_	£4.40.1.10.1	-	-		_	2047.00	
Application Development and Maintenance	0	\$1,194,484	0	0	0		\$217,092	0
Advertising & Promotion CIP Training	0		0	0	0		\$863,823 \$14,921	0
Regulatory Affairs	0	\$490,864	0	0	0		\$14,921	0
Planning Segment Total	0		0		0			0
		, = ,= 30,107	İ	Ť		ľ	. ,,	Ť
Research, Evaluations & Pilots Segment								
Market Research	0	\$731,536	0	0	0	0	\$169,692	0
Product Development	0	\$1,569,347	0	0	0		\$67,381	0
Energy Star Retail Products	47,173	\$893,684	16,468	1,340	6,515,449		\$0	0
Energy Information Systems	30	\$426,069	693	267	3,067,716	0	\$13,265	0
Research, Evaluations & Pilots Segment Total	47,203	\$3,620,634	17,161	1,607	9,583,165	0	\$250,338	0
DORTEON IO CURTOTAL	4 544 065	600 100 000	446 205	455.005	502 (((20(500 400	014 225 225	060 500
PORTFOLIO SUBTOTAL	1,511,067	\$88,199,999	416,325	155,205	593,666,306	598,402	\$14,227,897	868,599
Anticipated Alternative Filings								
CEE One Stop Efficiency Shop	1,769	\$13,466,911	12,476	10,537	53,130,685	0	\$0	0
EnerChange	0	\$409,972	0	0	0	0	\$46,107	0
Energy Smart	0	\$397,091	0	0	0		\$18,662	0
Trillion BTU	0	\$52,122	0	0	0		\$2,567	0
Energy Intelligence Anticipated Alternative Filings Total	1760	\$14 226 005	12.476	10.527	E2 120 69E	0	\$0	0
Anticipated Attenuative Finings 10tal	1,769	\$14,326,095	12,476	10,537	53,130,685	0	\$67,337	- 0
Assessments Segment	0	\$1,935,486	0	0	0	0	\$292,749	0
Made In Minnesota	0				0			0
Electric Utility Infrastructure	0				0		\$0	0
	4.540.00				C4C =0 C C ::	#00 4		060.705
PORTFOLIO TOTAL	1,512,836	\$104,461,579	428,801	165,742	646,796,991	598,402	\$14,587,983	868,599

Table 4: Xcel Energy's Electric Avoided CO2 Emissions

	Avoided First Year	Avoided Lifetime	Avoided First Year Emissions	Avoided Lifetime Emissions
2020	Emissions (short tons of	Emissions (short tons of	Intensities (lbs CO ₂ /generator	Intensities (lbs CO ₂ /generator
2020	CO ₂)	CO ₂)	MWH)	MWH)
Business Segment	40.000	21122		420
Business New Construction	19,298	216,335	717	430
Commercial Efficiency	10,821	107,820	717	437
Commercial Refrigeration Efficiency	893	7,493	691	500
Cooling Efficiency	1,416	14,963	723	460
Custom Efficiency	3,148	32,563	717	428
Data Center Efficiency	1,279	10,696	690	542
Efficiency Controls	1,153	11,055	682	467
Fluid Systems Optimization	2,604	24,798	691	441
Foodservice Equipment	200	2,107	690	437
Heating Efficiency	176	1,842	690	432
Lighting Efficiency	38,638	354,694	713	462
Motor Efficiency	5,053	47,289	717	474
Multi-Family Building Efficiency	998	10,396	698	449
Process Efficiency	19,533	190,577	714	453
Recommissioning	1,093	6,665	682	636
Self-Direct	597	6,004	736	466
Turn Key	3,838	37,267	736	403
Business Segment Energy Efficiency Total	110,739	1,082,565	714	449
Electric Rate Savings	504	2,320	771	759
Saver's Switch for Business	1	15	771	562
Peak Partner Rewards	1	1	771	825
Business Segment Load Management Total	507	2,336	771	758
Business Segment Direct Participants Only	111,246	1,084,902	714	450
Residential Segment		, , ,		
Energy Efficient Showerhead	532	4,206	698	603
Energy Feedback Residential	7,089	21,267	739	807
Efficient New Home Construction	1,688	19,472	703	443
Residential Heating	4,929	52,287	704	454
Home Energy Squad	1,064	11,617	690	424
Home Lighting	73,850	672,390	698	439
Whole Home Efficiency	7 7	67	725	556
Insulation Rebate	94	940	739	579
Refrigerator Recycling	1,484	9,501	695	608
Residential Cooling	2,370	24,616	739	549
School Education Kits	1,869	20,213	703	464
Water Heater Rebate	74	571	703	605
Residential Segment Energy Efficiency Total	95,050	837,147	702	451
	,	,		
Residential Demand Response	63	566	750	636
Residential Segment Total	95,113	837,713	702	451
Low Income Segment	202	2 422	(0)	445
Home Energy Savings Program	303	3,422	696	445
LI Home Energy Squad	159	1,737 703	690	422
Multi-Family Energy Savings Program	66		694	443
Low Income Segment Total	528	5,863	694	438
Research, Evaluations & Pilots Segment				
Energy Star Retail Products	2,290	19,308	703	578
Energy Information Systems	1,047	5,161	682	656
Research, Evaluations & Pilots Segment Total	3,337	24,469	696	593
PORTFOLIO SUBTOTAL	210,224	1,952,947	708	451

Northern States Power Company a Minnesota corporation 2020 Conservation Cost Recovery Report Reference Docket No. E002/GR-92-1185

Cost-effective conservation benefits all of our customers by reducing the need to build new power plants or other generation facilities to meet our customers' electricity needs. Conservation also has environmental benefits, including a reduction in air pollution and greenhouse gas emissions associated with using fossil fuels. This section reports the actual 2020 spending and cost recovery, as well as the electric tax and rate base factors and calculation of the cost of capital.

Electric Achievements

In 2020, Xcel Energy spent \$104,461,579 on its electric CIP efforts. These expenditures provided an overall reduction of nearly 647 GWh. Xcel Energy is requesting recovery of \$104,461,579 in 2020 electric CIP expenses. We are also requesting recovery of \$30,500,073 in financial incentives earned for our 2020 electric CIP performance for total electric recovery of \$134,961,652.

Natural Gas Achievements

Xcel Energy conserved 868,599 Dth through its 2020 natural gas CIP at a cost of \$14,587,983. The Company requests recovery of \$14,587,983 in CIP expenditures, as well as \$4,268,369 in financial incentive earned for our 2020 natural gas CIP performance for total natural gas recovery of \$18,856,352.

The tables on the following pages include:

- Xcel Energy's 2020 electric (Table 17) and natural gas (Table 18) CIP Trackers, which document monthly CIP expenditures and recovered costs;
- Summary of the electric tax and rate base factors (Table 19) used in the electric CIP Tracker; and
- Calculation of the Cost of Capital (Table 20) provides the tax factors and capital structure used to determine cost recovery and return on rate base in the electric CIP Trackers.

Northern States Power Company, a Minnesota corporation State of Minnesota- Electric Utility DSM Cost Recovery & Incentive Mechanism - Total 2020 Actuals <u>Feb</u> Mar Oct Dec Jan May Jun Jul Aug Sep Nov Annual Apr EXPENSES Actual 1. Balance 14,097,193 13,080,929 11,019,731 7,980,201 6,411,555 4,665,301 2,570,673 (1,853,426)(6,398,219) (3,566,113)13,136,316 8,780,187 Table 17: 2020 Electric CIP Tracker (DSM Cost Recovery) 2. CIP Program Expenditures 10,115,173 7,944,443 7,264,126 6,939,983 7,456,517 9,324,040 9,251,761 8,324,805 12,861,746 9,617,805 5,957,597 9,403,582 104,461,579 2019 Performance Incentive 17,589,180 17,589,180 Total Expenses + Incentive 24,212,366 21,025,372 18,283,857 14,920,184 13,868,073 13,989,340 11,822,434 6,471,379 6,463,528 23,640,871 19,093,914 18,183,769 (Line 1 + 2 + 3)RECOVERY CCRC Rate (\$/MWh) 3.133 3.133 3.133 3.133 3.133 3.133 3.133 3.133 3.133 3.133 3.133 3.133 5. CCRC Cost Recovery 7,264,261 8,895,520 8,363,500 6,627,952 7,070,427 83,465,102 6. 6,528,376 6,717,334 5,546,799 5,995,615 7,434,030 6,520,226 6,501,062 (CCRC times Sales) CIP Adjustment Factor Rate (\$/MWh) 1.682 1.682 1.682 1.682 1.682 1.682 1.682 1.682 1.682 1.848 1.848 1.848 45,879,798 8. CIP Adjustment Factor Recovery 3,899,932 3,504,861 3,606,306 2,977,886 3,218,840 3,991,075 4,775,699 4,490,076 3,500,485 3,909,498 3,834,652 4,170,491 (Factor times Sales) 9. Sub-Balance 13,048,173 10,992,136 7,960,217 6,395,500 4,653,618 2,564,236 (1,848,785)(6,382,197)(3,557,183)13,103,421 8,758,200 6,942,851 (Line 4 - 6 - 8) 3,750,306 3,159,360 1,838,195 1,337,543 (1,022,406) 1,995,514 10. Accum Deferred Tax 2,287,926 737,013 (531,378)(1,834,371)3,766,185 2,517,282 (Line 9 * 28.742%) 0 0 0 0 0 0 0 0 0 0 0 0 11. Net Investment 9,297,867 7,832,776 5,672,291 4,557,305 3,316,075 1,827,223 (1,317,407)(4,547,826)(2,534,777)9,337,236 6,240,918 4,947,337 (Line 9 - 10) 32,756 6,437 157,228 12. Carrying Charge 27,595 19,983 16,055 11,683 (4,641)(16,022)(8,930)32,895 21,987 17,429 (Line 11 * Carrying Charge Rate) 13. End of Month Balance 6,411,555 4,665,301 6,960,280 13,080,929 11,019,731 7,980,201 2,570,673 (1,853,426)(6,398,219) (3,566,113) 13,136,316 8,780,187 (Line 9 + 12)

Table 18: 2020 Gas CIP Tracker (DSM Cost Recovery)

Northern States Power Company, a Minnesota corporation State of Minnesota - Gas Utility DSM Cost Recovery and Incentive Mechanism Tracker and Balance (\$) 2020 Actual

<u>EXPENSES</u>	Jan Actual	<u>Feb</u> Actual	<u>Mar</u> Actual	<u>Apr</u> Actual	<u>May</u> Actual	Jun Actual	Jul Actual	<u>Aug</u> Actual	<u>Sept</u> Actual	Oct Actual	<u>Nov</u> Actual	<u>Dec</u> Actual	<u>Total</u>
1. Balance	\$(3,730,035)	(\$5,348,961)	(\$6,736,306)	(\$7,272,540)	(\$7,837,546)	(\$7,907,748)	(\$7,580,540)	(\$7,192,880)	(\$6,798,958)	(\$6,069,324)	(\$3,632,281)	(\$4,397,064)	(\$3,730,035)
1a. Other Adjustments													
1b. Adj. Beginning Balance	(3,730,035)	(5,348,961)	(6,736,306)	(7,272,540)	(7,837,546)	(7,907,748)	(7,580,540)	(7,192,880)	(6,798,958)	(6,069,324)	(3,632,281)	(4,397,064)	
2. CIP Program Expenditures	1,596,482	1,508,013	1,544,118	896,371	766,408	914,568	852,743	891,667	1,354,770	1,837,755	983,674	1,441,414	14,587,983
3. 2019 Performance Incentive	2									1,790,002			1,790,002
4. Total Expenses (Line 1b. + 2 + 3)	(2,133,553)	(3,840,948)	(5,192,188)	(6,376,169)	(7,071,138)	(6,993,180)	(6,727,797)	(6,301,213)	(5,444,188)	(2,441,567)	(2,648,607)	(2,955,650)	12,647,951
RECOVERY													
5. CCRC Rate (\$/Dth)	0.0524	0.0524	0.0524	0.0524	0.0524	0.0524	0.0524	0.0524	0.0524	0.0524	0.0524	0.0524	
6. CCRC Cost Recovery	676,896	609,195	437,303	306,730	175,019	122,533	96,823	103,774	130,751	289,277	424,960	581,979	3,955,240
7. CIP Adjustment Factor	0.19618	0.19618	0.19618	0.19618	0.19618	0.19618	0.19618	0.19618	0.19618	0.16276	0.16276	0.16276	
Rate (\$/Dth) 8. CIP Adjustment Factor Recovery	2,534,225	2,280,762	1,637,217	1,148,364	655,251	458,750	362,493	388,520	489,519	898,525	1,319,971	1,807,689	13,981,288
9. Total Recovery (Line 6 + 8)	3,211,120	2,889,958	2,074,521	1,455,094	830,269	581,283	459,316	492,294	620,271	1,187,802	1,744,931	2,389,668	17,936,528
10. Rate Refund	0	0	0	0	0	0	0	0	0	0	0	0	0
11. Sub-Balance (Line 4-9+10)	(5,344,673)	(6,730,906)	(7,266,709)	(7,831,263)	(7,901,408)	(7,574,463)	(7,187,113)	(6,793,507)	(6,064,458)	(3,629,369)	(4,393,539)	(5,345,319)	
12. Accum Deferred Tax (Line 11 * 28.742%)	(1,536,166)	(1,934,597)	(2,088,597)	(2,250,861)	(2,271,023)	(2,177,052)	(2,065,720)	(1,952,590)	(1,743,047)	(1,043,153)	(1,262,791)	(1,536,352)	(21,861,949)
13. Net Investment (Line 11-12)	(3,808,507)	(4,796,309)	(5,178,111)	(5,580,401)	(5,630,385)	(5,397,411)	(5,121,393)	(4,840,917)	(4,321,412)	(2,586,216)	(3,130,748)	(3,808,967)	(54,200,777)
14. Carrying Charge (a) (Line 13 * Carrying Char	(4,288.379) ege Rate)	(5,400.644)	(5,830.554)	(6,283.532)	(6,339.814)	(6,077.485)	(5,766.689)	(5,450.873)	(4,865.910)	(2,912.079)	(3,525.222)	(4,288.897)	(61,030.07)
15. End of Month Balance (Line 11+14)	(5,348,961)	(6,736,306)	(7,272,540)	(7,837,546)	(7,907,748)	(7,580,540)	(7,192,880)	(6,798,958)	(6,069,324)	(3,632,281)	(4,397,064)	(5,349,608)	

Table 19: Summary of Electric Tax and Rate Base Factors

The following variables are used in the electric CIP Tracker. These values were established in rate cases. Xcel Energy used the rates approved in its 2019 Multi-Year rate case, which was based off of the 2019 test year, (E002/GR15-826)

11			,
<u>Variables</u>	2020	Tax Rates	<u>2020</u>
Number of Months =	12	Tax Factor =	1.92%
Monthly Carrying Charge =	0.3523%		
Annual Amortization Fctr =	20.00%	Accumulated Deferred Tax =	28.74%
		Tax Rate =	28.74%
Common Equity % =	52.50%		
Preferred Equity % =	0.00%	Rate Base Factor =	8.92%
Total Debt % =	47.50%		
Weighted Cost Common Equity =	4.76%		
Weighted Cost Pref Equity =	0.00%		
Weighted Cost Total Debt =	2.25%		
Normal ROI =	7.01%		
CCRC (\$/MWh)	\$3.133		

Table 20: Calculation of the 2020 Cost of Capital

This table shows the tax factors and capital structure used for the electric cost recovery and return on rate base calculations in Tables 16 (2020 Electric CIP Tracker) and 18 (Summary of Electric Tax and Rate Base Factors).

Capital Structure	Capitalization	Cost of Capital	Weighted Average
	2020 Test Yr	2020 Test Yr	2020 Test Yr
Long-Term Debt Short-Term Debt	45.81% 1.69%	!	
TOTAL DEBT	47.50%		2.25%
Common Equity	52.50%	9.06%	4.76%
TOTAL EQUITY	52.50%		4.76%
TOTAL CAPITAL	100.00%		7.01%
MN Tax Rate =			28.74%
Normal Return =			7.01%
Rate Base Factor =	{ROI - (WTD Cost Debt x Ta	x Rate)} / (1-Tax Rate)	8.92%
Tax Factor =	Rate Base Factor - ROI		1.92%
Monthly Carrying Charge	Rate Calculation		
Annual Revenue Requiren	nents Factor = {ROI - (WTD Cost Debt x Tax	x Rate)} / (1-Tax Rate)	8.92%
Monthly Revenue Require	ments Factor = {(1 + short term debt) to the 1	/12 Power} -1	0.3523%
CCRC Tracker Rate (\$/M	Wh)		\$ 3.133

Northern States Power Company a Minnesota corporation 2020 Electric and Natural Gas CIP Adjustment Rate Report

On March 20, 1995, the Commission approved Xcel Energy's request to implement a CIP Adjustment Factor (Docket No. E002/M-94-1016). This bill rider, adjusted annually, provides the Company with a secondary cost recovery method above the amounts included in base rates (Conservation Cost Recovery Charge or CCRC). The CIP Adjustment Factor is normally approved by the Commission for a 12-month period beginning in the month following the Commission's approval, and is calculated by dividing the forecasted CIP tracker balance by the forecasted sales (kWh or therms) for the period over which the adjustment will be in place. Xcel Energy is required to file a recalculation of its CIP Adjustment Factors each April in conjunction with its financial incentive and CIP status report filings.

The current electric CIP Adjustment Factor of \$0.001848 per customer kWh was approved by the Commission on August 13, 2020 in Docket No. E002/M-20-402. This rate was implemented on October 1, 2020 and is designed to reduce the electric CIP Tracker balance to \$0 by September 30, 2021. The current natural gas CIP Adjustment Factor of \$0.016276 per therm was approved by the Commission on August 13, 2020 in Docket No. G002/M-20-403 and implemented on October 1, 2020. It was also designed to reduce the natural gas CIP Tracker to \$0 by September 30, 2021.

Xcel Energy submits this compliance filing and report to support our request of the following:

- Recovery of \$30,500,073 for our 2020 electric DSM financial incentives;
- Recovery of \$4,268,369 for our 2020 natural gas DSM financial incentive;
- A change in the electric CIP Adjustment Factor from \$0.001848 to \$0.003628 per kWh effective the first billing cycle beginning in October 2021 through September 2022; and
- A change in the natural gas CIP Adjustment Factor from \$0.016276 per therm to \$0.024551 per therm effective the first billing cycle beginning in October 2021 through September 2022.

Proposed Electric CIP Adjustment Factor for Period October 2021 Through September 2022

Xcel Energy requests a new electric CIP Adjustment Factor of \$0.003628 per customer kWh to be effective with the first billing cycle of October 2021 and to remain in effect through the September 2022 billing period. This proposed factor is calculated to reduce the electric CIP Tracker balance to \$0 by the end of September 2022. It is based on the forecasted September 2022 unrecovered balance in the Company's electric CIP Tracker account. This forecasted balance is \$96.69 million, based on the forecasted October 2021 beginning balance, October 2021 through September 2022 approved and projected expenditures, forecasted 2020 incentives and forecasted CCRC recovery at the current CCRC rate. The inputs and calculation are shown below.

Forecasted beginning balance (Oct 2021)	\$31,886,777
Approved expenditures (Oct 2021 - Sept 22)	\$126,944,775
Forecasted 2021 incentive	\$21,464,518
Less forecasted CCRC recovery (Oct 2021 - Sept 22)	\$83,603,714
Forecasted October 2022 beginning of month balance	\$96,692,356

As in the past, Xcel Energy will include a message referencing the change in the CIP Adjustment Factor in customers' bills. In the event that Commission approval of the proposed adjustment is delayed beyond September 20, 2021 (in order to implement the rate change by October 1), the Company will continue to apply the current CIP Adjustment of \$0.001848 per kWh up to the first cycle of the first full billing period following Commission approval of a revised factor.

Calculation of Revised Electric CIP Adjustment Factor

	\$0.003623/kWh
(3) Recalculated Electric CIP Adjustment Rate = $(1)/(2)$	\$3.623/MWh
(2) Forecasted Electric Sales (MWh)– Oct 2021 through Sept 2022 ¹	26,684,875
(1) Forecasted Oct 2022 Electric CIP Tracker Balance	\$96,692,356

Our above forecasted balance does not include carrying charges. To get as close as possible to a \$0 balance by Sept 30, 2022, the calculated rate of \$0.003623/kWh was incrementally increased to incorporate the effect of carrying charges, which are projected to be positive for several months. We determined the final rate by decreasing the calculated rate until the September 2022 forecasted CIP Tracker balance approached zero (\$0) without going negative. The resulting rate is \$0.003628/kWh. As shown in Table 22, this rate results in a forecasted September 30, 2022 Tracker balance of \$10,161.

<u>Proposed Natural Gas CIP Adjustment Factor for Period October 2021 Through September 2022</u>

Xcel Energy requests a new natural gas CIP Adjustment Factor of \$0.024551 per therm to be effective with the first billing cycle of October 2021 and remaining in effect through the September 2022 billing period. The proposed factor is based on the forecasted October 1, 2022 unrecovered balance in the Company's natural gas CIP Tracker account. This forecasted balance is \$19.1 million, based on the forecasted October 2021 beginning balance, October 2021 through September 2022 approved and projected expenditures, forecasted 2021 incentive and forecasted CCRC recovery at the current CCRC rate. The inputs and calculation are shown below.

Forecasted beginning balance (Oct 2021)	\$748,601
Approved expenditures (Oct 2021 - Sept 22)	\$18,841,229
Forecasted 2021 incentive	\$3,612,740
Less forecasted CCRC recovery (Oct 2021 - Sept 22)	\$4,075,189
Forecasted October 2022 beginning of month balance	\$19,127,381

As done in the past, Xcel Energy will include in customers' bills a message referencing the change in the CIP Adjustment Factor. In the event that Commission approval of the proposed factor is delayed beyond September 20, 2021 (in order to implement the rate change by October 1), the

¹ Forecasted sales exclude the customers exempted from electric CIP charges.

Company will continue to apply the current CIP Adjustment Factor of \$0.016276 per therm up to the first cycle of the first full billing period following Commission approval of a revised factor.

Calculation of Revised Natural Gas CIP Adjustment Rate

	\$0.024595/therm
(3) Recalculated Gas CIP Adjustment Rate = $(1)/(2)$	\$0.24595/ dth
(2) Forecasted Gas Sales ² – October 2020 through September 2021	77,770,783
(1) Forecasted Oct 2021 Natural Gas CIP Tracker Balance	\$19,127,381

Our above forecasted balance does not include carrying charges. To get as close as possible to a \$0 balance by Sept 30, 2022, the calculated rate of \$0.024595 per therm was incrementally decreased to incorporate the effect of carrying charges, which are projected to be negative for several months. We determined the final rate by decreasing the calculated rate until the September 2021 forecasted CIP Tracker balance approached zero (\$0) without going negative. The resulting rate is **\$0.024551 per therm**. As shown in Table 24, this rate results in a forecasted September 30, 2022 Tracker balance of \$73.

² Forecasted sales exclude the exempt customers and natural gas sales to qualifying large energy facilities.

State of Minnesota- Electric Utility DSM Cost Recovery & Incentive Mechanism - Total 2021 Forecast Jan Feb Mar Apr May Jun <u>Jul</u> Aug Sep Oct Nov Dec Annual **EXPENSES** Forecast Table 21: 7,595,571 4,752,304 3,322,347 Balance 6,960,280 7,233,407 1,879,381 1,624,897 (536,237)(3,402,819)31,886,777 29,301,999 22,668,080 18,726,692 2021 CIP Program Expenditures 12,092,084 11,241,419 124,877,557 2. 9,497,106 8,683,828 8,296,334 8,913,820 11,146,330 11,059,925 9,951,805 15,375,447 11,497,509 7,121,951 3. 2020 Performance Incentive 30,500,073 30,500,073 Electric CIP Total Expenses + Incentive 12,684,822 9,415,568 43,384,286 36,423,949 33,909,499 174,104,321 19.052,364 17,092,676 15,917,235 13,048,638 12,236,167 13,025,711 42,472,700 (Line 1 + 2 + 3) RECOVERY Tracker Forecast, With Cost Recovery in 2020 CCRC Rate (\$/MWh) 3.133 3.133 3.133 3.133 3.133 3.133 3.133 3.133 3.133 3.133 3.133 3.133 5. 6. CCRC Cost Recovery 7,218,172 6,212,775 7,030,116 6,122,974 6,517,277 7,173,559 8,315,072 8,057,280 6,708,660 6,559,631 6,400,675 7,057,334 83,373,526 (CCRC times Sales) 7. CIP Adjustment Factor Rate (\$/MWh) 1.848 1.848 1.848 1.848 1.848 1.848 1.848 1.848 1.848 3.628 3.628 3.628 8. CIP Adjustment Factor Recovery 4,257,639 3,664,605 4,146,714 3,611,636 3,844,216 4,231,324 4,904,645 4,752,587 3,957,103 7,596,024 7,411,953 8,172,362 60,550,806 (Factor times Sales) (3,394,299) 9. Sub-Balance 7,576,553 7,215,296 4,740,405 3,314,028 1,874,675 1,620,828 (534,894)31,806,937 29,228,631 22,611,322 18,679,803 (Line 4 - 6 - 8) 10. Accum Deferred Tax 2,177,653 2,073,820 1,362,487 952,518 538,819 465,858 (153,739)(975,589)9,141,950 8,400,893 6,498,946 5,368,949 (Line 9 * 28.742%) 11. Net Investment 5,398,900 5,141,476 3,377,918 2,361,510 1,335,856 1,154,970 (381,155)(2,418,710) 22,664,987 20,827,738 16,112,376 13,310,854 (Line 9 - 10) 12. Carrying Charge 19,018 18,111 11,899 8,319 4,706 4,069 (1,343)(8,520)79,840 56,758 46,889 313,114 73,368 (Line 11 * Carrying Charge Rate) 13. End of Month Balance 7,595,571 7,233,407 4,752,304 3,322,347 1,879,381 1,624,897 (536,237)(3,402,819) 31,886,777 29,301,999 22,668,080 18,726,692 (Line 9 + 12)

Northern States Power Company, a Minnesota corporation

Northern States Power Company, a Minnesota corporation State of Minnesota- Electric Utility DSM Cost Recovery & Incentive Mechanism - Total 2022 Forecast

		<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>
	<u>EXPENSES</u>	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
1.	Balance	18,726,692	15,457,257	11,694,830	5,306,953	479,049	(4,582,521)	(8,775,906)	(15,446,319)	(22,707,672)
2.	CIP Program Expenditures	12,355,163	9,703,728	8,872,756	8,476,832	9,107,752	11,388,834	11,300,549	10,168,321	15,709,961
3.	2021 Performance Incentive									21,464,518
4.	Total Expenses + Incentive (Line $1 + 2 + 3$)	31,081,855	25,160,985	20,567,586	13,783,786	9,586,801	6,806,314	2,524,643	(5,277,998)	14,466,807
	RECOVERY									
5.	CCRC Rate (\$/MWh)	3.133	3.133	3.133	3.133	3.133	3.133	3.133	3.133	3.133
6.	CCRC Cost Recovery (CCRC times Sales)	7,258,264	6,253,691	7,077,828	6,165,878	6 , 560 , 647	7,210,509	8,309,696	8,050,442	6,699,120
7.	CIP Adjustment Factor Rate (\$/MWh)	3.628	3.628	3.628	3.628	3.628	3.628	3.628	3.628	3.628
8.	CIP Adjustment Factor Recovery (Factor times Sales)	8,405,037	7,241,746	8,196,093	7,140,059	7,597,200	8,349,737	9,622,591	9,322,375	7,757,551
9.	Sub-Balance (Line 4 - 6 - 8)	15,418,554	11,665,548	5,293,665	477,849	(4,571,047)	(8,753,932)	(15,407,643)	(22,650,815)	10,136
10.	Accum Deferred Tax (Line 9 * 28.742%)	4,431,601	3,352,912	1,521,505	137,343	(1,313,810)	(2,516,055)	(4,428,465)	(6,510,297)	2,913
11.	Net Investment (Line 9 - 10)	10,986,953	8,312,636	3,772,160	340,506	(3,257,236)	(6,237,877)	(10,979,178)	(16,140,518)	7,223
12.	Carrying Charge (Line 11 * Carrying Charge Rate)	38,703	29,282	13,288	1,199	(11,474)	(21,974)	(38,675)	(56,857)	25
13.	End of Month Balance (Line 9 + 12)	15,457,257	11,694,830	5,306,953	479,049	(4,582,521)	(8,775,906)	(15,446,319)	(22,707,672)	10,161

Northern States Power Company, a Minnesota corporation State of Minnesota - Gas Utility DSM Cost Recovery and Incentive Mechanism Tracker and Balance (\$) 2021

EXPENSES	<u>Jan</u> Forecast	<u>Feb</u> Forecast	<u>Mar</u> Forecast	<u>Apr</u> Forecast	<u>May</u> Forecast	<u>Jun</u> Forecast	<u>Jul</u> Forecast	<u>Aug</u> Forecast	<u>Sept</u> Forecast	Oct Forecast	<u>Nov</u> Forecast	<u>Dec</u> Forecast	<u>Total</u>
1. Balance	(\$5,349,608)	(\$6,295,663)	(\$6,822,905)	(\$6,911,165)	(\$6,951,469)	(\$6,674,012)	(\$6,026,493)	(\$5,364,471)	(\$4,689,209)	\$748,601	\$1,585,256	\$260,305	
2. CIP Program Expenditures	s 2,006,585	1,895,390	1,940,769	1,126,630	963,282	1,149,501	1,071,795	1,120,718	1,702,782	2,309,836	1,236,359	1,811,682	18,335,329
3. 2020 Performance Incentiv	<i>r</i> e								4,268,369				4,268,369
4. Total Expenses (Line 1 + 2 + 3)	(3,343,023)	(4,400,273)	(4,882,135)	(5,784,536)	(5,988,187)	(5,524,510)	(4,954,698)	(4,243,753)	1,281,942	3,058,437	2,821,615	2,071,987	
RECOVERY													
5. CCRC Rate (\$/Dth)	0.0524	0.0524	0.0524	0.0524	0.0524	0.0524	0.0524	0.0524	0.0524	0.0524	0.0524	0.0524	
6. CCRC Cost Recovery	717,856	588,675	492,800	282,837	165,722	121,076	98,749	107,571	130,036	259,344	450,551	637,528	4,052,744
7. CIP Adjustment Factor Rate	0.16276	0.16276	0.16276	0.16276	0.16276	0.16276	0.16276	0.16276	0.16276	0.24551	0.24551	0.24551	
8. CIP Adjustment Factor Recovery	2,229,737	1,828,487	1,530,689	878,523	514,752	376,075	306,724	334,126	403,905	1,215,108	2,110,968	2,987,012	14,716,105
9. Total Recovery (Line 6 + 8)	2,947,593	2,417,162	2,023,489	1,161,360	680,474	497,150	405,473	441,697	533,941	1,474,452	2,561,519	3,624,540	
10. Rate Refund	0	0	0	0	0	0	0	0	0	0	0	0	0
11. Sub-Balance (Line 4-9)	(6,290,616)	(6,817,434)	(6,905,624)	(6,945,895)	(6,668,661)	(6,021,661)	(5,360,170)	(4,685,450)	748,001	1,583,985	260,096	(1,552,552)	
12. Accum Deferred Tax (Line 11 * 28.742%)	(1,808,049)	(1,959,467)	(1,984,815)	(1,996,389)	(1,916,707)	(1,730,746)	(1,540,620)	(1,346,692)	214,990	455,269	74,757	(446,235)	(13,984,702)
13. Net Investment (Line 11-12)	(4,482,567)	(4,857,967)	(4,920,810)	(4,949,506)	(4,751,954)	(4,290,915)	(3,819,550)	(3,338,758)	533,010	1,128,716	185,339	(1,106,318)	(34,671,280)
14. Carrying Charge (a) (Line 13 * Carrying Cha	(5,047) arge Rate)	(5,470)	(5,541)	(5,573)	(5,351)	(4,832)	(4,301)	(3,759)	600	1,271	209	(1,246)	(39,040)
15. End of Month Balance (Line 11+14)	(6,295,663)	(6,822,905)	(6,911,165)	(6,951,469)	(6,674,012)	(6,026,493)	(5,364,471)	(4,689,209)	748,601	1,585,256	260,305	(1,553,798)	

Northern States Power Company, a Minnesota corporation State of Minnesota - Gas Utility

DSM Cost Recovery and Incentive Mechanism Tracker and Balance (\$) 2022 Forecast

EXPENSES 1. Balance	<u>Jan</u> Forecast (\$1,553,798)	Feb Forecast (\$3,589,908)	Mar Forecast (\$5,000,295)	<u>Apr</u> Forecast (\$5,816,596)	May Forecast (\$6,272,429)	Jun Forecast (\$6,225,501)	<u>Jul</u> Forecast (\$5,728,574)	<u>Aug</u> Forecast (\$5,183,711)	<u>Sept</u> Forecast (\$4,638,153)
2. CIP Program Expenditures	2,084,807	1,969,278	2,016,426	1,170,549	1,000,833	1,194,312	1,113,577	1,164,407	1,769,162
3. 2021 Performance Incentive	e								3,612,740
4. Total Expenses (Line 1 + 2 + 3)	531,009	(1,620,630)	(2,983,869)	(4,646,047)	(5,271,595)	(5,031,189)	(4,614,997)	(4,019,305)	743,749
RECOVERY									
5. CCRC Rate (\$/Dth)	0.0524	0.0524	0.0524	0.0524	0.0524	0.0524	0.0524	0.0524	0.0524
6. CCRC Cost Recovery	724,330	593,751	497,434	285,183	166,906	121,857	99,301	108,196	130,807
7. CIP Adjustment Factor Rate	0.24551	0.24551	0.24551	0.24551	0.24551	0.24551	0.24551	0.24551	0.24551
8. CIP Adjustment Factor Recovery	3,393,709	2,781,906	2,330,630	1,336,170	782,008	570,936	465,257	506,933	612,869
9. Total Recovery (Line 6 + 8)	4,118,039	3,375,657	2,828,063	1,621,353	948,914	692,793	564,558	615,130	743,676
10. Rate Refund	0	0	0	0	0	0	0	0	0
11. Sub-Balance (Line 4-9)	(3,587,030)	(4,996,287)	(5,811,933)	(6,267,400)	(6,220,510)	(5,723,981)	(5,179,556)	(4,634,434)	73
12. Accum Deferred Tax (Line 11 * 28.742%)	(1,030,984)	(1,436,033)	(1,670,466)	(1,801,376)	(1,787,899)	(1,645,187)	(1,488,708)	(1,332,029)	21
13. Net Investment (Line 11-12)	(2,556,046)	(3,560,254)	(4,141,467)	(4,466,024)	(4,432,611)	(4,078,795)	(3,690,848)	(3,302,405)	52
14. Carrying Charge (a) (Line 13 * Carrying Char	(2,878) rge Rate)	(4,009)	(4,663)	(5,029)	(4,991)	(4,593)	(4,156)	(3,719)	0
15. End of Month Balance (Line 11+14)	(3,589,908)	(5,000,295)	(5,816,596)	(6,272,429)	(6,225,501)	(5,728,574)	(5,183,711)	(4,638,153)	73

Table 24: 2022 Gas CIP Tracker Forecast, With Cost Recovery in 2021

Northern States Power Company a Minnesota corporation 2020 CIP Financial Incentive Calculations Cost-Effectiveness & Performance Mechanism Report Reference Docket Nos. E,G999/CI-08-133

In 2010, the Commission approved a new Shared Savings Incentive Mechanism (Docket No. E,G999/CI-08-133). The shared savings incentive mechanism awards a percentage of the net benefits created by a utility's energy conservation program, beginning once a utility surpasses its earnings threshold. Order Point 1 in the February 20, 2020 ORDER EXTENDING EXISTING INCENTIVE FORMULA AND ENCOURAGE DISCUSSIONS FOR FUTURE REVISIONS extended the incentive mechanism from the 2017-2019 CIP Plan years through the 2020 CIP Plan year. The mechanism, originally approved in 2016, sets a fixed range of percentages of net benefits based on the percent of sales savings achieved. The percentage of net benefits awarded increases as achievements increase, up to a cap of percent of net benefits awarded and a cap of total spend. Additionally, during the 2013 Legislature, a provision was added to MN Statute 216B.241, subdivision 7, which allows utilities the option to exclude the net benefits of low-income programs, if negative, from the calculation of the DSM financial incentive. On February 20, 2020 the Commission approved the Shared Savings Mechanism for 2020 with the same parameters as 2019.

Xcel Energy's 2020 CIP portfolio achieved electric energy savings of nearly 647 GWh which will provide net benefits of over \$308 million to Xcel Energy electric customers. The Company also achieved natural gas savings of 868,599 Dth, which will provide Xcel Energy customers with net benefits of more than \$46 million. As a result of these achievements, we request approval of a 2020 CIP electric financial incentive of \$30,500,073 and a 2020 CIP natural gas financial incentive of \$4,268,369.

The performance measurements of Xcel Energy's individual electric and natural gas CIP programs, including indirect impact programs, are reported in Tables 2 and 3, respectively. The cost-effectiveness of individual programs is reported in the Cost-Effectiveness Report included in this filing.

Northern States Power Company a Minnesota corporation 2020 Financial Incentive Calculations

In accordance with the Minnesota PUC Orders dated January 27, 2010, August 5, 2016 and February 20, 2020 (Docket No. E,G999/CI-08-133), Xcel Energy respectfully submits these financial incentive calculations.

In 2020, the Company achieved electric energy savings of 646,796,991 kWh at the generator (135% of goal) at a cost of \$104,461,579 (101% of budget). As a result, we respectfully request approval of our CIP electric financial incentive in the amount of \$30,500,073.

CIP Electric Financial Incentive Calculation

According to Orders in Docket No. E,G999/CI-08-133, certain expenses and savings are excluded from the incentive calculation, including regulatory assessments, electric utility infrastructure projects, qualifying solar projects, and third party projects not selected for inclusion in the annual incentive compliance filing. As first stated in our January 30, 2013 incentive compliance filing and continued through the 2020 compliance filings, we elected to include the One Stop Shop program administered by the Center for Energy and the Environment (CEE). The indirect impact third party programs— Enerchange, Energy Intelligence, Energy Smart, and Trillion Btu—are not included in the calculation of the incentive. In addition, during the 2013 Legislature, a provision was added to MN Statute 216B.241, subdivision 7, which allows utilities to exclude the net benefits of low-income programs from the calculation of net benefits for the incentive if the net benefits are negative.

Model Year Inputs

3-year Weather Normalized Sales A	Average (kWh)	28,767,281,504
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Incentive Mechanism

Max Percent of Net Benefits Awarded	10.0%
Max Percent Expenditures Awarded	30.0%
Earnings Threshold	1.0%
Net Benefits Cap Achievement Level	1.7%
Increase in Net Benefits Awarded Per 0.1% Increase in Achievement Level	0.75%

Summary of 2020 Achievements

Actual Spending for Incentive ²	\$104,461,579
Actual Energy Savings (kWh) ³	646,796,991
Net Benefits Achieved ⁴	\$308,239,130

¹ Docket No. E,G999/CI-08-133 and Docket No. E,G002/CI-10-81.

² Portfolio Subtotal spend plus CEE One-Stop Shop spend.

³ Portfolio Subtotal energy savings plus CEE One-Stop Shop energy savings.

⁴ The net benefits are equal to the utility test net benefits shown on Electric CIP Total cost-benefit analysis plus the utility test net benefits shown on the CEE One Stop Shop cost-benefit analysis, included in the Cost-Effectiveness Section. Excludes any net costs from low-income programs that failed the Utility Test.

2020 Financial Incentive Mechanism

In order to calculate the CIP financial incentive, it is necessary to calculate the percent of net benefits awarded. The following calculations and incentive table detail Xcel Energy's financial incentive.

Percent of Sales Achievement Level =

Actual Energy Savings (kWh) / 3-year Weather Normalized Sales Average (kWh) =

646,796,991 / 28,767,281,504

= 2.25%

Percent of Net Benefits Awarded =

Max Percent of Net Benefits Awarded – Increase in Net Benefits Awarded Per 0.1% Increase in Achievement Level x (Amount the % of Sales Achievement is below the Net Benefits Cap Achievement) / 0.1% =

 $= 10.0\% - 0.75\% \times 0^5 / 0.1\%$

= 10.0%

Expenditures Award Cap =

Max Percent Expenditures Awarded x Actual Spend for Incentive =

 $30\% \times \$101,666,909^6$

= \$30,500,073

Incentive Awarded =

Net Benefits Achieved x Percent of Net Benefits Awarded less than Expenditures Award Cap =

\$308,239,130x 10.0% less than \$30,500,073

= \$30,500,073

2020 Electric Incentive Request

Based on the above calculation, Xcel Energy respectfully requests approval of a CIP financial incentive of \$30,500,073.

⁵% of Sales Achievement is greater than Net Benefits Cap Achievement Level. Therefore, no adjustment is made to the Percent of Net Benefits Awarded.

⁶ Total portfolio spend minus Assessment Segment and the EnerChange, Energy Smart, and Trillion BTU Indirect Programs.

Northern States Power Company a Minnesota corporation 2020 Natural Gas Incentive Calculation

In accordance with the Minnesota PUC Orders dated January 27, 2010, August 5, 2016 and February 202, 2020 (Docket No. E,G999/CI-08-133), Xcel Energy respectfully submits these financial incentive calculations.

In 2020, Xcel Energy achieved energy savings of 868,599 Dth (110% of goal) at a cost of \$14,587,983 (78% of budget). As a result, we respectfully request approval of our financial incentive in the amount of \$4,268,369.

According to Orders in Docket No. E,G999/CI-08-133, certain expenses and savings are excluded from the natural gas incentive calculation, including regulatory assessments and third party projects not selected for inclusion in the annual incentive compliance filing. As stated in our January 30, 2013 incentive compliance filing and maintained through our 2020 filing, we elected not to include any of the natural gas third party programs in the calculation of the incentive.⁷

Model Year Inputs

3-yr Weather Normalized Sales Average (Dth)	71,897,513

Incentive Mechanism

Max Percent of Net Benefits Awarded	10.0%
Max Percent Expenditures Awarded (up to 2% achievement)	30.0%
Earnings Threshold	0.7%
Net Benefits Cap Achievement Level	1.2%
Increase in Net Benefits Awarded Per 0.1% Increase in Achievement Level	0.75%

Summary of 2020 Achievements

Actual Spending for Incentive	\$14,587,983
Actual Energy Savings (Dth)	868,599
Net Benefits Achieved ⁸	\$46,802,220

⁷ Docket No. E,G999/CI-08-133 and Docket No. G002/M-16-108.

⁸ The net benefits are equal to the utility test net benefits shown on the Total Gas CIP with Indirect Participants BENCOST sheet included in the Cost-Effectiveness section. Excludes any net costs from low-income programs that failed the Utility Test.

2020 Financial Incentive Mechanism

In order to calculate the financial incentive achieved, it is necessary to calculate the percent of net benefits awarded. The following calculations and incentive table detail Xcel Energy's financial incentive.

Percent of Sales Achievement Level =

Actual Energy Savings (Dth) / 3-year Weather Normalized Sales Average (Dth) =

868,599 / 71,897,513

= 1.2081%

Percent of Net Benefits Awarded =

Max Percent of Net Benefits Awarded – Increase in Net Benefits Awarded Per 0.1% Increase in Achievement Level x (% of Sales Achievement Level less than Net Benefits Cap Achievement Level) / 0.1% =

 $10.0\% - 0.75\% \times 0^9 / 0.1\% =$

= 10%

Expenditures Award Cap =

Max Percent Expenditures Awarded x Actual Spend for Incentive =

30% x \$14,227,897¹⁰

= \$4,268,369

Incentive Awarded =

Net Benefits Achieved x Percent of Net Benefits Awarded less than Expenditures Award Cap =

\$46,802,220 x 10% less than \$4,268,369

= \$4,268,369

2020 Natural Gas Incentive Request

Based on the above calculation, Xcel Energy respectfully requests approval of a financial incentive of \$4,268,369.

⁹ Percent of Sales Achievement is greater than Net Benefits Cap Achievement Level. Therefore, no adjustment is made to the Percent of Net Benefits Awarded.

 $^{^{\}rm 10}$ Total portfolio spend minus Assessment Segment and the EnerChange, Energy Smart, and Trillion BTU Indirect Programs.

Summary of 2020 CIP Employee Expenses

Employee Expense Category	Amount
Airfare	\$13,758.08
Hotel	\$11,895.80
Car Rental	\$128.62
Taxi/Bus	\$1,250.69
Mileage	\$10,542.58
Parking	\$2,524.03
Business Meals- Employees Only	\$4,581.47
Business Meals- Including Non-Employees	\$8,596.57
Conferences/Seminars/Training	\$16,588.78
Personal Communication	\$7,758.51
Other Employee Expenses	\$7,454.51
Total Employee Expenses	\$85,079.64

Electric CIP Adjustment Factor 24-Month Forecast

\$/MV	Vh
<u>2021</u>	<u>2022</u>
\$1.848	\$3.628
\$1.848	\$3.628
\$1.848	\$3.628
\$1.848	\$3.628
\$1.848	\$3.628
\$1.848	\$3.628
\$1.848	\$3.628
\$1.848	\$3.628
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Disclaimer

The forecasted rates are based on recovering the Company's approved and estimated future CIP expenses and estimated performance incentives over the forecast period.

The actual rate request will be based on the most current approved costs, approved incentives, and under or over recovery at the time of filing, and is subject to approval by the Minnesota Public Utilities Commission. The approved adjustment factors may differ from the forecast.

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Docket No. E002/M-20-___ Attachment D Page 2 of 4

Northern States Power Company, a Minnesota corporation Minneapolis, Minnesota 55401

MINNESOTA ELECTRIC RATE BOOK - MPUC NO. 2

CONSERVATION IMPROVEMENT PROGRAM ADJUSTMENT RIDER

Section No. 5

21st22nd Revised Sheet No. 92

APPLICABILITY

Applicable to bills for electric service provided under the Company's retail rate schedules. Exemptions are as follows:

"Large Customer Facility" customers that have been exempted from the Company's Conservation Improvement Program charges pursuant to Minn. Stat. 216B.241 subd. 1a (b) shall receive a monthly exemption from conservation improvement program charges pursuant to Minn. Stat. 216B.16, subd. 6b Energy Conservation Improvement. Such monthly exemption will be effective beginning January 1 of the year following the grant of exemption. Upon exemption from conservation program charges, the "Large Customer Facility" customers can no longer participate in the Company's Energy Conservation Improvement Program.

RIDER

There shall be included on each non-exempt customer's monthly bill a Conservation Improvement Program (CIP) Adjustment, which shall be calculated by multiplying the monthly applicable billing kilowatt hours (kWh) by the CIP Adjustment Factor.

DETERMINATION OF CONSERVATION IMPROVEMENT PROGRAM ADJUSTMENT FACTOR

The CIP Adjustment Factor shall be calculated for each customer class by dividing the Recoverable Conservation Improvement Program Expense by the Projected Retail Sales for a designated recovery period. The factor may be adjusted annually with approval of the Minnesota Public Utilities Commission. The CIP Adjustment Factor for all rate schedules is:

All Classes

\$0.001848\$0.003628 per kWh

Recoverable Conservation Improvement Program Expense shall be the CIP expense not recovered through base rates as determined from the CIP Tracker account balance for a designated period. All costs appropriately charged to the CIP Tracker Account shall be eligible for recovery through this Rider. All revenues received from the CIP Adjustment Factor shall be credited to the CIP Tracker Account.

<u>Projected Retail Sales</u> shall be the estimated kilowatt-hour sales to all non-exempt customers for the designated recovery period.

(Continued on Sheet No. 5-92.1)

Date Filed: 04-01-2004-01-21 By: Christopher B. Clark Effective Date: 10-01-20

President, Northern States Power Company, a Minnesota corporation

Docket No. E002/M-20 40221- Order Date: 08 18 20

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Docket No. E002/M-20-___ Attachment D Page 3 of 4

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Docket No. E002/M-20-___ Attachment D Page 4 of 4

Northern States Power Company, a Minnesota corporation Minneapolis, Minnesota 55401

MINNESOTA ELECTRIC RATE BOOK - MPUC NO. 2

CONSERVATION IMPROVEMENT PROGRAM ADJUSTMENT RIDER

Section No. 5 22nd Revised Sheet No. 92

APPLICABILITY

Applicable to bills for electric service provided under the Company's retail rate schedules. Exemptions are as follows:

"Large Customer Facility" customers that have been exempted from the Company's Conservation Improvement Program charges pursuant to Minn. Stat. 216B.241 subd. 1a (b) shall receive a monthly exemption from conservation improvement program charges pursuant to Minn. Stat. 216B.16, subd. 6b Energy Conservation Improvement. Such monthly exemption will be effective beginning January 1 of the year following the grant of exemption. Upon exemption from conservation program charges, the "Large Customer Facility" customers can no longer participate in the Company's Energy Conservation Improvement Program.

RIDER

There shall be included on each non-exempt customer's monthly bill a Conservation Improvement Program (CIP) Adjustment, which shall be calculated by multiplying the monthly applicable billing kilowatt hours (kWh) by the CIP Adjustment Factor.

DETERMINATION OF CONSERVATION IMPROVEMENT PROGRAM ADJUSTMENT FACTOR

The CIP Adjustment Factor shall be calculated for each customer class by dividing the Recoverable Conservation Improvement Program Expense by the Projected Retail Sales for a designated recovery period. The factor may be adjusted annually with approval of the Minnesota Public Utilities Commission. The CIP Adjustment Factor for all rate schedules is:

All Classes \$0.003628 per kWh

Recoverable Conservation Improvement Program Expense shall be the CIP expense not recovered through base rates as determined from the CIP Tracker account balance for a designated period. All costs appropriately charged to the CIP Tracker Account shall be eligible for recovery through this Rider. All revenues received from the CIP Adjustment Factor shall be credited to the CIP Tracker Account.

<u>Projected Retail Sales</u> shall be the estimated kilowatt-hour sales to all non-exempt customers for the designated recovery period.

(Continued on Sheet No. 5-92.1)

Date Filed: 04-01-21 By: Christopher B. Clark Effective Date:

President, Northern States Power Company, a Minnesota corporation

Docket No. E002/M-21- Order Date:

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CERTIFICATE OF SERVICE

- I, Mustafa Adam, hereby certify that I have this day served copies of the foregoing document on the attached list of persons.
 - <u>xx</u> by depositing a true and correct copy thereof, properly enveloped with postage paid in the United States mail at Minneapolis,
 Minnesota; or
 - <u>xx</u> by electronic filing.

Docket No.: E002/M-21-__ & CIP Special Service List

Dated this 1st Day of April 2021.

/s/
Mustafa Adam
Regulatory Administrator

First Name	Last Name	Email	Company Name	Address	Delivery Method	View Trade Secret	Service List Name
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